

County of Santa Clara, California



Recovery Plan

State and Local Fiscal Recovery Funds

2023 Report

County of Santa Clara
2023 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

From the onset of the pandemic, the goal for the County of Santa Clara (County) has been to protect the safety, health and well-being of its 1.9 million residents, communities and businesses while paying special attention to those who have historically faced health or economic disparities. To this end, the County presented to its Board of Supervisors (BOS) on November 2, 2021, a strategic vision for the allocation of American Rescue Plan Act (ARPA) funds that addressed equity and systemic public health and economic challenges, provided safety net services for the community, and supported the County's continued pandemic response.

- **Addressing equity and systemic public health and economic challenges:** Part of the County's strategy is identifying gaps in the existing COVID-19 funding so that the ARPA funds can be focused on the hardest hit communities and families and used to assist individuals, groups and initiatives that other COVID-19 funding does not cover. More information on the County's COVID-19 recovery revenue sources can be found on the County's COVID-19 revenue dashboard located at <https://covid19.sccgov.org/financial-tracking-dashboards>. Elements of the County's strategy are also focused on addressing disproportional public health and economic challenges on vulnerable populations, especially low-income workers and communities and people of color in disproportionately impacted areas.
- **Providing safety net services for the community:** The pandemic has placed a significant demand on County safety net services in the health and human services areas. As the safety net for the region, the County has expended \$1.32 billion through May 10, 2023 on its pandemic response and expects to spend even more to respond to future surges and variants of the virus. More information on the County's COVID-19 response expenditures can be found on the County's cost tracking dashboard located at: <https://covid19.sccgov.org/financial-tracking-dashboards>. Present and future expenses will not be fully reimbursed by COVID-19 revenues and utilizing State and Local Fiscal Recovery Funds (SLFRF) under ARPA will allow the County to maintain necessary service levels. Some of these safety net services provided throughout the pandemic include vaccination and testing, monitoring the needs of vulnerable populations with a continuous assessment of trends and gaps, providing Isolation and Quarantine (IQ) support for housed and unhoused individuals and families, streamlining access to cash, utilities, rental and food assistance, and addressing the impacts to vulnerable and other populations disproportionately impacted by the pandemic, especially youth and the elderly.
- **Supporting the County's continued pandemic response:** Another component of the County's strategy is to plan for the inevitable future pandemic challenges. The pandemic and its effects will resonate throughout the community for many years to come, and most especially over the next year plus with current and future surges and variants. Although the County's response operations have been generally winding down with the County and governor's COVID-19 state of emergency having ended on February 28, 2023, the County continues to provide vaccination and testing opportunities, outreach and education for all age groups on how to access these services, monitoring for variants, and preparing for future impacts on the County's Health and Hospital System.

While having developed a robust COVID-19 response over the past three years, the most successful pandemic response of any large county in the nation with 95% of its residents vaccinated with at least one doseⁱ, the County has still managed to effectively maintain its normal operations that provides social services for children and families, permanent affordable housing, transitional homeless services, as well as many other programs and services including but not limited to medical and behavioral health, public safety and justice, land use including parks and recreation, and emergency services.

Uses of Funds

Throughout the fiscal year, items were brought to the BOS individually for approval of the specific ARPA appropriation modification. The table below provides allocations consistent with the ARPA plan received by the BOS, including approval date, since the last Recovery Plan Performance Report (Performance Report) submitted in July 2022:

Item	Amount	Board Date
Grant Program for Community-Based Organizations (CBOs)	\$10,000,000	September 13, 2022
Technical Adjustments of Excess/Unspent ARPA Funds	(\$1,364,007)	September 13, 2022
Children's Agenda	\$20,000,000	February 28, 2023
Homelessness Prevention Services in the Emergency Assistance Network	\$732,711	March 14, 2023
Supportive Housing for Family Reunification - Crestview	\$2,750,000	March 14, 2023
Homelessness Prevention System (HPS) Pilot	\$7,772,289	April 4, 2023
Food Assistance Program	\$5,600,000	April 4, 2023
Additional Cost of Extending ARPA-Funded Positions Through Calendar Year 2026	\$10,609,647	May 2, 2023
3.0 FTE Office of Emergency Management Unclassified Positions (Jul '23 – Dec '24)	\$600,208	May 2, 2023
3.0 FTE Office of Supportive Housing Unclassified Positions (Jul '23 – Dec '24)	\$648,878	May 2, 2023
One-Time Support for Behavioral Health Services Department (BHSD) Call Center	\$2,000,000	June 15, 2023
One-Time Support to Establish School-Based Wellness Centers	\$5,000,000	June 15, 2023
One-Time Support for BHSD Workforce Shortage	\$1,000,000	June 15, 2023

Anticipated Investment in Sub-Acute Behavioral Health Facilities	\$12,600,000	June 15, 2023
BH allcove San José on White Rd Tenant Improvements/FFE	\$3,200,000	June 15, 2023
BH 7855 Wren Ave South County Clinic Tenant Improvements	\$4,600,000	June 15, 2023
BH Facility – 1887 Monterey Rd Tenant Improvements	\$7,000,000	June 15, 2023
One-Time Support to Add Staff for Language Access Unit (5.0 FTE positions)	\$2,360,744	June 15, 2023
One-Time Support to Add Support to IQ Program	\$675,000	June 15, 2023

A large portion of the County’s pandemic related expenditures is comprised of County staff who were diverted from their regular posts to serve as Disaster Service Workers (DSWs). More information on the County’s COVID-19 response expenditures can be found on the County’s cost tracking dashboard located at: <https://covid19.sccgov.org/financial-tracking-dashboards>. In May 2022 the BOS approved using ARPA funds to support the addition of over 200 various classified and unclassified positions for the County’s pandemic response. These positions provided not only needed flexibility in responding to the ever-changing pandemic but also allowed many County employees who had been activated as DSWs to return to their home departments. On May 2, 2023, the BOS approved using ARPA funds again to extend 29 of these classified positions through calendar year 2026. Additionally, the BOS approved the use of ARPA to extend six of the unclassified positions in the Office of Emergency Management (OEM) and the Office of Supportive Housing (OSH) through calendar year 2024. The three OEM positions will support warehouse needs and the demobilization of all COVID-related logistics and the three OSH positions will support the continuation of the hotline and isolation services for unsheltered individuals and families through the IQ Program.

As mentioned above, the County’s ARPA strategic vision included spending to fortify the system of coordinated care, allow for the continuity of operations during the pandemic response, and provide funding for past and future COVID-19 responses. The projects that the County has undertaken, or may introduce in the future with the help of SLFRF, are aligned with these goals and support the strategy in the following areas:

Public Health (EC1)

- The County continues work towards improving and enhancing the quality and accessibility of mental health services it provides, especially for the historically underserved communities. As a part of this effort, the County has made investments to support various programs within BHSD, such as the BHSD Call Center/988 number. The Call Center is a valuable resource for individuals and families seeking information or treatment options to address issues that are often times stigmatized. \$2 million of ARPA funds, approved by the BOS on June 15, 2023 through County’s FY 23-24 adopted budget, will be used to improve after-hours, weekend, and holiday coverage for the call

center allowing the County to provide more comprehensive and timely services to those in need of mental health assistance.

- As a result of the COVID-19 pandemic, mental illness and the demand for mental health services are at an all-time high, especially among children. The County is addressing this issue by allocating funding to support the implementation of Wellness Centers on school campuses. The centers will be staffed by qualified mental health professionals who will work closely with school staff to provide students with behavioral, social, and emotional support, and prevent the escalation of mental health needs. The goal is to increase accessibility to mental health services for students with behavioral and emotional needs, promote mental health awareness, and support students in re-engaging with schools following the closures caused by the pandemic. By increasing capacity on school campuses through the implementation of Wellness Centers, students will be able to access the support they need in a timely and efficient manner, leading to improved outcomes for students and the overall school community. The School-Based Wellness Center project is funded by \$5 million of ARPA money approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- The County is assisting community-based mental health workers by launching a Hiring Incentives and Retention Bonus Program for CBO staff. The program aims to facilitate workforce retention strategies for current staff and assist with working with CBO providers and internal staff to conduct analyses on workforce initiatives and workforce data. The Hiring Incentives and Retention Bonus Program is funded with \$1 million of ARPA money approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- The County is using \$12.6 million of ARPA funds for development and to capitalize operating external funding opportunities to support the creation of additional behavioral health treatment beds, licensed adult residential facilities, and other residential care, treatment, and housing for individuals with significant mental health and substance use treatment needs. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- allcove centers are places for youth who are at risk of, or have been marginalized, or may feel stigmatized by existing services to access a range of emotional, physical, and social support services on their own terms. The County is funding tenant improvements (TI) for a new location for allcove on White Road in San José. This project will use \$3.2 million of ARPA funds to provide a dedicated space where youth, ages 12-25, can receive integrated services in one location, including mental health and physical health, peer and social support, substance use treatment services, and supported education and employment services to build resilience and maintain youth safety in the community. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- The County seeks to expand quality of care and improve access to services in a demographic area requiring additional behavioral health services. The County will use \$4.6 million in ARPA funds towards the lease acquisition of a more appropriate clinical

facility, required TI, and purchase of furniture, fixtures, and equipment for the South County Behavioral Health Clinic. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.

- In February 2022 the County launched its Assisted Outpatient Treatment (AOT) Program that seeks to provide comprehensive, evidence-based behavioral health services to individuals diagnosed with severe and persistent mental health and/or co-occurring (mental health and substance use) conditions. AOT delivers intensive individual and group clinical services, peer support, intensive case management, housing assistance, 24/7 clinical crisis support and medicine evaluation, but does not mandate medication or inpatient treatment. The program's goal is to help individuals who do not recognize the need for treatment, have a history of treatment refusal, and are considered at-risk when in the community without supervision, to receive appropriate treatment. The County will use \$7 million of ARPA funds to expand client access and support TI for the clinical space used for the AOT Program at the Behavioral Health Monterey Road Facility. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- Santa Clara County is a linguistically diverse community with over 100 distinct languages spoken and the largest percentage of foreign-born residents in California. The County will use over \$2.3 million of ARPA money to fund the addition of 5.0 FTE positions in the Language Access Unit (LAU). These positions will help provide consistent, reliable, and culturally appropriate translations in the County's threshold languages of Chinese, Spanish, Tagalog, and Vietnamese and directly advance equity by augmenting resources in the County's threshold languages and ensuring every resident has meaningful access to County services, programs, benefits, and information regardless of their proficiency in English. Additionally, these LAU positions will develop, implement, and evaluate language access compliance policies and procedures and support County departments and agencies with training and technical assistance. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.
- In June 2020 the County created its Isolation and Quarantine Support Program (IQSP) to help decrease rates of COVID-19 among housed and unhoused individuals by providing a safe place to isolate and quarantine, provide direct support for housed individuals to isolate or quarantine in place and to incentivize people to stay home when they were a "case" or "contact" by replacing lost income for low-income families. As of May 2023, the IQSP:
 - Provided nearly \$22 million in financial assistance to 10,522 households
 - Provided over \$1.8 million in grocery/supply delivery support to help 8,649 households isolate or quarantine in their own homes
 - Placed 4,840 households in isolation and quarantine motels
 - Placed 1,625 households in vulnerable motels

The County will use \$675,000 of ARPA funds to support services related to the IQSP. This funding was approved by the BOS on June 15, 2023 through the County's FY 23-24 adopted budget.

Negative Economic Impacts (EC2)

- On September 13, 2022, the BOS approved using ARPA funds to support the County’s nonprofit partners that were negatively impacted by the pandemic through the creation and implementation of the CBO Grant Program administered by the Valley Health Foundation (formerly VMC Foundation). CBOs are relied on to provide critical health and human services, especially to the low-income and underserved communities, but often do so with limited and/or restricted resources and these challenges were only exacerbated by the pandemic. The \$10 million of ARPA funds assisted the immediate economic resiliency and sustainability of nonprofits, focusing on organizations operating in and/or serving communities located in Qualified Census Tracts (QCTs).

CBOs eligible for assistance were those that met the definition of “nonprofit” under ARPA—specifically those that are 501(c)(3) or 501(c)(19) tax-exempt organizations. The program consisted of two separate funding categories:

- 1) Resilience – To assist a nonprofit that has experienced a demonstrated financial hardship because of the COVID-19 pandemic.
- 2) Sustainability – To assist a nonprofit that requires funding to make an organizational change to strengthen racial equity, diversity, and inclusion in the provision of services in communities disproportionately impacted by the pandemic.

The CBO Grant Program received 240 applications totaling more than \$27 million in requests and awarded grants to 87 CBOs with almost \$9.4 million having been distributed as of May 2023.

- The COVID-19 pandemic has had a significant impact on nearly every aspect of life in Santa Clara County and has specifically highlighted the essential role that childcare plays in supporting children, families, businesses, and a thriving economy. Childcare is an essential resource in particular for lower-income families where parents/caregivers are working and/or in school. Research and policy institutes have emphasized the need to treat childcare as an essential economic infrastructure that is linked to family stability, school readiness, and economic recovery and growth. As such, in February 2023, the BOS approved the use of \$20 million of ARPA funds for the administration of a grant program for licensed center-based and family childcare home providers to expand quality of childcare slots and continued coordination of childcare and early education workforce initiatives.
- In March and April 2023, the BOS approved using ARPA funds to continue providing homelessness prevention services, primarily through the Homelessness Prevention System (HPS) Pilot. The HPS is a unique partnership between public agencies, private funders and non-profit service providers, thus includes the leveraging of many funding sources aside from ARPA. HPS provides homelessness prevention services to households that are at imminent risk of homelessness. The homelessness prevention services are provided to eligible low-income households with a priority on extremely low-income households who in turn have sufficient household income to maintain their housing after receiving financial assistance. The homelessness prevention services

include emergency financial assistance (rent arrears, rental assistance, utilities, etc.) and case management.

- As noted above, elements of the County’s strategic plan for ARPA funds are focused on addressing disproportional public health and economic challenges of vulnerable populations, especially low-income workers and people of color in impacted areas. On March 14, 2023 the BOS approved the use of \$2.75 million in ARPA funds toward the creation and expansion of supportive and affordable housing opportunities throughout Santa Clara County, specifically for families and Transition Age Youth (TAY). This additional funding for the Family Reunification Project will assist in the conversion of the Crestview Hotel building into 48 new affordable apartments. Thirteen of these apartments would be affordable and available to TAY households and the remaining apartments would be affordable and available to lower income households, including those with children.
- The lingering economic impacts of the COVID-19 pandemic have affected many residents throughout Santa Clara County and with the recent substantial increases in the Consumer Price Index for goods, services and especially food, numerous individuals and families are still struggling. On April 4, 2023 the BOS approved the use of \$5.6 million of ARPA money to fund direct food assistance programs, such as home-delivered meals to homebound seniors. These ARPA funds would be used to acquire, receive, recover, organize, store and distribute food as well as prepare, serve and deliver meals. As part of implementing the one-time ARPA funds, the County intends to create a framework and work plan for prioritizing funding for food assistance and envisions reducing food insecurity among children, youth, seniors and other vulnerable populations and developing a stronger response system to avoid disruption of food assistance during emergencies.

Promoting Equitable Outcomes

Advancing equity is one of the County’s core values, so equity is at the forefront of everything the County does, including its pandemic response. The COVID-19 pandemic has had a disproportionate impact on communities of color nationwide and in Santa Clara County which highlighted and exacerbated the disparities in access to healthcare, health outcomes, income, education, and other facets of life. As soon as they were available, the County focused on bringing testing, vaccines, boosters and other services directly to the communities most impacted by and most at risk from COVID-19. For example, the County’s mass testing and vaccination sites were strategically placed in areas that faced substantial health and economic inequalities even prior to the pandemic, such as East San José and Gilroy. Contracted partners for these services are located in communities hardest hit by COVID-19 and/or work with subpopulations throughout the county that have experienced a disproportionate burden of COVID-19, including higher rates of infection, deaths and substantial economic losses.

The County also delivers culturally and linguistically competent education and COVID-19-related services to the most impacted residents through grassroots outreach, trusted CBOs and a diversified media strategy. Some examples include running geotargeted cable television commercials to reach the population over 50, utilizing billboards strategically placed in those

areas hardest hit by COVID-19, VTA bus advertisements running throughout the county as well as heavy investments with Telemundo and Univision television stations in addition to Chinese language print ads and radio interviews. As noted above, the County continues to invest ARPA funds in the LAU to ensure that every resident has meaningful access to County services, programs, benefits, and information regardless of their proficiency in English.

The County's strategy for use of ARPA funds continues to focus on the most disproportionately impacted families and communities and/or those who have traditionally been underserved. This is evidenced by the projects outlined above, such as the School-Based Wellness Center to improve access of behavioral health services for children or the CBO Grant Program that assisted nonprofits, focusing on those operating in and/or serving communities located in QCTs. Examples of planned uses for the grant money, as described by CBO Grant Program recipients, include improving health outcomes of QCT residents, elevating the voices and stories of Silicon Valley youth of color, diversity, equity, and inclusion training expansion for staff working with justice-involved individuals, and supporting free trees for East San José and South County.

The County also established an Office of Disability Affairs (ODA) to ensure that the County leads with equity, inclusion, and accessibility as it relates to individuals with disabilities. ODA advances County equity work by fostering accessibility, full participation, and equal opportunities for people with disabilities in all aspects of life through systemic change, information and referrals, education and training, public policy, emergency services, employment resources, and provision of direct services. The office will work to ensure that the rights of the disability community are equitably represented in all County policies, programs, initiatives, and services including future ARPA-funded projects.

Community Engagement

CBOs have been invaluable partners in the County's effort to reach out and provide critical services to some of the most vulnerable and disproportionately impacted communities, all the while experiencing negative impacts of the pandemic themselves. CBOs have faced significant challenges due to the pandemic's increased demand for services and changing operational needs, as well as declines in revenues such as donations and fees. As such, the County worked closely with stakeholders including the Valley Health Foundation, Silicon Valley Council of Nonprofits (SVCN), and the Racial Equity Action Leadership Coalition to help shape the CBO Grant Program so that it would meet critical needs identified by the CBO community. Valley Health Foundation, who partnered with the County to administer the grant program, announced the Notice of Funding Availability (NOFA) in November 2022 through various media sources and partnerships, including BOS newsletters. Leading up to the release of the NOFA, Valley Health Foundation facilitated three virtual information sessions, a general session that attracted nearly 250 attendees, two abbreviated Supervisor-sponsored information sessions, and an in-person session in South County sponsored by the South County Collaborative. Direct contact was made with over 330 nonprofit representatives. The CBO Grant Program received 240 applications and awarded grants to 87 CBOs with almost \$9.4 million having been distributed as of May 2023.

Labor Practices

The County's use of ARPA funds has resulted in local hiring throughout the three plus years of the COVID-19 pandemic. As stated above, in May 2022 the BOS approved the addition of over 200 various positions for the County's pandemic response. Not only did these positions provide much needed relief for many of the County's DSWs who had been activated for extended periods of time, but they also created over 200 job openings for local workers and families in need of employment and income. On May 2, 2023, the BOS approved using ARPA funds again to extend 29 of these classified positions through calendar year 2026. Additionally, the BOS approved the use of ARPA to extend six of the unclassified positions in OEM and OSH through calendar year 2024. The County will also use over \$2.3 million of ARPA money to fund the addition of 5.0 FTE positions in the LAU to assist with the County's efforts in providing consistent, reliable, and culturally appropriate translations in the threshold languages. The extension and addition of these ARPA-funded positions again provides employment and income for local individuals and families during this challenging economic time that has witnessed high inflation, rising interest rates, and recent tech industry layoffs and bank failures.

Use of Evidence

The County partnered with Valley Health Foundation to help shape and administer its CBO Grant Program. Valley Health Foundation utilized the Preliminary Evidence category, meaning that the program design and implementation were supported by non-experimental studies. Valley Health Foundation utilized results from surveys and published studies and feedback from community engagement events to assess the ways that local nonprofits were impacted by the COVID-19 pandemic and to determine what the remaining needs were in order to assist with a successful recovery.

The evidence studies included:

- A survey conducted by SVCN of 95 Santa Clara County nonprofits in 2021
- A survey conducted by the Silicon Valley Community Foundation of 153 San Mateo County nonprofits in 2020
- Review of various published studies on the negative economic impacts on disproportionately impacted communities
- An analysis of local small nonprofits located in QCTs
- A bi-annual community engagement meeting hosted by the County for local nonprofits

For the HPS Pilot, the program has been designed to focus on providing intervention for households experiencing a housing crisis before they enter into homelessness. This approach has demonstrated strong evidence of effectiveness in preventing homelessness as over 90% of those served are able to retain their housing. The HPS operates a "no wrong door policy" which removed barriers to county residents seeking homelessness prevention services at any participating agency.

Performance Report

The CBO Grant Program was created with \$10 million of ARPA funds to assist the immediate economic resiliency and sustainability of nonprofits, focusing on smaller nonprofits and organizations operating in and/or serving communities located in QCTs. The program consisted of two separate funding categories:

- 1) Resilience – To assist a nonprofit that has experienced a demonstrated financial hardship because of the COVID-19 pandemic.
- 2) Sustainability – To assist a nonprofit that requires funding to make an organizational change to strengthen racial equity, diversity, and inclusion in the provision of services in communities disproportionately impacted by the pandemic.

Program Outputs:

The program received 240 applications totaling more than \$27 million in requests and awarded grants to 87 CBOs with almost \$9.4 million having been distributed as of May 2023.

Key Performance Indicators:

- 81.61% of grantees are small nonprofits with operating budgets under \$2 million
- 100% of the grantees are nonprofits located in QCTs
- 100% of the grantees serve Black, Indigenous, and People of Color (BIPOC) and/or Asian American Pacific Islander (AAPI) communities
- 80.46% of the grantees are organizations that have BIPOC and/or AAPI leadership

Q4 of Fiscal Year 2023 is the first reporting period for the CBO Grant Program and its grantees and further assessment and analysis will be provided in future Performance Reports.

With regard to the HPS Pilot, the HPS streamlines and standardizes service delivery, assessments, prioritization and data collection in Homeless Management Information System (HMIS). The data that is collected in HMIS tracks the households served, types of services provided, duration of services and outcome measures.

PROJECT INVENTORY

To date, the County has undertaken the below projects funded by SLFRF:

ARPA-001	Electronic Health Record System for Community Clinics
Funding Amount	\$10,654,054
Project Expenditure Category	3 - Public Health-Negative Economic Impact: Public Sector Capacity
Project Overview	This funding allows four Federally Qualified Health Centers (FQHCs) to transition from their current Electronic Health Record (EHR) systems to the OCHIN Epic Electronic Health Record. Funding includes two years of staffing, installation and training costs. The new EHR system for these community health care clinics will ensure a coordinated system of care across the County's safety net and allow them to better understand patient care needs in real-time. This will translate into improved quality of healthcare and emergency services for some of the County's most disproportionately impacted patients.
Use of Evidence	Due to the nature of the project, the County has not yet implemented evidence-based interventions and program evaluation. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.
Performance Report	Due to the nature of the project, the County has not yet implemented performance management systems. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.

ARPA-002	COVID-19 Pandemic Pay
Funding Amount	\$77,205,200
Project Expenditure Category	4 - Premium Pay
Project Overview	The County has relied on its employees and In-Home Support Services (IHSS) Independent Providers not only for the County's COVID-19 response but also for the continuity of County operations that are critical to protect the health and safety of county residents during the COVID-19 pandemic. This funding provides recognition and one-time pandemic pay payments to the more than 22,000 County employees, 27,000 IHSS Independent providers and 275 County Fire employees.
Use of Evidence	Due to the nature of the project, the County has not yet implemented evidence-based interventions and program evaluation. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.
Performance Report	Due to the nature of the projects, the County has not yet implemented performance management systems. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.

ARPA-003	Ongoing COVID Response
Funding Amount	\$91,334,545
Project Expenditure Category	7 - Administrative
Project Overview	This funding allows for past and future County COVID-19 response expenses not covered by FEMA reimbursements, such as vaccine outreach and education, monitoring for variants, emergency housing, isolation and quarantine, enhancements to healthcare capacity, services in key settings, testing, and contact tracing. This funding will also help the County to prepare for future impacts on the County's Health and Hospital System that are not covered by other funds.
Use of Evidence	Due to the nature of the project, the County has not yet implemented evidence-based interventions and program evaluation. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.
Performance Report	Due to the nature of the project, the County has not yet implemented performance management systems. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.

ARPA-004	Cardiac Monitors/Defibrillators
Funding Amount	\$1,471,205
Project Expenditure Category	1 - Public Health
Project Overview	This funding allows for the replacement and upgrade of 34 cardiac monitors/defibrillators for County Fire. The new defibrillators will ensure the highest level of cardio respiratory care is delivered in the field to the patients suffering from the devastating effects of COVID-19.
Use of Evidence	Due to the nature of the project, the County has not yet implemented evidence-based interventions and program evaluation. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.
Performance Report	Due to the nature of the project, the County has not yet implemented performance management systems. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.

ARPA-005	Revenue Replacement
Funding Amount	\$10,000,000
Project Expenditure Category	6 - Revenue Replacement
Project Overview	This funding allows the County to pay the salaries and benefits of employees who are working on COVID-19 related activities that are not eligible for reimbursement through FEMA.

Use of Evidence	Due to the nature of the project, the County has not yet implemented evidence-based interventions and program evaluation. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.
Performance Report	Due to the nature of the project, the County has not yet implemented performance management systems. As more projects are approved by the BOS, the County can develop standards and tools to evaluate the use of the funds and include those in future Performance Reports.

ARPA-006	CBO Grant Program
Funding Amount	\$10,000,000
Project Expenditure Category	2- Negative Economic Impacts
Project Overview	Creation and implementation of a CBO Grant Program to support the County's nonprofit partners that were negatively impacted by the pandemic. The two-year program, administered by the Valley Health Foundation, is funded with \$10 million of ARPA money and designed to assist the immediate economic resiliency and sustainability of nonprofits, focusing on organizations operating in and/or serving communities located in QCTs.
Use of Evidence	<p>Valley Health Foundation utilized the Preliminary Evidence category, meaning that the program design and implementation were supported by non-experimental studies. Valley Health Foundation utilized results from surveys, published studies and community engagement to help assess the ways that local nonprofits were impacted by the COVID-19 pandemic and to determine what the remaining needs were in order to provide impactful assistance.</p> <p>The Program Outputs: The CBO Grant Program received 240 applications totaling more than \$27 million in requests and awarded grants to 87 CBOs with almost \$9.4 million having been distributed as of May 2023.</p> <p>Key Performance Indicators: <ul style="list-style-type: none"> - 81.61% of grantees are smaller nonprofits with operating budgets under \$2 million - 100% of the grantees are nonprofits located in QCTs - 100% of the grantees serve BIPOC and/or AAPI communities - 80.46% of grantees are organizations that have BIPOC and/or AAPI leadership </p>

ARPA-007	Homelessness Prevention System Pilot
Funding Amount	\$8,505,000
Project Expenditure Category	2- Negative Economic Impacts

Project Overview	As part of the County's recovery strategies, OSH has continued to provide support to eligible extremely low-income households, primarily through the HPS Pilot. The pilot includes partnerships with the cities of Mountain View, Morgan Hill and San José, Destination: Home, Project Sentinel, Law Foundation, and the Santa Clara County Self-Help Center and will be administered by Sacred Heart. The pilot aims to provide additional funding to support 459 households who are at risk of homelessness so they can receive homeless prevention services. The homelessness prevention services includes emergency financial assistance (rent arrears, rental assistance, utilities, etc.) and case management, which are provided to households that are eligible under use category 2 as they are experiencing negative economic impacts.
Use of Evidence	The HPS has been designed to focus on providing intervention for households experiencing a housing crisis before they enter into homelessness. This approach has demonstrated strong evidence of effectiveness in preventing homelessness as over 90% of those served are able to retain their housing. The HPS operates a "no wrong door policy" which removed barriers to county residents seeking homelessness prevention services at any participating agency.
Performance Report	The HPS streamlines and standardizes service delivery, assessments, prioritization and data collection in HMIS. The data that is collected in HMIS tracks the households served, types of services provided, duration of services and outcome measures. The pilot aims to provide additional funding to support 459 households who are at risk of homelessness so they can receive homeless prevention services (EC 2.2 and EC 2.17 – 2.18).

¹ [Santa Clara County, California \(CA\) - U.S. COVID Tracker - Covid Act Now](#)