



COUNTY OF SANTA CLARA

10-Year Capital Improvement Program

Fiscal Year 2021/22 - 2030/31

*Presented to the
Board of Supervisors*

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Message from the County Budget Director

May 1, 2021

To: Board of Supervisors

From: Gregory G. Iturria, County Budget Director

Subject: FY 21-22 through FY 30-31 10-Year Capital Improvement Program

The Capital Improvement Program (CIP) for FY 21-22 through FY 30-31 is presented for the Board's review and consideration. As one of the most significant planning processes, the 10-year CIP integrates capital, operational, and long-term financial planning activities throughout the County.

While the CIP covers a multi-year planning horizon, it will be updated annually to reflect ongoing changes as new projects are added, existing projects are modified, and the needs of the community become more defined.

A primary goal in generating this document is to aid the Board of Supervisors in determining priorities and identifying where one-time funds should be allocated to address the County's most pressing infrastructure needs. The effective use of the CIP process provides for advance project identification, planning, evaluation, design, public discussions, and financial planning.

The Department of Planning and Development has reviewed all capital projects contained within this document and has confirmed General Plan conformance.

Major Highlights in the 10-year CIP Strategic Framework for Capital Needs

The goal of Capital Programs is to provide quality services that enable County departments to carry out the County's mission and meet the needs of a dynamic community through the promotion of a healthy, safe, and prosperous community for all. The major strategic framework to achieve these goals include:

- An emphasis on utilizing County-owned property versus reliance on leased facilities;
- Ensuring supportive housing production goals through the use of 2016 Measure A funding;
- Continued investments within the Deferred

Maintenance Program that will restore and improve county buildings, systems, and equipment;

- Critical seismic investments at hospital campuses that will ensure buildings remain operational and capable of providing acute medical care services to the public after a seismic event;
- Prudent planning for future capital investments based on a wise balance of cash contributions, debt financing, and leveraging multiple funding streams.

Signature Projects

Below are a few signature projects that are also highlighted throughout this document.

- Scheduled to be completed fall 2021, the **Vietnamese-American Service Center** will deliver integrated, accessible, and culturally responsive social and health services to support the local community, specifically the Vietnamese-American community. The project will produce a three-story building covering 37,000-square-foot that will meet the standards of both the Leadership in Energy and Environmental Design (LEED) silver rating and Zero Net Energy.
- Recognizing that the former 70-year-old animal shelter building cannot serve the growing community, the County just completed a spacious, light-filled, animal-centric, and community-friendly facility. **The South County Animal Services Center** opened its doors in early 2021 and will serve as one of the most advanced public animal care facilities in the country.
- Some notable **project completions** include design work for Elmwood West Gate, 1996 Lundy Ave (TB/Refugee Clinic), Elmwood Path of Travel, and Elmwood Barracks 2. Also, construction was completed for the Main Jail North Dental Suite relocation, Muriel Wright renovations, and the James Ranch Dormitory. The Civic Center temporary parking lot was also completed, and Civic Center temporary housing established on the site.

Message from the County Budget Director

Significant Investments in the Health and Hospital System

A large focus over the 10-year landscape will be investments in the health and hospital system. In the FY 21-22 Recommended Budget, a significant portion of the total capital program is dedicated to health and hospital projects, which include improvements to the following:

- Women's and Children's Center located at SCVMC Bascom,
- TB and Refugee Clinic located at the new County facility on 1996 Lundy Ave,
- Burn Unit at SCVMC Bascom,
- Seismic improvements at SCVMC Bascom,
- Emergency Department improvements at SCVMC Saint Louise,
- Buildings E, F, and C at SCVMC Bascom.

The **Adolescent Psychiatric Facility and Behavioral Health Services Center** will provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. This program will serve to eliminate or reduce the number of minors being admitted to out-of-County hos-

pitals. An additional action for this facility will be presented to the Board of Supervisors later to align with debt issuance. Under the proposed financing plan, the administration recommends financing the project costs associated with a regular construction timeline. However, if an accelerated construction timeline is pursued, the administration recommends funding the additional construction premium of \$53 million through a General Fund cash contribution.

Currently under development is a **Child and Adolescent Center of Excellence**, which will serve at-risk children and adolescents within the County struggling with behavioral health, medical, and academic challenges. The future Center of Excellence will aim to provide the coordinated care currently lacking and will include three major services: Children's Advocacy Center of Santa Clara County and its medical clinic, the SPARK clinic, and the Pediatric Diagnostic and Specialty Center (PDSC). Once a formal program is developed, cost estimates and additional budget augmentations will be presented to the Board of Supervisors.

Summary of Estimated Budget Targets for General Fund Projects

**Summary Chart #1:
10-Year CIP Summary of Targeted Project Expenditures and Sources
—General Fund and Non-General Fund Projects**

Budget Amounts as of April 2021			Estimated Budget Targets					
	Total Project Expenditures	Remaining Available Budget	Year 1: FY 21/22	Years 2-4: FY 22/23 to 23/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total
GF Project Expenditures*	\$578.8 M	\$418.1 M	\$788 M	\$652 M	\$395 M	\$347 M	\$2,181 M	\$3,175 M
GF Funding Sources	N/A	N/A	\$788 M	\$652 M	\$395 M	\$347 M	\$2,181 M	\$3,175 M
Non-GF Project Expenditures**	\$1,617.4 M	\$256 M	\$49 M	-	-	-	\$49 M	\$1,923 M
Non-GF Funding Sources	N/A	N/A	\$49 M	-	-	-	\$49 M	\$1,923 M

* A breakdown of the General Fund individual project expenditures can be found in Appendix B

** A breakdown of the Non-General Fund individual project expenditures can be found in Appendix C

**Summary Chart #2:
Breakdown of Funding Sources
—General Fund Projects Only**

	Year 1: FY 21/22	Years 2-4: FY 22/23 to 23/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total
Accumulated Capital Outlay (ACO)	\$96 M	\$317 M	\$274 M	\$292 M	\$979 M
General Fund	\$285 M	\$335 M	\$121 M	\$55M	\$796 M
Debt Financing*	\$390 M	\$0 M	\$0 M	\$0 M	\$390 M
Other	\$17 M	\$0 M	\$0 M	\$0 M	\$17 M
Total	\$788 M	\$652 M	\$395 M	\$347 M	\$2,181 M

*Debt issuance for the Adolescent Psychiatric Facility and Behavioral Health Services Center will be brought to the Board of Supervisors at a later date

Summary of Estimated Budget Targets for General Fund Projects

Funding Sources - Assumptions

Accumulated Capital Outlay (ACO)

The ACO serves as a dedicated funding source for long-term capital investments and will enable the County to plan for, acquire, and maintain facilities to meet County operational needs. An ongoing transfer from the general fund, based on facility depreciation, was established to fund the ACO. Strategic use of the ACO allows an adjustment for cost updates and unforeseen opportunity by maintaining a prudent reserve.

General Fund (GF)

The general fund contributions towards future capital projects is based on projected availability of discretionary general fund balance at the end of the fiscal year available for use in the subsequent fiscal year.

Debt Financing

Over the 10-year horizon of the CIP, debt financing may be used as a mechanism to fund approximately \$390 million in projects. Below is a breakdown of the anticipated projects that may be funded through debt financing and the estimated amounts. These amounts do not equal the total project costs, only the amounts expected to be financed.

Summary Chart #3 Breakdown of Anticipated Debt Financed Projects		
Fiscal Year	Project	Amount
Year 1: FY 21-22	Adolescent Psychiatric Facility and Behavioral Health Services Center	\$390 M
Year 2-10: FY 21-22 to 30/31	N/A	\$0 M
Total		\$390 M

The County’s Debt Management Policy sets forth certain objectives and establishes overall parameters for issuing and administering the County’s debt. The policy allows for the issuance of long-term debt to finance major capital projects. The County carefully assesses capital improvement priorities, capital costs, annual debt service capacity, and annual operating and maintenance costs on scheduled improvements in advance of deciding to incur indebtedness.

As economic conditions unfold, the amount borrowed will be determined. Current debt capacity analysis shows that \$390 million of debt will not impact the County’s credit rating. Debt service costs for this amount of borrowing depends upon financial market conditions at the time of debt issuance. However, \$20 million per year is a rough order of magnitude estimate for annual debt service on a \$390 million debt issuance.

Other

The amounts highlighted under this category encompass County department funding outside of the general fund, as well as other discretionary revenue sources. As the CIP is further refined, other alternative funding possibilities may be identified.

Table 1: FY 21-22 Recommended Capital Projects —General Fund and Accumulated Capital Outlay Fund

In accordance with Board Policy 4.10 regarding the Capital Outlay Process, the Administrative Capital Committee meets monthly to analyze, evaluate, and establish capital funding priorities. The County Executive is recommending a one-time allocation of \$398,075,000 for FY 21-22 capital projects, comprising \$285,079,630 from the General Fund, \$95,995,370 from the Accumulated Capital Outlay Fund, \$2,000,000 from Assembly Bill (AB) 109 Fund, and \$15,000,000 from Valley Health Plan. Table 1 below lists these projects; project descriptions follow.

FY 21-22 Recommended Capital Projects		Budget
1	2011 Little Orchard St, Valley Homeless Healthcare Program (VHHP) Expansion	2,750,000
2	2500 California Lease Improvements	2,250,000
3	5845 Hellyer Ave, VHP Improvements	15,000,000
4	ADA improvements to Elmwood Barracks 2	3,000,000
5	Add Chillers to County Clinics	1,500,000
6	Crime Lab Electrical & Uninterruptible Power Supply (UPS) Room HVAC	550,000
7	DePaul Improvements	5,000,000
8	Embedded Way, New County Warehouse	6,000,000
9	FY 21-22 Capital Planning Efforts	2,500,000
10	FY 21-22 Surveillance and Security Efforts	300,000
11	FY 21-22 Deferred Maintenance Program	12,000,000
12	Carol Drive Improvements for I/CAD & Network	2,650,000
13	SCVMV at Bascom Infrastructure Improvements	5,000,000
14	Medical Respite Center Move	3,000,000
15	Modulars for Ritchey Site	1,900,000
16	Oakland Road Warehouse Improvements	15,000,000
17	Children and Adolescent Center of Excellence	1,500,000
18	Reentry Resource Center Facility Improvements	2,000,000
19	Tasman Properties Renovations	75,000,000
20	Reserve for Jail Capital Projects	5,000,000
21	SCVMC at Bascom Bldg E, F and C Improvements	65,000,000

Table 1: Continued

FY 21-22 Recommended Capital Projects		Budget
22	SCVMC-O'Connor Sterile Processing Department (SPD)	250,000
23	SCVMC-Saint Louise Emergency Department Expansion	12,000,000
24	SCVMC-Saint Louise Pharmacy Upgrade	225,000
25	Silver Creek Improvements	2,000,000
26	South County Sheriff's Fencing	1,700,000
27	TB/Refugee Clinic at 1996 Lundy Avenue	21,000,000
28	SCVMC Burn Unit Upgrade	40,000,000
29	Women's and Children's Center for VMC at Bascom Upgrade	15,000,000
30	SCVMC at Bascom Seismic Improvements	79,000,000
Total		\$ 398,075,000

FY 21-22 Recommended Projects — Descriptions

1. 2011 Little Orchard St, Valley Homeless Healthcare Program (VHHP) Expansion:

Santa Clara Valley Medical Center's VHHP provides an integrated model of care that incorporates primary care, mental health, substance abuse, and enabling services. Specifically, in addition to primary care, other services such as psychiatry, social work, and legal services are offered at this clinic. However, due to lack of clinic space, not all services can be offered in person on the same day. This funding allocation will provide additional leased space for VHHP to expand its medical clinic in its current location. The expansion would allow for an additional 2,200 square feet, for a total of 3,900 square feet of space, which would include a conference room, storage space, and break-room for staff. The expansion of the clinic would provide people experiencing homelessness not only the medical care but also support services they need, including social work and referrals to housing services.

One-time Cost: \$2,750,000

2. 2500 California Lease Improvements:

Planned Parenthood Mar Monte (PPMM) acquired the property at 2500 California Street in Mountain View after being displaced from its leased premises. Ownership and control of the multi-tenant building provided PPMM with permanency and presented an ideal opportunity for the County to use extra space within the facility to provide complementary services. The new SCVMC clinic space will operate within the same building, providing complimentary health services, such as specialty care not offered by PPMM at this time. This funding request will cover tenant improvements, including a build-out, a specialty medical clinic, and an outpatient pharmacy.

One-time Cost: \$2,250,000

3. 5845 Hellyer Ave, VHP Improvements:

This funding allocation will establish planning and design efforts for the Valley Health Plan Department's relocation from its current leased space on North First Street and Component to the Silver Creek Campus.

One-time Cost: \$15,000,000

4. ADA improvements to Elmwood Barracks 2:

As a requirement for the consent decree, renovations are required for the Barracks 2 facility on the Elmwood campus to bring the facility into compliance with the federal Americans with Disability Act (ADA). The project scope includes renovation of the interior and exterior spaces to meet ADA barrier removal, new mechanical, electrical, and life safety systems, ADA showers, and fixed furniture.

One-time Cost: \$3,000,000

5. Add Chillers to County Clinics:

This project will add smaller chillers to the existing clinics heating, ventilation and air conditioning (HVAC) systems to reduce load. The clinics currently use a larger chiller subject to multiple starts and stops during the day as the building adjusts to the outside weather. The chillers will decrease demand for cool air and act as backup systems if a primary chiller is offline.

One-time Cost: \$1,500,000

6. Crime Lab Electrical & Uninterruptible Power Supply (UPS) Room HVAC:

The Crime Lab Electrical/UPS Room experiences substantial overheating issues during the warmer months of the year. Overheating causes multiple problems, and it has been determined the room's current heat loads require a higher-capacity system.

One-time Cost: \$550,000

7. DePaul Improvements:

The County is repurposing the DePaul Healthcare Center, purchased in February 2019, as an urgent care clinic. The now completed first phase of the repurposing required mitigating mold and water damage, repairing and replacing nonoperational building equipment, and converting the patient wing to a COVID-19 surge operation. The second phase of the repurposing will convert the hospital's former emergency department into an urgent care clinic.

One-time Cost: \$5,000,000

8. Embedded Way, New County Warehouse:

The County need for flexible and efficient storage space has been further amplified by recent Office of

Emergency Management and Public Health storage requirements in response to the COVID-19 pandemic. This funding allocation will go toward a planning feasibility study that will analyze the site, develop a project scope, and provide initial cost estimates.

One-time Cost: \$6,000,000

9. FY 21-22 Capital Planning Efforts:

As part of the 10-Year Capital Improvement Program, a greater focus will continue to be placed on the early stages of project execution. To ensure efficient project design, construction, and delivery, a thoughtful planning process must take place beforehand. Several projects expected during FY 21-22, including proposals submitted during the FY 21-22 capital funding process, require some thought within the planning phase of project delivery. Scoping and feasibility studies will provide better understanding of the full breadth of a project and its requirements for successful completion. This funding will allow for more comprehensive planning of both short- and long-term projects, including existing conditions assessments, California Environmental Quality Act (CEQA) documentation, and cost estimates.

The proposed projects for FY 21-22 Capital Planning include:

- Fire Suppression Study for Crime Lab and TSS Equipment
- 70 West Hedding Street East Wing Feasibility Study
- Registrar of Voters Warehouse Planning
- Santa Clara Valley Medical Center Campus Master Plan

One-time Cost: \$2,500,000

10. FY 21-22 Surveillance and Security Efforts:

This recommendation provides funding for security and safety projects throughout the County, including fortifications, surveillance, assessments, and trainings.

One-time Cost: \$300,000

11. FY 21-22 Deferred Maintenance Program:

The Deferred Maintenance Program - Life Cycle Infrastructure Investment Program focuses on protecting the County's assets in County-owned buildings

and properties. Deferred maintenance projects restore and repair County buildings, systems, and equipment that have reached or exceeded their useful lives.

An investment of \$12.0 million is included in the FY 21-22 Recommended Budget for the deferred maintenance program. This recommendation falls short of the estimated \$2.37 billion identified in the current facilities condition index report to maintain facilities at their current conditions. However, even if additional funding for a greater portion of the identified needs were available, Facilities and Fleet Department is not sufficiently staffed to execute such a large program.

FY 21-22 Deferred Maintenance Program		
#	Project Description	Budget
1	Elmwood W3/W4 Fire Alarm Replacement	1,000,000
2	Civic Center Parking Garage Americans with Disabilities Act Improvements	500,000
3	Elmwood Support Services Walk-In Cooler Replacements	600,000
4	Elmwood Grinder Pits-Conduit Replacement	175,000
5	County Comm. Duct Cleaning	40,000
6	Fairgrounds Improvements	1,585,000
7	Charcot Building Management System Replacement	1,100,000
8	(5750) Silver Creek Window Seals Replacements	150,000
9	Park Alameda Egress Corrections	250,000
10	Fleet Management Parking Lot Repaving	220,000
11	Crimelab Installation of Auto-Flushing Valves and Mixing Valves	200,000
12	VFA Assessment Allocation	270,000
13	Predictive Maintenance Equipment Assessments and Prioritizations	300,000
14	East Wing Fall Protection VFA Priority 1 Tasks (Partial)	78,000
15	Berger-2 Main Breaker Assessment	300,000

16	Expo Hall Electrical Room Repairs	50,000
17	Timpany Pool and Hot Tub Resurfacing	250,000
18	Bascom Building M Air Handling Units 2, 4, and 6 VFD Installation	550,000
19	Enborg Lane, Enborg Court and Bradley Drive Repavement	1,082,000
20	Saint Louise Air Handling Replacements	2,700,000
21	O'Connor Medical Office Building Air Cooled Chillers Replacements	350,000
22	O'Connor Domestic Hot Water Heat Exchanger Replacement	250,000
One-time Total		\$12,000,000

One-time Cost: \$12,000,000

12. Carol Drive Improvement for I/CAD Network:

The primary County Communications location at Carol Drive requires substantial site and building upgrades to ensure it can support current and future needs for network upgrades and the integrated computer-aided dispatch (I/CAD) equipment installation project. This essential state-of-the-art I/CAD System will replace the obsolete legacy system currently supporting Emergency Services.

One-time Cost: \$2,650,000

13. SCVMC at Bascom Infrastructure Improvements:

This project is part of the Seismic Safety Project and involves completely separating and upgrading all building utilities including mechanical, plumbing, electrical, fire protection, telecommunications, and medical gas systems from the adjacent Old Main West and East buildings to create a “stand alone” building with inter-building connectivity at all levels. It also includes a complete interior renovation of the second floor for various hospital departments.

One-time Cost: \$5,000,000

14. Medical Respite Center Move:

Valley Homeless Healthcare Program's goal is to provide medical services to homeless residents of the County of Santa Clara via an integrated model of care that incorporates primary health, mental health and substance use disorder services, oral healthcare, and enabling services. The Medical Respite Program, managed by the Valley Homeless Healthcare Program, provides a clean, safe place for homeless patients to live when they are discharged from the hospital. The budget augmentation will provide beds in a new or renovated facility on the SCVMC campus.

One-time Cost: \$3,000,000

15. Modularity for Richey Site:

This funding allocation will cover the costs for the month-to-month lease of the Richey Modular Offices and Alcohol Investigation Bureau temporary trailers, which currently serve as the swing space for the Sheriff's administrative staff of Main Jail South, recently demolished.

One-time Cost: \$1,900,000

16. Oakland Road Warehouse Improvements:

This project will provide funding for tenant improvements at a leased warehouse, resulting in more effective storage countywide. The budget augmentation will partially fund planned improvements for this project.

One-time Cost: \$15,000,000

17. Children and Adolescent Center of Excellence:

Child and Adolescent Center of Excellence is being developed to better serve at-risk children and adolescents struggling within the county with behavioral health, medical and academic challenges. These children and their families often struggle to obtain timely diagnosis and access to services within the county. The Center of Excellence aims to provide the coordinated care that is currently lacking and will include three major services: Children's Advocacy Center of Santa Clara County and its Medical Clinic, the SPARK clinic (Supporting, Protecting, and Respecting Kids), and Pediatric Diagnostic and Specialty Center (PDSC). This funding allocation will provide improvements for the SPARK clinic and preliminary planning efforts for a comprehensive Child and Adolescent Center of Ex-

cellence, including the PDSC. Once a formal program is developed, cost estimates will be determined.

One-time Cost: \$1,500,000

18. Reentry Resource Center Facility Improvements

Funded from Assembly Bill (AB) 109 Fund Balance, this project will provide modifications and improvements to the Reentry Resource Center in San Jose, including creating a permanent site for the Sobering-Mental Health/Drug Triage Center. The project scope of work includes creating an Americans with Disabilities Act (ADA) accessible path of travel, modifying the facility's interior and exterior, upgrading parking and drop-off areas, electrical system improvements, new plumbing, and fire alarm system upgrades.

One-time Cost: \$2,000,000

19. Tasman Properties Renovations:

In June 2018, the Board of Supervisors approved the acquisition of 110, 130, 150, and 180 West Tasman Drive to address the County's acute need for space. This funding will complete the necessary improvements on the campus.

One-time Cost: \$75,000,000

20. Reserve for Jail Capital Projects:

The jail reserve is necessary to support several jail renovations in progress that are likely to require additional funding during FY 21-22 to implement jail reform efforts. Once details on specific project allocations are determined, funds will be moved to a capital project for project delivery on approval by the Board of Supervisors.

One-time Cost: \$5,000,000

21. SCVMC at Bascom Bldg E, F and C Improvements:

This project refreshes nursing units on the partial second, third, and fourth floor of Building E and renovates the basement, first, and part of the second floor to accommodate the other non-nursing unit occupants of the Old Main Hospital proposed for demolition. The budget augmentation continues the renewal of the third floor and furthers the design of the renovation of the lower floors.

One-time Cost: \$65,000,000

22. SCVMC-O'Connor Sterile Processing Department (SPD):

This project will expand the capacity of the existing sterile processing department to handle anticipated increases in workloads from surgeries and gastro-intestinal procedures and expanded use of Robotic Medicine. Included are major upgrades and replacements of cart washers, sterilizers, sinks and technician workstations. The budget augmentation will also support upgraded utilities, a reverse-osmosis system, and a restroom-breakroom.

One-time Cost: \$250,000

23. SCVMC-Saint Louise Emergency Department Expansion:

The existing Emergency Department is too small to accommodate the Gilroy community needs. A recently completed feasibility report recommended a new two-story addition to the hospital with an expanded emergency department on the ground floor and a new intensive care unit on the second floor. The project will provide 6 new isolation rooms, increase the number of critical care units from 6 to 13, increase the number of triage rooms from 3 to 7 and provide 4 new major trauma response rooms. The project would add 38,000 square feet. The funding will be used to develop construction documents through plan review and approval by the Office of Statewide Hospital Planning and Development.

One-time Cost: \$12,000,000

24. SCVMC-Saint Louise Pharmacy Upgrade:

The Saint Louise Pharmacy Upgrade project was required to comply with new regulations, specifically USP 797-800s. The most stringent portion of this requirement was sizing of utilities and space requirement for chemical compounding. Funding will support major upgrade and replacements of pharmacy hoods, utilities and provide a separate pharmacy technician restroom. The budget augmentation will also support fire alarm upgrades, expanded access to emergency power, and relocation of the records room.

One-time Cost: \$225,000

25. Silver Creek Improvements:

In September 2018, the Board of Supervisors approved the acquisition of the Silver Creek Campus comprising five buildings (5710 and 5750 Fontanoso Way, 5965 and 5905 Silver Creek Valley Road, and 5845 Hellyer Avenue). These facilities are in the planning and programming phase to determine long-term occupancy and tenant improvement measures, with two facilities (5710 Fontanoso Way, 5965 Silver Creek Valley Road) in the design phase for tenant improvements. This budget augmentation will go toward design efforts.

One-time Cost: \$2,000,000

26. South County Sheriff's Fencing:

To provide a more safe and secure environment, this funding will create a new parking area and the necessary fencing to enclose patrol vehicles, the substation, and locker rooms for Sheriff offices in South County. Upon completion, the current parking lot will then be converted to an animal pasture for use by the Animal Services Center.

One-time Cost: \$1,700,000

27. TB/Refugee Clinic at 1996 Lundy Avenue:

The Tuberculosis/Refugee Clinic (TBRC) provides diagnosis and treatment of latent and active tuberculosis for the wider community and comprehensive health assessments for newly arrived refugees, asylees, special immigrant visa holders, and certified victims of trafficking.

The new facility will house the TBRC, along with Travel and Immunization Services, a pharmacy, a laboratory, and Health Information Management. The clinical, administrative, support, and public spaces to support these programs will also be there.

One-time Cost: \$21,000,000

28. SCVMC Burn Unit Upgrade:

The current eight-bed Burn Center occupies approximately 4,500 square feet on the fourth floor of the West Wing (Building K) of the VMC at Bascom Main Hospital facility. The Burn Center was designed and constructed as part of the construction of the West Wing in the mid-1980s. Because of the Women and Children's Center project, space will become available in

the West Wing (Building K) that can be remodeled for a modern Burn Center while the existing Burn Center remains active. This project is dependent on the completion of the remodel of the Main Hospital fourth floor to accommodate maternity services, and is expected to begin construction in early summer 2021.

One-time Cost: \$40,000,000

29. Women's and Children's Center for SCVMC at Bascom Upgrade:

To enhance services to women and children, VMC at Bascom will consolidate pediatric, birthing, and postnatal departments into a single existing hospital building. The County, in partnership with the VMC Foundation and Silicon Valley Creates, will raise funds from the community to help transform the existing VMC at Bascom Main Hospital into the Women and Children's Center. Renovations have already begun in the pediatrics unit on the fifth floor, and the Board recently approved a contract for the first phase of renovations on the fourth floor. The

entire project is slated for completion in early 2023.

One-time Cost: \$15,000,000

30. SCVMC at Bascom Seismic Improvements:

This project is a continuation of the Hospital Seismic Safety Project and consists of the seismic upgrade of the Services Building, proposed demolition of the Old Main Hospital (East and West), continuation of the central utility loop to support Building E (Rehab) while Old Main is demolished, and the rebuild of Old Main West. This budget augmentation will support the initiation of the Services Building seismic retrofit and extension of the central utility loop, continuation of design of new Old Main West, and temporary relocation of occupants of Old Main.

One-time Cost: \$79,000,000

Signature Projects in the 10-Year Capital Improvement Program

This section will provide an overview of signature planning and capital projects reflected in the 10-year CIP horizon that reflect priorities for the County of Santa Clara community. A list of all open projects can be found in Appendix B.

Signature Planning and Capital Projects

Vietnamese-American Service Center at Senter and Tully

The future home of the County of Santa Clara Vietnamese-American Service Center (VASC) is at 2410 Senter Road, in San Jose. The service center will deliver integrated, accessible, and culturally responsive social and health services to support the local community, specifically the Vietnamese-American community. Its fundamental goal is connecting the community to County services in a seamless and collaborative model. The service center model will bring key County agencies together to collaborate and address the overall needs of the community. A 37,000-square-foot three-story building meeting the standards of both the Leadership in Energy and Environmental Design (LEED) silver rating and Zero Net Energy will be built to satisfy the program.

The project is currently in the construction phase and is scheduled to be completed in fall 2021.

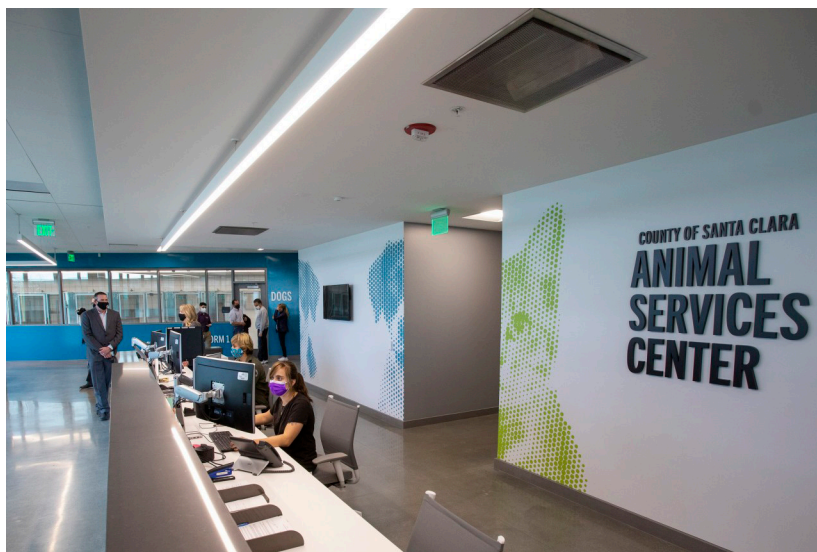


Signature Projects in the 10-Year Capital Improvement Program

South County Animal Services Center

This construction of the new animal services building at 12425 Monterey Road in San Martin, in the unincorporated area of the County of Santa Clara, is complete. The pasture is scheduled to be completed in summer 2021. The new animal services center is at the southeastern portion of the parcel and includes a one-story building, parking, livestock barn and pastures, and dog play yards spanning approximately 4.5 acres. The 37,000-square-foot, one-story building would house the adoption area, animal holding and housing areas, spay and neuter clinic, veterinary medicine and support areas, administrative areas, a community multiuse center, and similar functions.

The existing functions of the County Animal Shelter, at 12370 Murphy Avenue, San Martin, will be relocated to this new animal services center once construction is complete. This relocation is needed because the existing shelter is outdated and does not meet the County's needs and goals. Issues facing the center include inadequate space, limited natural light, and poor ventilation. The new animal services center would provide a facility that can integrate the latest best practices for disease control, odor control, and acoustics; promote health; and create a calming environmental for both animals and people.



Signature Projects in the 10-Year Capital Improvement Program

Renovation of the Parkmoor Property for the HUB Youth Program

Prior-year funding allocation allowed for the purchase, planning, and programming of the Parkmoor property, to be used by the HUB – Youth program. On December 17, 2019, the Board of Supervisors approved housing with the HUB services that would provide much needed housing for youth and families. In this time of critical needs for housing and supportive services for youth, the key goal for this project is to maximize the social benefits on this approximately 1.6-acre site. At the direction of the Board, the Office of Supportive Housing, with the Department of Family and Children Services and FAF as stakeholders, began the process of receiving developer proposals and selecting a developer to construct a new facility that provides a high-quality youth center, the HUB, as well as a significant number of affordable housing units that are large enough to accommodate families and include dedicated units for foster youth and former foster youth families.



Reid-Hillview Master Planning

The Reid-Hillview Airport lies on 180 acres of land in East San Jose and is actively used by private pilots of small aircraft, aviation-related businesses, and aviation education programs. In December 2018, the County Board of Supervisors declined future federal aid for the airport and directed administration to explore alternative uses for the site. A study was conducted in FY 19-20 based on a community vision and the site's

opportunities and constraints. The *Reid-Hillview Vision Plan* included significant community participation (in-person and online community workshops, convenings of community leaders, attendance at neighborhood association meetings) to understand the community's vision for the site and will be used by the County of Santa Clara Board of Supervisors to continue to explore options for the site and ultimately determine its future.



The Reid-Hillview Vision Plan was presented and adopted by the Board of Supervisors on November 17, 2020. The Board also directed County staff to continue with the planning and community engagement process. In FY 21-22, the administration will return to the Board to present the next steps in the master planning process for the site.

Signature Projects in the 10-Year Capital Improvement Program

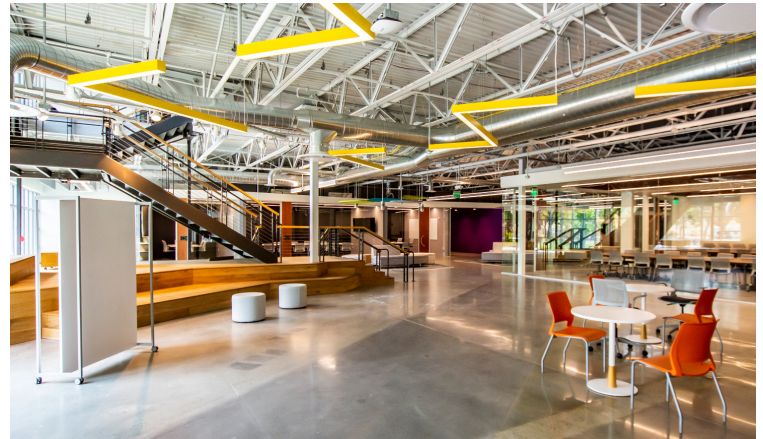
Tasman and Silver Creek Campuses

The Administrative Space Committee has experienced an unprecedented number of requests for office and service space over the past ten years, which include the following:

- Office space for day-to-day operations;
- Available employee parking;
- Public parking for members of the community wishing to access County services;
- Storage space for department or Board office needs;
- Alternative office space, or swing space, for department occupancy during renovation or remodeling.

As a result, the FAF Planning Division has gathered specific data on type of space needed, space criteria, functional relationships, gross square feet per employee, and other factors and concluded the outstanding space needs for County departments amounted to approximately 550,000 gross square feet. FAF Planning used this metric to initiate a search for suitable properties to address the County's space needs.

This analysis resulted in the acquisition of new County facilities. The first campus, referred to as the Tasman Campus, comprises four buildings (110, 130, 150 and 180 West Tasman). The second, Silver Creek Campus, is composed of five buildings (5710 and 5750 Fontanos Way, 5965 and 5905 Silver Creek Valley Road, and 5845 Heller Avenue). 150 Tasman tenant improvements are complete. Designs for 110, 130, and 180 Tasman are complete and are in permit review. Construction is scheduled to start fall 2021. Tenant departments have moved into various buildings at the Silver Creek campus on a temporary basis while long-term planning for the campus continues and construction is implemented in a phased manner. Design has begun for an Essential Services (Emergency Operations Center, Office of Emergency Management, County Communications and 911 Dispatch Center) building at 5710 Fontanos Way and for Parks and Recreation Department on the ground floor of 5965 Silver Creek Valley Road.



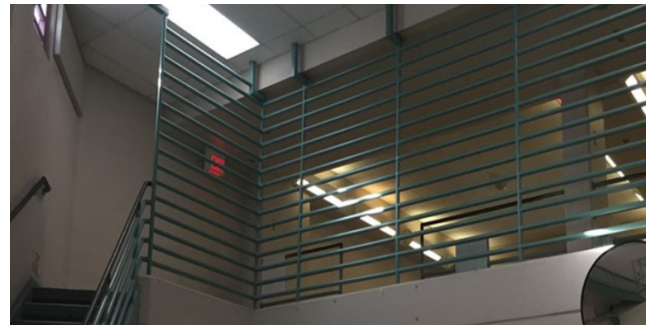
Signature Projects in the 10-Year Capital Improvement Program

Main Jail and Elmwood Facility Improvements

Many improvements have been recently completed or are underway at the Main Jail North and Elmwood Facilities. This includes many improvements related to Americans with Disabilities Act (ADA) compliance and suicide prevention measures in specified cells, fire alarm improvements, dental suite additions and improvements, Main Jail North cell hardening, Main Jail and Elmwood Custody Health workspace reconfigurations, and the Elmwood Kitchen exhaust system. These projects are helping to provide better space to house and serve the inmate populations at the Main Jail and Elmwood facilities. The old Main Jail South has been demolished and modifications to Main Jail North are in progress and scheduled to be completed summer of 2021. Modification to Main Jail North are the result of the demolition of shared systems with Main Jail South, such as the emergency generators. At the direction of the Board, there will also be facilitated community discussions starting in spring 2021 to better understand what the community sees as the facility needs.



(This image is highlighting inmate restroom improvements for inmates requiring Americans with Disabilities Act (ADA) mobility needs.)



(This image is highlighting suicide prevention barriers installed in a housing unit.)

Civic Center Master Plan

On September 25, 2018, the Board of Supervisors approved the *Civic Center Master Plan*. This master plan sets the framework for development and redevelopment within the Civic Center's 55-acre area for many years to come.

More recently, on May 5, 2020, the Board of Supervisors received a report relating to an assessment of the feasibility of reusing the former San Jose City Hall facility and directed the administration to prepare an environmental analysis relating to removal of the facility for the Board's future consideration.

The administration retained the services of professional consultants to prepare an environmental impact report to evaluate the demolition of the former San Jose City Hall under the California Environmental Quality Act. An environmental impact report (EIR) informs the public and public agencies about the effect of the proposed project on the environment, ways in which the significant effects could be mitigated or avoided, and alternatives to the proposed project that could reduce or eliminate significant effects. Because the former City Hall is listed in the County's heritage resource inventory, the proposed project will also be presented to the Historical Heritage Commission prior to the Board for the Commission's recommendation regarding the landmark alteration permit necessary for demolition. The final EIR will be submitted for Board consideration in 2021.

Currently, a temporary housing program has been established adjacent to the former San Jose City Hall along Mission Street, which houses families in temporary shelters on a short-term basis.

Signature Projects in the 10-Year Capital Improvement Program



East Santa Clara Street Campus

In January 2010, the County purchased the former San Jose Medical Center site between North 14th and North 17th Streets on East Santa Clara Street in downtown San Jose and subsequently demolished the old hospital buildings. The County built the Valley Health Center Downtown (VHCD) on the corner of North 17th Street and East Santa Clara Street, a three story, 60,000-square-foot clinic that opened in June 2016, using \$50.0 million of bond funds.

In July 2017, the County sold to the County of Santa Clara Housing Authority (SCCHA) 10 of the 23 parcels that were part of the original purchase to use for affordable housing and other permitted public uses. The County retained nearly seven acres of land, including the Mediplex office building, VHCD and its parking, and the former IBM 800 buildings, allowing for significant potential future development by the County to meet future public needs. The purchase agreement with SCCHA provided for the County to be involved in future development plans. One of the provisions provided for both parties to explore coordination of planning efforts and possible cost savings in planning, design, and construction. SCCHA and the County en-

gaged in joint master planning of the combined site and a final draft of the master plan went to the Board on May 21, 2019.

The County currently uses the Mediplex Building at the site for County programs, operates VHCD for primary care and urgent care services, and uses the parking lots for client and employee parking as well as a charging location for certain County specialized vehicles. The non-historic portions of the IBM 800 buildings are scheduled to be demolished as specified in the 2010 environmental impact report. Roughly six County-owned acres may be available for future high-rise and mid-rise development, depending on County needs, parking requirements, and future decisions about when to replace the Mediplex Building with much denser, high-rise, mixed-use development. The property is part of the City of San Jose's proposed East Santa Clara Urban Village Plan. Final approval of the plan by the City was achieved in 2018. Actual cost estimates for development will be provided further into the planning process.

Health and Hospital System

Introduction

The County of Santa Clara Health System (health system) continues to move toward the vision of “Better Health for All.” The Health System comprises Santa Clara Valley Medical Centers (SCVMC at Bascom, SCVMC- O’Connor, SCVMC- Saint Louise), DePaul Health Center and associated regional Valley Health Centers, Behavioral Health Services, Public Health Services, Custody Health, and Valley Health Plan. The health system also supports the Community Health partnership composed of different community clinics, such as the Indian Health Center, Gardner Health Services, May View Community Health Center, North East medical services, Peninsula Health Connection, Planned Parenthood Mar Monte and Mar Monte Community Clinic, Ravenswood Family health Network, Rota Care Bay Area Inc, and School Health Clinics of Santa Clara County.

Santa Clara Valley Medical Center Hospitals and Clinics (SCVMC) and the Community Health Partnership compose the community’s healthcare safety net. SCVMC provides high-quality, specialized treatment for emergency medical care, trauma, burns, and rehabilitation from severe injuries — in some cases, the only such treatment available in the region.

SCVMC, with more than 6,000 physicians, nurses, and other medical providers and as the public health agency for 2.0 million County of Santa Clara residents and visitors, includes a network of 10 community clinics or health centers providing primary healthcare and other services for newborns, children, new mothers, adults, the elderly, and families. SCVMC also cares for the homeless population.

The Public Health Department works to prevent the outbreak and spread of infectious diseases and plans and prepares for medical, manmade, and natural disasters. The Behavioral Health Department helps those living with mental illness or addiction to rebuild their lives. Custody Health Services provides medication management, psychotherapy, psychological testing, and treatment to patients admitted to the main jail psychiatric hospital unit and to inmates in the general population at the main jail, Elmwood, and Correctional Center for Women facilities. Valley Health Plan (VHP) is a health plan choice for employer groups and offers coverage to individuals and families through Covered California, and Individual and Family Plan products. VHP also provides management services to the health system for all capitated Medi-Cal recipients and the Counties coverage program for uninsured individuals.

The Health System Vision and Mission, in addition to responding to the federal Affordable Care Act and health-care reform, forms the basis of the Health Systems capital improvement.

County of Santa Clara Health System Planning

With the County population expected to continue to grow, and with the nation’s healthcare systems continuing to undergo changes, the County is actively pursuing plans for an integrated and accessible health model that will provide high-quality care to those in need while actively promoting health and wellness for all.

The County of Santa Clara Health System completed a Service Model and Operation Plan (SMOP) in December 2020. This document will be used to forecast the future trends in health services to guide future decisions on space needs, locations for growth, operational requirements, and programming. The final report findings will be used for master planning of facilities that will inform projects along the 10-year CIP horizon.

Since the SMOP has been completed, there have been several clinics that have become operational, are about to open, or are in planning:

- 2486 W El Camino Real, Mountain View: Dental Operatories, operational.

Health and Hospital System

- 455 O'Connor Dr., Suites 100, 150 & 170: Children's Advocacy Center: A joint venture with Legal Enforcement and Sexual Assault Forensic Exam (SAFE), operational April 15, 2021.
- 2100 Forest Ave, Suites 103 & 104: Enterprise Specialty Clinics, awaiting medical equipment.
- 2500 California St, Mountain View: Specialty Clinic and Outpatient Pharmacy; planning.

O'Connor Hospital and Saint Louise Regional Hospital

The County of Santa Clara acquired O'Connor Hospital in San Jose, Saint Louise Regional Hospital in Gilroy, and De Paul Health Center in Morgan Hill on March 1, 2019, to be integrated into the County of Santa Clara Health System.

The addition of the two hospitals adds 334 beds from O'Connor Hospital and 72 beds from Saint Louise Regional Hospital. The De Paul Health Center currently provides urgent care services with individual doctors' practices in the health center. The De Paul site now functions as the COVID-19 surge back up for the inpatient services but will transition to a skilled nursing facility with a 36-bed capacity and is currently undergoing clinic build-out for a new urgent care clinic, specimen laboratory, X-ray services, outpatient pharmacy, and support spaces. Saint Louise Regional Hospital acquired 9360 No Name Uno earlier this year and is in the process of determining what clinical and administrative services can be relocated from the hospital to this building. A number of infrastructure and maintenance projects are ongoing. The County of Santa Clara is investing in new technology and infrastructure at the newly acquired facilities, expanding and augmenting current medical and hospital services, and better positioning itself to offer the County's extensive and integrated health services to all residents of the County of Santa Clara.



Health and Hospital System

New Adolescent Psychiatric Facility and Behavioral Health Services Center

The Board, County leadership and the community identified the need to improve the programs and facilities for behavioral health services, as access to child and adolescent inpatient psychiatric facilities in Santa Clara County is very limited and the existing behavioral health facilities are nearing the end of effective use and no longer meet program needs. The new Behavioral Health Services Facility will address these issues and include inpatient psychiatric care for children, adolescents and adults; emergency psychiatric services including assessment, intake and crisis for children, adolescents, and adults, emergency psychiatric services, mental health, and urgent care.

MAIN ENTRY - VIEW FROM SOUTHWEST



SANTA CLARA VALLEY MEDICAL CENTER
HGA + PARTNERS

SANTA CLARA VALLEY MEDICAL CENTER - BEHAVIORAL HEALTH SERVICES CENTER (BHSC)

08/25/2020

Plans and specifications are currently being reviewed by the State Office of Healthcare Planning and Development (OSHPD). The goal of this program would be to provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. This program will serve to eliminate or reduce the number of minors being admitted to out-of-County hospitals. The architectural team is proceeding with the design along a fast track; the target occupancy date is November 2023.

Most project costs will be financed through debt issuance. If an accelerated construction timeline is pursued, then an additional \$53 million will be needed through general fund cash contribution.

Health and Hospital System

SCVMC at Bascom Burn Center Upgrade

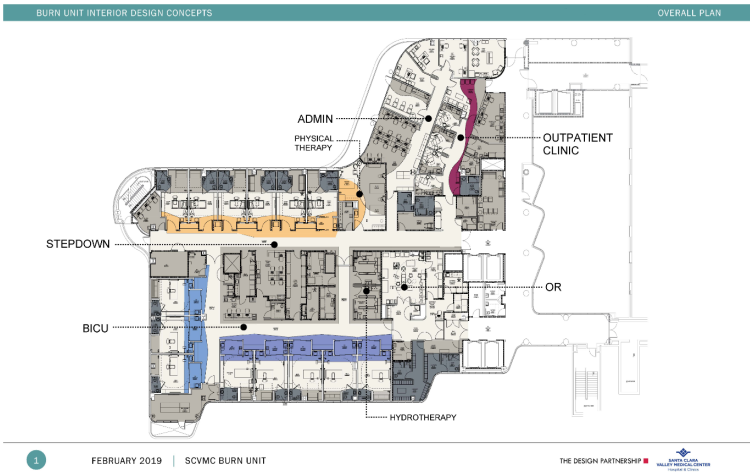
The current eight-bed Burn Center occupies approximately 4,500 square feet on the fourth floor of the West Wing (Building K) of the VMC at Bascom Main Hospital facility. The Burn Center was designed and constructed as part of the construction of the West Wing in the mid-1980s. Because of the Women and Children's Center project, space will become available in West Wing (Building K) that can be remodeled for a new modern Burn Center while the existing Burn Center remains active. This project is dependent on the completion of the remodel of the Main Hospital fourth floor to accommodate maternity services. This project is expected to begin construction in early summer 2021.



1. BICU CORRIDOR



3. BICU NURSE STATION



Health and Hospital System

SCVMC at Bascom Emergency Department Expansion

This project is a complex expansion of the VMC at Bascom's current 24-bed Emergency Department. The project expands the Emergency Department by capturing the courtyard between the West Wing building and the Ancillary building, reconfiguring the ambulance bay, and capturing a portion of the courtyard between the West Wing and the Main Hospital. It is a multi-phased project to allow for continued operation of the existing Emergency Department during construction. This project will double the number of beds and treatment spaces in the Emergency Department and greatly improve access, wait-times, and patient satisfaction. The construction manager (CMR) has been selected and awarded a contract for the delivery of this project. Design is complete and has been submitted to the Office of Statewide Healthcare Planning and Development (OSHPD) for review and approval. The first increments of construction of this project are expected in the first quarter of 2022.



SCVMC at Women and Children's Center

To enhance services to women and children, VMC at Bascom will consolidate pediatric, birthing, and postnatal departments into a single existing hospital building. The County, in partnership with the VMC Foundation and Silicon Valley Creates, will raise funds from the community to help transform the existing VMC at Bascom Main Hospital into the Women and Children's Center. Renovations have already begun in the pediatrics unit on the fifth floor and the Board recently approved a contract for the first phase of renovations on the fourth floor. The entire project has an estimated completion date of early 2023.

Health and Hospital System

Valley Health Center (VHC) Sunnyvale

The current facility has been severely crowded for many years and there is a need to increase access to primary care services for residents living in the surrounding zip codes. This project will allow for an expansion of dental services and adult primary care, enhanced pharmacy services, relocated health information management, and continued behavioral health services. This project is in the construction documents phase with an estimated completion timeframe of spring 2023.



Miscellaneous Projects

Allcove: 1144 S 2nd St, San Jose: Joint program with Behavioral Health Specialty Department and VMC for at risk youth; estimated first patient day June 1, 2021.

Allcove: 2741 Middlefield Rd, Palo Alto: Joint program with Behavioral Health Specialty Department and VMC for at-risk youth; estimated first patient day June 11, 2021.

VHC Lundy 1996 Lundy Ave: TB/Refugee Clinic and Public Health Pharmacy; currently in permit review with an estimated completion timeframe summer 2022.

VMC Clinical Lab Serology: Expansion of existing space for workflow and new instrumentation; currently in permit review.

VHHP Respite Center on VMC Campus: Planning complete but a request for proposals for modular buildings is needed.

VMC Master Plan: Per recent Board direction, a master plan for campus has been requested and will be forthcoming.

Santa Clara Valley Medical Center Seismic Safety Project

In response to earthquake damage to southern California hospitals, the State of California in 1994 enacted Senate Bill 1953 (an amendment to the Alfred E. Alquist Hospital Facilities Seismic Safety Act of 1983) that mandates

- By 2013, hospital buildings must be constructed to remain standing and occupants able to exit safely after a seismic event. Through an extension granted to the County in accordance with Senate Bill 90, the 2013 date was extended to 2020. AB 2190 further extended this deadline to July 1, 2022.
- By 2030, hospital buildings must be constructed to remain operational and capable of providing acute-care medical services to the public after a seismic event.

Health and Hospital System

Meeting State seismic safety law requirements drove development of the SCVMC Seismic Safety Project (SSP). The SSP identifies strategies to address regulatory requirements and service demands. The SSP takes a coordinated approach to several functionally and physically interrelated future hospital projects. The extensive interdependencies among services and buildings in a hospital complex necessitate an integrated assessment of the programmatic, functional, operational, and physical interrelationships among the individual projects and a coordinated approach to implementation.

The SSP vision is to

- Protect the community;
- Foster a care-delivery model in which the patient is the highest priority;
- Facilitate cost-effective healthcare delivery;
- Enhance the financial stability of SCVMC;
- Support accomplishment of SCVMC's mission and strategic initiatives;
- Promote a positive patient experience;
- Provide flexibility to accommodate changes in healthcare delivery, operations, and technology;
- Complement the Main Hospital and Valley Specialty Center; and
- Be environmentally responsible.

Current Status — As of April 2021:

- Parking Structure 2 opened in spring 2009.
- Construction of Sobrato Pavilion (also referred to as the Bed Building 1, or BB1) is complete with activation of the building on December 17, 2017. With the activation of the Sobrato Pavilion, SCVMC's new licensed bed total is 681 general acute care beds. This total includes the beds still in the noncompliant Old Main hospital. As the County remodels nursing units that moved into the Sobrato Pavilion and move noncompliant nursing units to these compliant spaces, the license will again be modified to reflect the actual bed count.
- Construction of the Logistics building replacement is complete and the building is fully occupied, except for the new dietary kitchen. The construction of the tunnel connecting this building to Main Hospital circulation was completed in early 2015 and is operational.
- A major landscaping project is currently underway and is projected to be complete in summer 2021.
- The seismic upgrade of the Services building began April 2020.
- The northern utility loop will be extended to support the Rehabilitation Building. Once complete, the Old Main hospital can be demolished and a smaller rebuild of Old Main West will be constructed. Completion of this phase is scheduled for January 2025.
- Many services and departments were relocated to accommodate the extensive seismic retrofitting of the hospital, and business and administrative functions for Revenue Cycle, Primary Care Administration, Patient Access, and Health Information Management have or are in the process of being relocated to the Silver Creek campus.

Planning the Future of County Assets

Strategic Planning Related to County Assets

The purpose of the Facilities and Fleet (FAF) Department, particularly its Planning and Real Estate Division, is to manage the County's General Fund real estate portfolio, to optimize the use of County-owned land and facilities for delivering services to the residents of the County of Santa Clara, and to meet temporary and long-term space needs through the leasing, acquisition, and development of properties throughout the County. FAF is currently working on signature projects for the County of Santa Clara, including the Civic Center master plan and the Reid-Hillview Vision Plan. FAF and its partners continue to engage in long-range sustainable strategic planning, development, and purchase and leasing of facilities and campuses for the County of Santa Clara to carry out its mission to plan for the needs of a dynamic community, provide quality services, and promote a healthy, safe, and prosperous community for all.

Current State of County-Owned Facilities in the Portfolio

Facilities and Fleet maintains a portfolio of facilities with a combined area of approximately 10.0 million square feet and a total combined replacement value of \$5 billion. Over half of these County-owned facilities are more than 40 years old, surpassing or reaching the end of their useful life cycle, and the average facility condition index (FCI) for this portfolio is roughly 0.49 on a range from 0.0 to 1.0. To provide context, an FCI of 0.1 signifies a 10 percent deficiency, which means the facility is generally in good condition, and an FCI of 0.7 means that a building needs extensive repairs or replacement. An FCI greater than 0.2 means the facility is in "poor" condition, indicating the average County FCI is less than ideal.

Several significant County-owned facilities are overdue for significant work on heating ventilation and air conditioning (HVAC) equipment, electrical distribution equipment, roofs, interiors, and plumbing. The costs of recapitalization of the electrical systems and HVAC systems for all County facilities is approximately \$724.2 million and \$616.3 million, respectively.

Over the past two years, Preventive Maintenance

(PM) has been funded at 2 percent of the current replacement value of the facilities' portfolio. More work is needed, but this funding has enabled the County to make progress toward accomplishing needed maintenance to reduce the premature deterioration of building systems. In FY22, FAF is planning to develop and establish a new Predictive Maintenance (PdM) program that will, as the program expands over time, allow for the optimization of its existing Preventive and Deferred Maintenance programs, and to reduce the number of catastrophic equipment failures by continuously tracking key performance attributes on major and critical equipment. Optimizing PM schedules would enable the department to allocate PM staff resources where and when actually needed, potentially reducing costs on unnecessary labor and materials resulting from fixed PM schedules.

Deferred Maintenance Program — Life Cycle Infrastructure Investment

The Deferred Maintenance Program - Life Cycle Infrastructure Investment Program focuses on protecting the County's assets in County-owned buildings and properties. Deferred maintenance projects repair and restore County buildings, systems, and equipment that have reached or exceeded their useful lives.

An investment of \$12.0 million is being proposed in the FY 21-22 Recommended Budget for the deferred maintenance program. This recommendation falls short of the estimated \$2.37 billion identified in the current FCI report to maintain facilities at their current conditions. However, even if funding was available for a large portion of the identified amount, FAF is not sufficiently staffed to execute such a large program.

Energy and Sustainability Projects and Programs

To reduce the County's carbon footprint and mitigate climate change, the Board of Supervisors has made it a priority to increase its renewable energy portfolio, implement energy efficiency projects, promote vehicle electrification, address transportation needs at County facilities, and properly monitor its energy and greenhouse emissions from County operations. These energy and sustainability programs are continuing to

Planning the Future of County Assets

move the County of Santa Clara closer to meeting its Sustainability Master Plan goals and strategies while maintaining fiscal responsibility.

Energy Programs

Since FY 10-11, FAF has successfully secured over \$60.0 million in low-cost financing, through programs such as Clean Renewable Energy Bonds and Qualified Energy Conservation Bonds, allowing for the implementation of renewable energy and energy efficiency projects. These funds have been used for the purchase and installation of 15.2 megawatts (MW) of solar photovoltaic systems and the deployment of lighting efficiency with controls at some of the County's largest facilities. During this period, the County also funded \$7.0 million in lighting retrofit projects and, using power purchase agreements, implemented 2.6 MWs of fuel cell projects and an additional 2 MWs of solar systems. These efforts have, and continue to, save the County hundreds of thousands of dollars in electricity costs each year and significantly reduce its greenhouse gas emissions.



To further its renewable energy usage, lessen its dependency on grid electricity, and facilitate the deployment of future electrical resiliency measures, FAF is now working on developing a new micro-grid enabled portfolio of 12 MW of solar and 5.2 MW of battery storage projects across 17 County sites. FAF anticipates moving forward with Board approval recommendations for these projects mid-year 2021. With the help of 20-year power purchase agreements, these combined projects will save the County an estimated \$41.0 million in electricity costs over a 20-year period, and prevent the production of an estimated 39.0 million pounds of greenhouse gas emissions each year.

In March 2021, three energy consultant Professional Services Agreements were approved by the Board of Supervisors. The consultants will provide technical and professional support services for various energy and sustainability-related projects, including assistance with 1) planning and implementation of a retro-commissioning program intended to optimize the operation of building systems and to reduce energy use at County facilities, 2) conducting an all-electric feasibility study at selected County facilities, 3) auditing facilities for energy and water efficiency opportunities, 4) providing advice and feedback related to energy and sustainability for new construction and large retrofit projects, 5) developing an energy resiliency plan and microgrid feasibility for County facilities, and 6) providing technical assessment services for the County's existing distributed generation systems.

Transportation

The completion of the 2019 County and Municipal Operations Greenhouse Gas Inventory identified employee commutes as the largest emissions contributor for County operations, representing more than 60 percent of the County's municipal emissions. Since FAF hired the County's first transportation demand manager in 2018, the County has expanded alternative transportation programs and electric vehicle (EV) charging station infrastructure at County facilities. In addition to continuing the VTA SmartPass Program for all County employees, FAF and the Employee Services Agency (ESA) also implemented a Pre-Tax Commuter Benefits Program to reduce the costs employees pay out of pocket for using public transit. FAF is currently working on a commuter shuttle pilot program that will connect County employees from Diridon Station to the SCVMC at Bascom campus during morning and afternoon commute times. Finally, FAF is leading the effort to expand EV charging station infrastructure for fleet vehicles, employees, and the public. In 2020, for instance, FAF implemented 145 EV ports at six County facilities. Currently, 282 EV ports are active, with the total expected to increase to 304 EV ports by summer 2021.

Planning the Future of County Assets

Fleet Vehicles

Currently, 29 percent of the County’s approximately 1,700 fleet vehicles are hybrid or alternative fuel (AFV). The Greening County Fleet and Operations Study was completed in October 2020 and presented to key stakeholders from Facilities and Fleet, Roads and Airports, Social Services, Office of Sustainability, and County Sherriff in December 2020. Based on the findings of the report, the County could increase its alternative fuel vehicle (AFV) percentage to 75 percent by 2035, with a potential of saving 4.0 million metric tons of carbon dioxide annually. This is equivalent to the energy use of 461,574 homes per year. Greening the County fleet will align with State decarbonization goals and the 2018 Board-adopted carbon neutral resolution.



Parks and Recreation Message

Introduction

Since the dedication of the first County park 63 years ago, the County’s park system has grown to hold more than 52,000 acres of parkland in 28 regional parks encompassing a variety of urban and rural recreational amenities. This “Necklace of Parks” concept was developed in the early 1960s and has guided park acquisition and development since the vision was adopted as an element of the County’s General Plan.

Today, the County’s park system offers more than 340 miles of paved and unpaved recreational trails, camping, and picnicking facilities, off-leash dog areas, and an array of land and water-based recreational venues. In addition, the Department sponsors many recreation and wellness programs, such as Spring and Harvest festivals, Living History Days, #pixinparks, Parks Rx Day, and Fantasy of Lights. Department staff work with cities, special districts, contiguous counties, nonprofit organizations, and the State of California on mutually beneficial projects by leveraging resources and developing complementary park and recreation services.

During the 2018 Strategic Plan update, the Department re-examined its approach to the CIP, including project categorization, prioritization, distribution, and planning and integration of long-range CIP and operating budgets. This updated approach captures estimates for staffing and other operational costs associated with each capital project to more fully project departmental expenses over time. The budget planning structure includes three categories into which projects fall:

1. Capital Programs, defined as areas of recurring investment that help enhance and sustain the parks system and address aging infrastructure;
2. Stand-Alone Projects, defined as one-time projects to address a single need or issue;
3. Planning and Implementation Projects, defined as various planning and development efforts at a park unit.

In assessing projects for prioritization, staff uses prioritization criteria as approved in the 2018 Strategic Plan:

- Need or Urgency,
- Project Status,
- Visitor Experience (Public Benefit),
- Stewardship (Environmental or Cultural Benefit),
- Fiscal Sustainability,
- Operational Benefit.

Projects are additionally categorized by geographic distribution and by their “functional focus,” which relates to the primary purpose of the project, specifically whether it would expand, enhance, or sustain existing park amenities and services. Projects were discussed in relation to their estimated cost and operational impact and then recommended for inclusion in the FY 21-22 budget.

Project Roles and Functional Focus Areas

Systemwide Enhancements Program

This program funds park improvements that occur across multiple parks or across the entire park system to plan, purchase, and install items, thereby saving costs and effort more efficiently. Some examples are automatic gates, visitor hydration stations, covered picnic facilities, renovation of park amenities, and automatic restroom door locks. Due to the ongoing nature of these projects, funding will be recommended over multiple fiscal years.

Rehabilitate and Upgrade Critical Infrastructure and Visitor Facilities

This general category addresses the Department’s aging infrastructure, while enhancing the park visitor’s experience. These projects assist in keeping the Department fiscally sustainable. Projects and capital programs named above fit into the general categories: amenity maintenance, buildings and utilities, paving management, Vasona Meadowbrook and Creekside Shelter rehabilitation, Visitor Center upgrades, Martial Cottle Life Estate planning and implementation, and Vasona Boat Dock rehabilitation and accessibility. Projects include investments in repairing and preserving public serving buildings, historic building preservation and protection, and repairing and improving the efficiency of aging infrastructure and utilities. Due to budget constraints and the ongoing nature of some of these capital programs, funding

Parks and Recreation Message

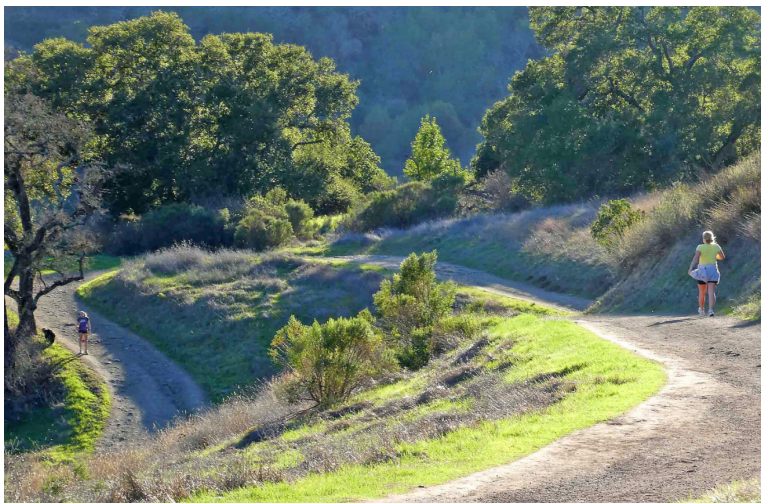
will be recommended over multiple fiscal years.

Increase Access to Parkland and Facilities

This general category of recommended projects includes those types of capital projects that expand access to the County system or its facilities. This type of capital project includes new trail construction and implementation, opening parklands to public use (Sulphur Springs Ranch, Sanborn nursery site, etc.), improving accessibility to parklands and amenities, and planning and implementation of master plans (e.g., Mount Madonna, Grant, Sanborn, Hellyer, Metcalf Motorcycle Park). Due to funding constraints, projects within this category will be recommended over multiple fiscal years.

Enhancing Natural Resource Values and Environmental Compliance

This category includes those capital projects fulfilling the natural resource protection and preservation mission and vision of the Department. The capital projects within this category include implementation of natural resource plans, environmental compliance, and remediation (i.e., repairs from the SCU Lightning Complex Fires), and implementation of forest health plans. Due to budget constraints, these capital projects are recommended for ongoing funding to allow the Department flexibility and ability to accumulate funds for larger projects and take advantage of grant funding and partnership opportunities, while accomplishing a recommended and priority project.





BUILDING HOMES, CHANGING LIVES

2016 Affordable Housing Bond Progress

In November of 2016, Santa Clara County voters approved a \$950 million Affordable Housing Bond. It is projected that the Housing Bond will fund 120 new affordable housing developments over ten years, including 4,800 new units dedicated to Extremely Low-Income and Very Low-Income households. In addition, the County will establish rental and ownership opportunities for Moderate Income households.



Vela Apartments

YEAR 4 IMPLEMENTATION

\$533,001,528

IN MULTI-FAMILY HOUSING DEVELOPMENT APPROVED

7 CITIES

2,969 NEW APARTMENTS

618 UNITS RENOVATED

34 HOUSING DEVELOPMENTS

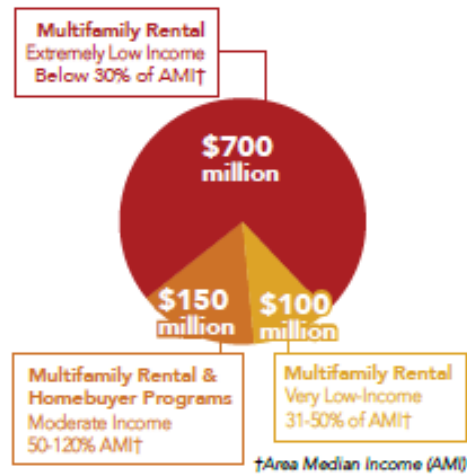
\$25 MILLION

FIRST-TIME HOMEBUYER PROGRAM

*As of February, 2021. The implementation update does not include County acquisitions.

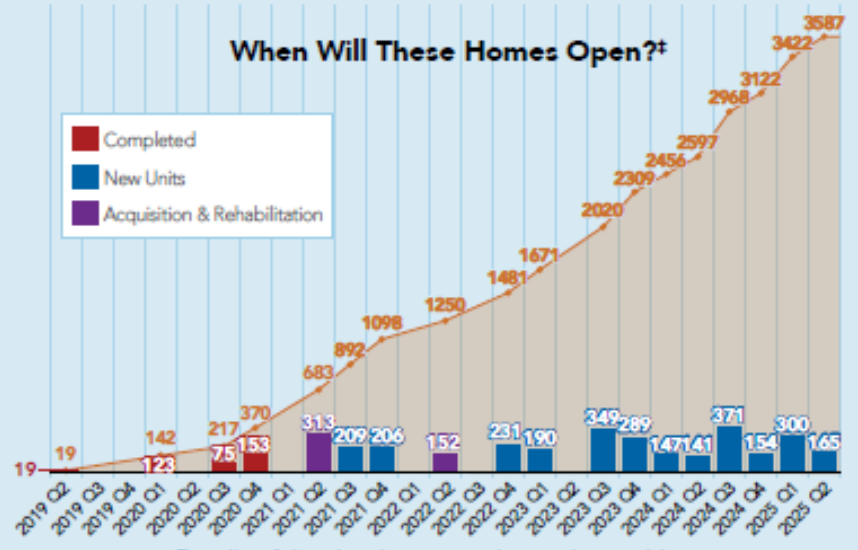
The Housing Bond provides the means for the County to give our community's poorest and most vulnerable residents a fresh start. Many of our veterans, teachers, nurses, single parents, senior citizens, the disabled, foster youth, victims of abuse, chronically homeless, and individuals suffering from mental health or substance abuse illnesses are in need of innovative and effective housing solutions.

Funding Allocations for Voter Approved 2016 Measure A Housing Bond Total of \$950 million



www.supportivehousingcc.org/housingbond

When Will These Homes Open?†



Details of the developments that make up this timeline can be found on the next page.

† Apartment openings are based on projected construction timelines, which are subject to change.

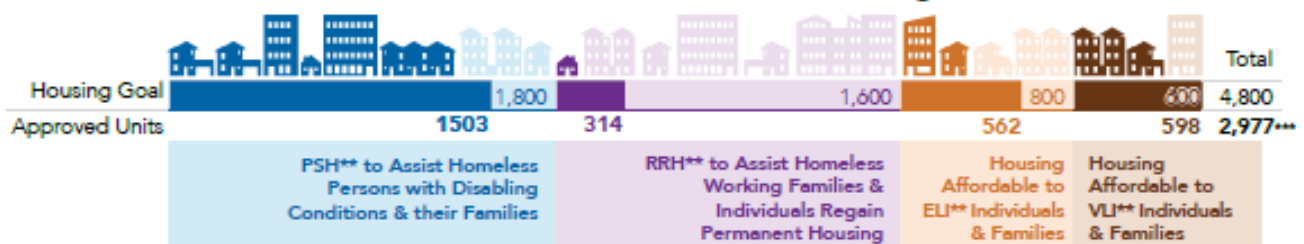
THE SOLUTION TO HOMELESSNESS IS MORE AFFORDABLE HOUSING

The County's Office of Supportive Housing is leading efforts to increase the supply of housing by funding and spurring the development of housing for low-income households with a prioritization for the poorest and most vulnerable residents who are disproportionately impacted by the lack of affordable housing.

	HOUSING DEVELOPMENTS	CITY	PROJECTED OCCUPANCY DATE*	SUPERVISORIAL DISTRICT	TOTAL # UNITS	SUPPORTIVE HOUSING	COUNTY DEVELOPMENT FUNDING
NEW UNITS							
2019-2021	The Veranda	Cupertino	June 2019	5	19	6	\$1,000,000
	Crossings on Monterey	Morgan Hill	Jan 2020	1	39	20	\$5,800,000
	Villas on the Park	San Jose	Mar 2020	3	84	83	\$7,200,000
	Monterey Gateway Senior Apts.	Gilroy	Jul 2020	1	75	37	\$7,500,000
	Leigh Avenue Senior Apts.	San Jose	Jul 2021	4	64	63	\$13,500,000
	Calabazas Apts. (formerly Corvin)	Santa Clara	Sep 2021	4	145	80	\$29,000,000
	Quetzal Gardens	San Jose	Nov 2021	2	71	28	\$9,830,000
	Iamesi Village (formerly N. San Pedro)	San Jose	Dec 2021	2	135	109	\$7,200,000
	Gallup & Mesa	San Jose	Oct 2022	1	46	23	\$ 2,600,000
	4th and E. Younger Apartments	San Jose	Dec 2022	2	94	93	\$7,500,000
2022-2024	The Algarve	San Jose	Dec 2022	2	91	46	\$11,500,000
	Moorpark Apartments	San Jose	Feb 2023	4	108	106	\$16,654,646
	Pago Street Apartments	San Jose	Feb 2023	4	82	27	\$14,000,000
	Vela Apartments (formerly Alum Rock)	San Jose	Jul 2023	2	87	43	\$15,650,000
	Kifer Senior Apartments	Santa Clara	Aug 2023	4	80	45	\$14,000,000
	Sango Court Apartments	Milpitas	Aug 2023	3	102	40	\$16,000,000
	West San Carlos Housing	San Jose	Sep 2023	4	80	40	\$9,300,000
	Bascom Apartments	San Jose	Oct 2023	4	79	39	\$15,800,000
	Auzerais	San Jose	Dec 2023	2	130	64	\$13,200,000
	Roosevelt Park	San Jose	Dec 2023	2	80	40	\$14,400,000
2025-2028	Blossom Hill Housing	San Jose	Jan 2024	1	147	49	\$19,100,000
	Dupont Family Apartments	San Jose	May 2024	4	141	47	\$27,500,000
	Tamian Station TOD	San Jose	Jul 2024	2	135	67	\$25,000,000
	The Charles	San Jose	Jul 2024	2	78	39	\$12,480,000
	La Avenida Apartments	Mountain View	Sep 2024	5	100	33	\$19,000,000
	Alum Rock Multifamily	San Jose	Sep 2024	2	58	29	\$11,600,000
	Sunol-West San Carlos	San Jose	Dec 2024	4	154	51	\$29,720,215
	Gateway Tower	San Jose	Jan 2025	2	300	73	\$53,000,000
	Agrihood Sr. Apts.	Santa Clara	Apr 2025	4	165	54	\$23,550,000
	NEW UNITS TOTAL:					2,969	1,474
RENOVATED UNITS							
2022-2026	Markham Plaza I	San Jose	Dec 2020	2	153	50	\$7,000,000
	Hillview Court (Phase I)	Milpitas	Apr 2021	3	134	132	\$46,900,000
	Curtner Studios	San Jose	May 2021	2	179	111	\$14,950,000
	Markham Plaza II	San Jose	Jun 2022	2	152	50	\$7,200,000
	Casa de Novo	San Jose	Oct 2022	6	-	-	\$4,366,667
RENOVATED UNITS TOTAL:					618	343	\$80,416,667
TOTAL UNITS:					3,587	1,817	\$533,001,528

To see a map of supportive housing developments in Santa Clara County, please visit www.supportivehousingcc.org/map.
 *As of February, 2021. Apartment openings are based on projected construction timelines, which are subject to change.

2016 Measure A Production Goals & Progress



**PSH (Permanent Supportive Housing), RRH (Rapid Rehousing), ELI (Extremely Low Income), VLI (Very Low Income)
 ***610 additional units of affordable housing and apartments for building managers brings the total to 3,587 apartments approved in the last three years.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

4.11 Policy for Planning Reporting, and Financing Capital Projects (Adopted 3-10-98; Amended 2-26-08)

The Board of Supervisors believes that a high priority must be placed on the financing of capital projects. This approach allows for a capital expenditure strategy which enables the County to:

- provide appropriate facilities for its workforce and clients;
- manage maintenance, utilities and other facility ownership costs; and,
- plan for the future replacement of facilities.

The Board supports a rigorous annual planning process and application of well-defined and policy driven criteria. Board Policy 4.10 describes the annual Capital Outlay Process whereby departments will submit capital budget concept proposals for review to the Administrative Capital Committee. The Finance and Government Operations Committee will annually review capital project requests as submitted by the Administrative Capital Committee and will forward recommended projects to the full Board of Supervisors for consideration based upon the following criteria:

Legal Mandates - legal requirements which require implementation of the proposed project.

Health and Safety Effects - the degree to which a project reduces or eliminates the exposure of employees and residents to health and safety hazards.

Preservation of Existing Capital Facilities - the ability of a project to eliminate an existing deficiency, sub-standard condition, or need for future major rehabilitation.

Service Level Changes (Quality of Service) - the project's effect on the efficiency of County programs.

Fiscal Impacts - the cost effectiveness of the project (cost-benefit, life cycle cost, payback term, risk assessment analysis).

Environmental Sustainability - the potential for the project to improve one or more of the following indicators of environmental sustainability, consistent with Board Policy Section 7.14 (County Green Building Policy):

- (A) Reduced energy use
- (B) Reduced Greenhouse Gas (GHG) emissions
- (C) Reduced water use
- (D) Improvements to water quality
- (E) Improvements to air quality
- (F) Contribution of project to habitat conservation goals

Aesthetic or Social Effects - the beneficial or adverse impact of a project on the quality of life for residents and/or employees.

4.11.1 Reporting Capital Projects in the 10-Year Capital Improvement Plan

Capital projects are developed and reviewed by the Finance and Government Operations Committee and by the Board of Supervisors as described in Board Policy Section 4.10 (Capital Outlay Policy). Capital projects are reported in the annually updated 10-Year Capital Improvement Plan as described below:

(A) Capital projects that exceed \$500,000 will be presented in the 10-Year Capital Improvement Plan and will include information on the stage of the project, estimated life cycle costs including one-time and ongoing costs, and additional costs of the service program, if any.

(B) Capital projects that exceed \$500,000 and require more than one year for completion will be presented to the Board in a multi-year format with clear definition of the need for expenditures and/or encumbrances within each fiscal year based.

(C) For capital projects that exceed \$500,000, distinct phases will be clearly defined separating the design phase from the construction phase. Though a total cost of all phases will be estimated, funding for construction will normally be considered only at the com-

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

pletion of the design phase when accurate costs have been determined.

(D) Projects to be funded from bonds or other sources outside the regular capital review process, such as Santa Clara Valley Health and Hospital capital accounts, will be included in the document for reference purposes.

4.11.2 Capital Projects Descriptions

This policy recommends that capital expenditures be sorted as based on the following categories of projects:

- (A) Preventative / Corrective Maintenance projects
- (B) Life Cycle Replacement / Major Maintenance projects
- (C) Special Program projects
- (D) New Construction / Alteration projects

4.11.3 Preventative/Corrective Maintenance Projects (Amended 6-19-98)

Preventative and corrective maintenance projects are the maintenance work needed to keep a facility and its systems functioning to the end of their engineered lives or “life cycle.” Preventative maintenance accomplishes facility system inspections and services in accordance with schedules established by manufacturers’ recommendations, industry standards, and government regulations. Corrective maintenance is the repair of a facility system that has failed unexpectedly prior to the end of the engineered life of that system. Most corrective maintenance projects are small repair projects that can be performed by County employees since the project work costs less than the dollar amount established by California Public Contract Code Section 22032(a).

These projects typically fall under the criteria of “Preservation of Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

Preventative and corrective maintenance projects are funded in department annual operating maintenance budgets from county “ongoing funds”, and are not capital projects per se. But, failure to perform this work will result in the creation of expensive capital repair projects. Larger corrective maintenance projects may

be reclassified as “major maintenance” projects.

The Board of Supervisors has adopted a policy to determine a level of allocation for preventive maintenance based on the value of County-owned buildings. The preventative maintenance annual funding standard shall be 2% of the facility value.

4.11.4 Life Cycle Replacement / Major Maintenance Projects

Buildings and their systems are engineered for a useful design life. Life cycle replacement and major maintenance projects, also known within the County as Backlog projects, are those capital funded projects that replace or renovate buildings and their systems as those buildings / building systems reach the end of their useful lives. Large corrective maintenance projects may be reclassified as major maintenance projects due to the need to fund these projects with capital funds rather than from department annual operating budgets.

These projects typically fall under the criteria of “Preservation of Existing Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

The list of projects and desired level of annual capital funding for this work is identified through a Facility Condition Assessment process. A prioritized list of these projects is annually presented to the Board of Supervisors during the annual capital planning process.

Funding for these projects is typically provided from County “one-time” funds. Consideration should be given to using other sources of funding if “one-time” funds are insufficient to meet the life cycle replacement requirements of the County’s facilities.

Unexpected emergency maintenance projects are often funded from the County Contingency Reserve Fund. These projects are considered separately from the annual capital project review process due to the unexpected nature of their occurrence and the urgency with which the repair work must be completed.

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4.11.5 Special Program Projects

Special program projects are those groupings of projects having unique characteristics that are of special interest to the County. Possible examples of such programs include energy conservation, water conservation, greenhouse gas reduction, Americans with Disabilities Act projects, security, and others. These projects may be reflective of one or more of the listed capital projects selection criteria.

These projects are prioritized within their groupings, and the suggested prioritized lists are annually provided to the Board of Supervisors for funding consideration. The program lists are often included in the 10-Year Capital Improvement Plan.

These projects are typically funded from “one-time” funds.

4.11.6 New Construction / Alteration Projects (Amended 9-10-13)

These projects provide new, or significantly or materially alter, improve or modify existing, facilities, facility design, parking needs, leased or licensed buildings, space or other properties. An alteration, improvement or modification to a facility, parking need, building, space or other property may be considered material or significant if it materially or significantly alters, modifies or changes the County’s or a Department’s fiscal, operational, management, structural or facility responsibility needs or obligations. While these projects may be selected due to a number of capital project selection criteria, the most commonly used criteria for these projects may be “Service Level Changes.” Changes in Federal or State laws, regulations, and building codes may also create a need for such projects under the “Legal Mandates” criteria.

This policy will require the Administration to include comprehensive statements regarding the fiscal, operational, facility and management impact of new construction or design, and the alteration, improvement, or modification of new or existing capital projects on affected departments including, but not limited to, the impact on the Facilities and Fleet Department relating

to utility, custodial, and maintenance costs, space and design needs and modifications, lease amendments and change orders, and to other support departments such as the Information Services Department. An additional requirement will be to demonstrate how the funding of such a project will improve the performance of particular departments as it relates to productivity, efficiency, service outcomes, or meeting legal mandates. It is anticipated that projects to provide (by lease, license, purchase or agreement) new, expanded, altered, improved or modified facilities, facility design, space, parking, buildings or properties will derive from the Facilities Condition Assessment process, the Real Estate Master Plan, and/or specific operational strategic plans that examine productivity, efficiency, service outcomes, short-term and long-term objectives, legal mandates and a cost/benefit analysis taking into account a lease versus purchase option (where applicable). An examination of the cost effectiveness including a life cycle analysis should be reported regardless of funding sources. All of these factors must be included in the justifications presented to the Finance and Government Operations Committee and the Board of Supervisors.

These projects may be funded from a variety of funding sources including Federal, State, grant, bond indebtedness, and County “one-time” funds; and special funds such as Tobacco Funds, Criminal Justice Funds, parcel tax, and other funding sources.

The financial amount required to fund a large new construction or major alteration project may exceed the financial resources available in any given year. These projects should be considered on a case by case basis and be evaluated separately from annual capital requirements.

4.14 Budgetary Control of Capital Projects (Adopted 1-14-03; Amended 1-13-04; Amended 12-6-05; Amended 12-5-06; Amended 2-26-08)

It is the policy of the Board of Supervisors of Santa Clara County that capital project funds be managed according to the following guidelines.

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4.14.1 General Capital Funding Guidelines

County departments shall develop policies and procedures for the budgetary control of capital funds. Guidelines should define the appropriation process; establish appropriate and prohibited uses for capital funds; set guidelines for handling funds at project close and fiscal year-end; and define reporting requirements for capital projects.

4.14.2 Budgetary Control and Reporting of the Facilities and Fleet (FAF) and Santa Clara Valley Medical Center (SCVMC) Capital Funds (Amended 12-7-04)

The Board of Supervisors approves FAF and SCVMC Capital Funds according to the guidelines established in Section 4.11 of this policy.

(A) FAF Capital Fund and Appropriation Categories

FAF Capital funds are typically appropriated by the Board during the annual Capital Budget Process or by subsequent Board actions. Board Capital Funds are appropriated as either Board Identified Programs or as Board Identified Capital Projects.

(1) Board Identified Programs (BIP) - These purpose specific appropriations are maintained in the BIP account until an Administration Identified Capital Project (AICP) is established.

(a) Building Operations Division BIPs including, but not limited to, Life-cycle Infrastructure Investment Program/Deferred Maintenance Backlog (Backlog) and Energy Conservation Programs

(i) These Building Operations AICPs are approved by the Manager of FAF Building Operations Division within the BIPs scope, e.g., Backlog, to address either deferred maintenance backlog or equipment and building system life cycle replacement needs in County-owned facilities.

(ii) There may be leased buildings for which FAF is contractually obligated to provide maintenance and in those cases, Backlog funds may be used in accordance with this policy.

Energy Conservation Funds may also be used in leased buildings.

(b) Capital Programs Division BIPs including, but not limited to, Security Master Plan, American's with Disabilities Act/Fire Marshal (ADA/FM), Unanticipated, Planning Programs

(i) Capital Programs Division AICPs are approved in accordance with the procedures set forth in paragraph 4.14.2.B.1.b and then are managed by the Manager of Capital Programs to address facility needs within the scope of the BIP appropriation.

(ii) There may be leased buildings for which FAF determines that enhancements are needed and, in those cases, BIP funds may be used in accordance with this policy, e.g., Security Master Plan improvements.

(2) Board Identified Capital Projects (BICP) - These are line-item appropriations with a defined project scope.

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(B) Appropriation Guidelines

(1) Board Identified Programs (BIP)

(a) Building Operations, (i.e., Backlog, Energy Conservation Programs)

(i) Building Operations AICP scope must be in alignment with the BIP scope.

(ii) The FAF Building Operations Division may commit funds to and move funds between Building Operations AICPs using current year Building Operations BIP Funds only.

(iii) Building Operations BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by FAF. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(b) Capital Programs, AICPs. (i.e., ADA/FM, Security Master Plan Programs)

(i) AICP scope must be in alignment with the BIP scope.

(ii) The Deputy County Executive, Office of Budget and Analysis (OBA) or designee may approve or augment an AICP up to \$250,000 that is funded entirely from one BIP.

(iii) AICP funding approved by OBA may be made in increments as long as the total funding for the AICP does not exceed \$250,000;

(iv) AICPs initiated and closed in the

same fiscal year shall have unused funds returned to the BIP for reallocation;

(v) OBA may approve funding transfers between current-year AICPs within a single BIP.

(vi) OBA may augment the funding of a prior year AICP from within the same BIP using current year funding only.

(vii) BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by OBA. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(viii) AICPs requiring funding from more than one BIP or in an amount greater than \$250,000 must be approved by the Board or its designee. Upon Board action, the AICP is reclassified as a BICP and is subject to the guidelines in Section 4.14.2.B.2 of this policy.

(2) Board Identified Capital Projects (BICP) - The Board or its designee must approve the following changes to a BICP:

(a) Total appropriation increases or decreases;

(b) Designated line item appropriation increases or decreases (i.e., land purchase); or

(c) Significant programmatic scope changes.

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(C) Holding Accounts

(1) Board Identified Programs (BIP)

(a) For each approved BIP, a single holding account shall be established to receive any and all surplus or uncommitted funds returned from its AICPs that were allocated in any prior fiscal year. This account will be separate from the original BIP account. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted prior year funds from AICPs to the designated BIP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(2) Board Identified Capital Projects (BICP)

(a) One single holding account shall be established to receive any and all surplus or uncommitted funds from all BICPs that were allocated in any fiscal year. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted funds from BICPs to the designated BICP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(D) Guidelines for Appropriation Management at Fiscal Year End

(1) FAF shall carry BICP appropriations across fiscal years until completion and closeout of the project; and

(2) FAF shall carry AICP allocations across fiscal years until completion and closeout of the project; and

(3) At fiscal year end, current BIP appropriations that are not committed to a project with an established scope and budget shall be transferred to the designated holding account.

(E) Reporting Fund Transfers to the Board

(1) FAF Building Operations Division shall report all BIP fund transfers annually to the Finance and Government Operations Committee (FGOC). That report shall include the following:

- (a) Funds allocated to Building Operations AICPs from current year BIPs
- (b) Funds returned to BIP holding accounts(s)

(2) FAF Capital Programs Division shall report all BIP (AICP) fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

- (a) Funds allocated from current year BIPs to current and prior year AICPs
- (b) Funds returned to current year BIPs from current year AICPs
- (c) Funds transferred to the appropriate BIP holding account(s)
- (d) Any funds transferred by the Board, OBA or FAF

(3) FAF Capital Programs Division shall report all BICP fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

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- (a) Funds appropriated to BICPs
- (b) Funds returned to the BICP holding account
- (c) Funds appropriated from the BICP holding account

(4) SCVMC shall report all capital project fund transfers annually in the Final Budget document and reconcile this list at the end of the fiscal year during the re-appropriation request to the Board of Supervisors. These reports shall include the following:

- (a) All projects equivalent to AICPs, including new and re-appropriated projects.
- (b) At the time of re-appropriation request, a reconciliation of the prior year's Final Budget and the request for re-appropriation.

(F) Procedures

FAF and SCVMC shall develop internal procedures to implement this Board policy.

**Appendix B:
Funding Uses - projects in the Facilities and Fleet fund**

	Budget Amounts as of April 2021			Estimated Budget Targets				
	Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total
1 Children, Seniors and Families	62,151,875	15,341,011	-	14,000,000	-	-	14,000,000	91,492,886
2 GF/ACO- 333 & 373 Julian Tenant Improvements	3,700,000	-	-	-	-	-	-	3,700,000
3 GF/ACO- Berger CCTV Install	-	200,000	-	-	-	-	-	200,000
4 GF/ACO- Bullet Proof Gov Center Floors 2,5,7,8,9	-	800,000	-	-	-	-	-	800,000
5 GF/ACO- Bullet Proof Gov Center Floors 6,10,11	-	500,000	-	-	-	-	-	500,000
6 GF/ACO- Bullet Proof Sheriff's 2nd Floor	-	250,000	-	-	-	-	-	250,000
7 GF/ACO- Charcot Campus CCTV Install	-	200,000	-	-	-	-	-	200,000
8 GF/ACO- Construct new Vietnamese-American Service Center	48,383,154	6,316,846	-	-	-	-	-	54,700,000
9 GF/ACO- County buildings window security filming	-	50,000	-	-	-	-	-	50,000
10 GF/ACO- Crime Lab CCTV Install	184,078	58,389	-	-	-	-	-	242,467
11 GF/ACO- Develop HUB Plan at Parkmoor Campus	6,178,560	3,821,440	-	14,000,000	-	-	14,000,000	24,000,000
12 GF/ACO- FY20 Video Surveillance Upgrades	2,261,181	395,240	-	-	-	-	-	2,656,421
13 GF/ACO- Gov Center Front Desk Fortifications	719,672	590,728	-	-	-	-	-	1,310,400
14 GF/ACO- Security Master Plan Holding Account	-	68,031	-	-	-	-	-	68,031
15 GF/ACO- Sheriffs Records Security Fortifications	146,664	68,036	-	-	-	-	-	214,700
16 GF/ACO- SSA CCTV Install	578,565	2,022,302	-	-	-	-	-	2,600,867
17 Finance and Government Operations	94,145,928	157,766,517	141,200,000	286,000,000	137,000,000	117,000,000	681,200,000	933,112,445
18 AB109- Reentry Resource Center Improvements	-	-	2,000,000	-	-	-	2,000,000	2,000,000
19 ACO Fund - Jail Capital Projects Reserve	-	7,866,220	5,000,000	-	-	-	5,000,000	12,866,220
20 ACO Fund - Reserve for Future Medical Office Building Acquisitions	13,790,000	1,210,000	-	-	-	-	-	15,000,000
21 GF/ACO- 100% CGC Renewable Power	3,241,417	24,283	-	-	-	-	-	3,265,700
22 GF/ACO- 11th Floor Renovations	2,307,198	996,662	-	-	-	-	-	3,303,860
23 GF/ACO- 231 Grant Ave Housing Project	213,370	1,630	-	-	-	-	-	215,000
24 GF/ACO- 2500 California Lease Improvements	358,800	391,200	2,250,000	-	-	-	2,250,000	3,000,000
25 GF/ACO- Add Chillers to County Clinics	746,167	153,833	1,500,000	-	-	-	1,500,000	2,400,000
26 GF/ACO- Alter 999 Hamlin Court for Winter Shelter Use	4,809,374	790,626	-	-	-	-	-	5,600,000
27 GF/ACO- Assess ADA Compliance at County Facilities	140,000	60,000	-	-	-	-	-	200,000
28 GF/ACO- Board Chambers Condition Assessment	63,197	-	-	-	-	-	-	63,197
29 GF/ACO- Capital Program Holding Account	-	13,173,508	-	-	-	-	-	13,173,508
30 GF/ACO- Chargepoint Cloud and Maintenance	310,840	11,160	-	-	-	-	-	322,000
31 GF/ACO- Civic Center Master Plan	7,057,584	542,416	-	-	-	-	-	7,600,000
32 GF/ACO- Civic Center Temporary Parking Lot	2,464,604	205,396	-	-	-	-	-	2,670,000
33 GF/ACO- Construct 151 W Mission Sobering Station	204,630	795,370	-	-	-	-	-	1,000,000
34 GF/ACO- Construct Civic Center Power Distribution System	1,576,287	7,525,539	-	-	-	-	-	9,101,826
35 GF/ACO- Countywide Relocations post Tasman/Silver Creek	-	-	-	40,000,000	80,000,000	60,000,000	180,000,000	180,000,000
36 GF/ACO- Design of Video Surveillance Upgrade	361,374	-	-	-	-	-	-	361,374
37 GF/ACO- Embedded Way, New County Warehouse	-	-	6,000,000	39,000,000	-	-	45,000,000	45,000,000
38 GF/ACO- Energy Services Project	8,358,380	368,398	-	-	-	-	-	8,726,778
39 GF/ACO- FY 20 Energy & Sustainability Assessments	2,725	747,275	-	-	-	-	-	750,000
40 GF/ACO- FY 20 Window Tinting	121,660	-	-	-	-	-	-	121,660
41 GF/ACO- FY 20-21 Energy and Sustainability Efforts	-	454,699	-	-	-	-	-	454,699
42 GF/ACO- FY 22 Security BIP Account	-	-	300,000	-	-	-	300,000	300,000
43 GF/ACO- FY21 Backlog BIP Account	-	398,247	-	36,000,000	36,000,000	36,000,000	108,000,000	108,398,247
44 GF/ACO- FY21 Electric Feasibility Studies	-	500,000	-	-	-	-	-	500,000
45 GF/ACO- FY21 Electric Vehicle Charging Stations	-	400,000	-	-	-	-	-	400,000
46 GF/ACO- FY21 Energy BIP Account	-	252,726	-	15,000,000	15,000,000	15,000,000	45,000,000	45,252,726
47 GF/ACO- FY21 Planning BIP Account	-	685,000	-	3,000,000	3,000,000	3,000,000	9,000,000	9,685,000

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

	Budget Amounts as of April 2021			Estimated Budget Targets					
	Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total	
48	GF/ACO- FY21 Resiliency Feasibility Studies	-	725,274	-	-	-	-	725,274	
49	GF/ACO- FY21 Security BIP Account	-	250,000	-	3,000,000	3,000,000	3,000,000	9,250,000	
50	GF/ACO- FY21 SPUR Services	388,794	111,206	-	-	-	-	500,000	
51	GF/ACO- FY21 Systems Conditions Assessments	-	200,000	-	-	-	-	200,000	
52	GF/ACO- FY22 Backlog BIP Account	-	-	12,000,000	-	-	-	12,000,000	
53	GF/ACO- FY22 Planning BIP Account	-	-	2,500,000	-	-	-	2,500,000	
54	GF/ACO- Government Center CCTV install	45,494	-	-	-	-	-	45,494	
55	GF/ACO- Greening County Fleet & Operations Study	170,364	-	-	-	-	-	170,364	
56	GF/ACO- Hedding Childcare Feasibility Analysis	57,043	-	-	-	-	-	57,043	
57	GF/ACO- Improve Carol Drive for I/CAD & Network	305,192	1,444,808	2,650,000	-	-	-	4,400,000	
58	GF/ACO- Install Distributed Generation SCADA System	46,049	703,951	-	-	-	-	750,000	
59	GF/ACO- Install EV Charging Infrastructure	2,526,309	83,691	-	-	-	-	2,610,000	
60	GF/ACO- Oakland Warehouse	2,500,000	3,000,000	15,000,000	-	-	-	20,500,000	
61	GF/ACO- Parkmoor Demolition and Redevelopment	94,719	1,905,281	-	-	-	-	2,000,000	
62	GF/ACO- PG&E Electric Vehicle Charging Stations	764,969	235,031	-	-	-	-	1,000,000	
63	GF/ACO- Plan Fairgrounds Long-term Uses	1,076,637	773,363	-	-	-	-	1,850,000	
64	GF/ACO- Planning Holding Account	-	221,404	-	-	-	-	221,404	
65	GF/ACO- Planning Projects	175,000	-	-	-	-	-	175,000	
66	GF/ACO- Registrar of Voters Warehouse Upgrades	-	3,000,000	-	20,000,000	-	-	23,000,000	
67	GF/ACO- Relocate Winter Shelter Modular	1,859,193	240,807	-	-	-	-	2,100,000	
68	GF/ACO- Renovate 70 West Hedding, Eighth Floor	3,061,169	438,831	-	-	-	-	3,500,000	
69	GF/ACO- Renovate Tasman Properties	26,933,728	102,939,385	75,000,000	-	-	-	204,873,113	
70	GF/ACO- Renovations at Reentry Resource Center	2,393,094	306,906	-	-	-	75,000,000	2,700,000	
71	GF/ACO- Silver Creek Improvements	4,660,373	2,339,627	2,000,000	130,000,000	-	-	139,000,000	
72	GF/ACO- Solar REAP Project Development	4,536	938,424	-	-	-	-	942,960	
73	GF/ACO- Temporary Shelter at Civic Center	249,398	5,602	-	-	-	-	255,000	
74	GF/ACO- Utilities Data Mgmt Services	10,295	14,705	-	-	-	-	25,000	
75	GF/ACO- VFA Accruent Assessment Fairgrounds/VMC	236,243	63,757	-	-	-	-	300,000	
76	GF/ACO- VFA FACS Condition Assessment-Phase 9	204,764	125,236	-	-	-	-	330,000	
77	GF/ACO- VFA/Accruent Assessment	254,960	45,040	-	-	-	-	300,000	
78	GF/ACO- Waste Procurement Consulting Services	-	100,000	-	-	-	-	100,000	
79	Valley Health Plan- 5845 Hellyer Ave, VHP Improvements	-	-	15,000,000	-	-	-	15,000,000	
80	Health and Hospital System	225,297,965	215,391,952	639,725,000	281,782,474	106,000,000	80,000,000	1,107,507,474	1,548,197,391
81	GF/ACO- 2011 Little Orchard St, VHHP Expansion	-	-	2,750,000	-	-	-	2,750,000	
82	GF/ACO- Adolescent Psychiatric Facility and Behavioral Health Services Center	16,188,944	8,311,057	390,000,000	53,000,000	-	-	467,500,000	
83	GF/ACO- allcove Office Improvements	4,372,188	2,377,812	-	-	-	443,000,000	6,750,000	
84	GF/ACO- Alter Muriel Wright for BHSD Services	9,446,569	143,431	-	-	-	-	9,590,000	
85	GF/ACO- Assess Security at BHSD Facilities	171,091	328,909	-	-	-	-	500,000	
86	GF/ACO- Construct Emergency Department Expansion for VMC at Bascom	3,988,090	56,119,436	-	24,892,474	30,000,000	-	115,000,000	
87	GF/ACO- DePaul Improvements	14,019,215	1,821,635	5,000,000	-	-	-	20,840,850	
88	GF/ACO- Design Emergency Department Expansion for VMC at Bascom	4,251,480	148,520	-	-	-	-	4,400,000	

**Appendix B:
Funding Uses - projects in the Facilities and Fleet fund**

	Budget Amounts as of April 2021			Estimated Budget Targets					
	Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total	
89	GF/ACO- Feasibility Study/Schematic Design for CHS and Sheriff Classification	161,182	63,818	-	-	5,000,000	-	5,000,000	5,225,000
90	GF/ACO- Improve Custody Health Services Spaces	4,191,015	308,985	-	-	-	-	-	4,500,000
91	GF/ACO- Improve Enborg Lobby Security	63,247	536,753	-	-	-	-	-	600,000
92	GF/ACO- Improve VMC at Bascom Infrastructure	20,986,883	13,117	5,000,000	-	-	-	5,000,000	26,000,000
93	GF/ACO- Medical Respite Center Move	413,495	8,586,505	3,000,000	-	-	-	3,000,000	12,000,000
94	GF/ACO- Nurse Call System Upgrades	242,000	3,258,000	-	-	-	-	-	3,500,000
95	GF/ACO- Parisi House Generator	582,990	272,010	-	-	-	-	-	855,000
96	GF/ACO- Pediatrics Center of Excellence	-	-	1,500,000	-	-	-	1,500,000	1,500,000
97	GF/ACO- Purchase & Improve 9460 No Name Uno	-	13,790,000	-	-	-	-	-	13,790,000
98	GF/ACO- Purchase 9360 No Name Uno	7,225,368	104,632	-	-	-	-	-	7,330,000
99	GF/ACO- Relocate Main Jail N. Dental Suite	1,642,835	129,445	-	-	-	-	-	1,772,280
100	GF/ACO- Relocate VMC at Bascom-Administrative Office Building (AOB) to Silver Creek	1,641,384	1,358,616	-	-	-	-	-	3,000,000
101	GF/ACO- Remodel 2450 S. Bascom for Behavioral Health Services Department Administration (BHSD)	732,524	11,267,476	-	-	-	-	-	12,000,000
102	GF/ACO- Remodel VHC Gilroy for Urgent Care	6,977,520	22,480	-	-	-	-	-	7,000,000
103	GF/ACO- Remodel VHC Sunnyvale for Primary Care Expansion	497,067	6,502,933	-	-	-	-	-	7,000,000
104	GF/ACO- Security System Replacement at VMC-O'Connor and VMC-St. Louise	-	2,500,000	-	-	-	-	-	2,500,000
105	GF/ACO- TB/Refugee Clinic at 1996 Lundy Avenue	7,292,748	4,697,252	21,000,000	-	-	-	21,000,000	32,990,000
106	GF/ACO- Tenant Improvements at 9360 No Name Uno	24,506,422	2,993,578	-	-	-	-	-	27,500,000
107	GF/ACO- Upgrade Health and Hospital Buildings (HHS SMOP)	789,262	-	-	-	60,000,000	80,000,000	140,000,000	140,789,262
108	GF/ACO- Upgrade VMC Burn Unit	2,459,601	2,440,399	40,000,000	10,000,000	-	-	50,000,000	54,900,000
109	GF/ACO- Upgrade Women's and Children's Center for VMC at Bascom	23,765,094	7,484,906	15,000,000	10,000,000	-	-	25,000,000	56,250,000
110	GF/ACO- VMC at Bascom Bldg E, F and C Improvements	6,934,186	17,065,814	65,000,000	95,000,000	4,000,000	-	164,000,000	188,000,000
111	GF/ACO- VMC at Bascom Seismic Improvements	16,004,945	48,995,055	79,000,000	20,500,000	-	-	99,500,000	164,500,000
112	GF/ACO- VMC-O'Connor SPD	2,902,160	597,840	250,000	-	-	-	250,000	3,750,000
113	GF/ACO- VMC-O'Connor Elevator Modernization	1,207,181	792,819	-	-	-	-	-	2,000,000
114	GF/ACO- VMC-O'Connor Pharmacy Upgrade	2,140,395	359,605	-	-	-	-	-	2,500,000
115	GF/ACO- VMC-O'Connor Seismic Compliance	36,833,012	4,166,987	-	28,390,000	-	-	28,390,000	69,389,999
116	GF/ACO- VMC-Saint Louise E.D. Expansion	359,809	640,191	12,000,000	40,000,000	7,000,000	-	59,000,000	60,000,000
117	GF/ACO- VMC-Saint Louise Fire System Replacement	42,095	1,957,905	-	-	-	-	-	2,000,000
118	GF/ACO- VMC-Saint Louise Pharmacy Upgrade	1,810,560	689,440	225,000	-	-	-	225,000	2,725,000
119	GF/ACO- VMC-Saint Louise Radiology Upgrade	455,408	4,544,592	-	-	-	-	-	5,000,000
120	Housing, Land Use, Environment and Transportation	47,818,374	1,171,626	-	-	1,500,000	-	1,500,000	50,490,000
121	GF/ACO- Animal Shelter Design	3,996,802	3,198	-	-	-	-	-	4,000,000
122	GF/ACO- Construct 80 Highland Animal Services Center	43,422,507	1,167,493	-	-	-	-	-	44,590,000
123	GF/ACO- Planning Dept , Phase II Floor Reconfiguration	-	-	-	-	1,500,000	-	1,500,000	1,500,000
124	GF/ACO- Reid Hillview Conceptual Master Plan	399,065	935	-	-	-	-	-	400,000
125	Public Safety and Justice	146,347,865	28,465,578	7,150,000	70,000,000	150,000,000	150,000,000	377,150,000	551,963,443
126	GF/ACO- ADA improvements to Elmwood Barracks 2	-	-	3,000,000	-	-	-	3,000,000	3,000,000
127	GF/ACO- ADO Tenant Improvements at Bering Dr	1,135,403	464,597	-	-	-	-	-	1,600,000
128	GF/ACO- Adult Probation CCTV Install	-	400,467	-	-	-	-	-	400,467
129	GF/ACO- Alter Cells for Suicide Prevention	8,782,880	226,946	-	-	-	-	-	9,009,826
130	GF/ACO- Assess Main Jail N. & Elmwood ADA Compliance	434,537	265,463	-	-	-	-	-	700,000
131	GF/ACO- Child Advocacy Center	4,838,734	1,161,266	-	-	-	-	-	6,000,000
132	GF/ACO- Construct Holden Ranch Parking Lot	1,069,748	30,252	-	-	-	-	-	1,100,000
133	GF/ACO- Construct Initial Elmwood ADA Improvements	8,898,285	2,101,715	-	-	-	-	-	11,000,000
134	GF/ACO- Construct Initial Main Jail N. ADA Improvements	9,648,608	1,037,162	-	-	-	-	-	10,685,770
135	GF/ACO- Construct New EVOG	5,049,174	1,950,826	-	-	-	-	-	7,000,000
136	GF/ACO- Construct New Jail Facility	48,927,056	11,072,944	-	-	-	-	-	60,000,000
139	GF/ACO- Crime Lab Electrical/ UPS Room HVAC	-	-	550,000	-	-	-	550,000	550,000

**Appendix B:
Funding Uses - projects in the Facilities and Fleet fund**

	Budget Amounts as of April 2021			Estimated Budget Targets					
	Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total	
140	GF/ACO- Design & Construct New James Ranch Facilities	26,399,822	1,401,105	-	-	-	-	27,800,927	
141	GF/ACO- Harden Elmwood West Gate Station & Lobby	346,581	753,419	-	-	-	-	1,100,000	
142	GF/ACO- Harden Main Jail N. 4th & 5th Floors	21,546,942	525,779	-	-	-	-	22,072,721	
143	GF/ACO- Holden Ranch Modular Project	745,732	317	-	-	-	-	746,049	
144	GF/ACO- Improve Elmwood ADA Path of Travel	1,261,827	5,238,173	-	-	-	-	6,500,000	
145	GF/ACO- Modularity for Ritchey Site	-	-	1,900,000	-	-	1,900,000	1,900,000	
146	GF/ACO- Public Safety Facility Improvements	472,414	27,586	-	70,000,000	150,000,000	150,000,000	370,000,000	
147	GF/ACO- Replace Elmwood HVAC for M1/W1/W4/M4/M5	1,910,363	989,637	-	-	-	-	2,900,000	
148	GF/ACO- Replace Fire Alarm Panel at MJN	4,276,781	735,902	-	-	-	-	5,012,683	
149	GF/ACO- Sheriff's Headquarters security upgrades	602,979	82,021	-	-	-	-	685,000	
150	GF/ACO- South County Sheriff's Fencing	-	-	1,700,000	-	-	1,700,000	1,700,000	
151	Grand Total	575,762,007	418,136,684	788,075,000	651,782,474	394,500,000	347,000,000	2,181,357,474	3,175,256,165
152	Total without Debt Financing	575,762,007	418,136,684	398,075,000	651,782,474	394,500,000	347,000,000	1,791,357,474	2,785,256,165
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Appendix C:

Funding Uses - projects in the AB109, Valley Health Plan, Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2021			Estimated Budget Targets				
		Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total
1	Health and Hospital System	1,213,880,579	105,637,420	-	-	-	-	-	1,319,517,999
2	Valley Medical Center Fund- AOB Computer Room UPS	233,800	516,200	-	-	-	-	-	750,000
3	Valley Medical Center Fund- BAP Fire Alarm	1,521,472	56,528	-	-	-	-	-	1,577,999
4	Valley Medical Center Fund- Breathing Air Replacement	2,915,406	35,130	-	-	-	-	-	2,950,537
5	Valley Medical Center Fund- Building W Repairs	45,451	160	-	-	-	-	-	45,611
6	Valley Medical Center Fund- Capital Hold	-	571,888	-	-	-	-	-	571,888
7	Valley Medical Center Fund- East Valley Modular	158,581	13	-	-	-	-	-	158,595
8	Valley Medical Center Fund- Establish a Discharge Pharmacy	15,040	361,399	-	-	-	-	-	376,439
9	Valley Medical Center Fund- EVC Dental	81,893	318,107	-	-	-	-	-	400,000
10	Valley Medical Center Fund- Fluoroscopy	-	202,620	-	-	-	-	-	202,620
11	Valley Medical Center Fund- FY09 Capital Maintenance & Operations	1,611,144	12,347	-	-	-	-	-	1,623,491
12	Valley Medical Center Fund- FY10 Maintenance & Operations	3,500,157	68,489	-	-	-	-	-	3,568,646
13	Valley Medical Center Fund- FY11 Maintenance & Operations	2,496,872	205,601	-	-	-	-	-	2,702,473
14	Valley Medical Center Fund- FY12 Maintenance & Operations	3,065,550	132,031	-	-	-	-	-	3,197,581
15	Valley Medical Center Fund- FY16 Maintenance & Operations	3,128,627	214,436	-	-	-	-	-	3,343,063
16	Valley Medical Center Fund- FY17 Maintenance & Operations	1,674,545	12,322	-	-	-	-	-	1,686,867
17	Valley Medical Center Fund- FY18 Maintenance & Operations	1,347,160	818,170	-	-	-	-	-	2,165,330
18	Valley Medical Center Fund- FY19 Maintenance & Operations	2,930,380	1,050,439	-	-	-	-	-	3,980,819
19	Valley Medical Center Fund- FY20 Maintenance & Operations	482,389	1,817,611	-	-	-	-	-	2,300,000
20	Valley Medical Center Fund- Gilroy Urgent Care	776,452	223,548	-	-	-	-	-	1,000,000
21	Valley Medical Center Fund- Hospital Electrical System Upgrade	-	300,000	-	-	-	-	-	300,000
22	Valley Medical Center Fund- House On The Hill - Gsa	138,444	361,276	-	-	-	-	-	499,720
23	Valley Medical Center Fund- Inpatient Dialysis	854,729	137,792	-	-	-	-	-	992,521
24	Valley Medical Center Fund- Microbiology Automation	570,897	368,418	-	-	-	-	-	939,315
25	Valley Medical Center Fund- Moorpark Clinic Renovation	-	350,000	-	-	-	-	-	350,000
26	Valley Medical Center Fund- Nurse Call West Wing	297,229	47,315	-	-	-	-	-	344,544
27	Valley Medical Center Fund- OR12 Design	134,333	9,750	-	-	-	-	-	144,083
28	Valley Medical Center Fund- Power over Ethernet	-	50,000	-	-	-	-	-	50,000
29	Valley Medical Center Fund- PSO Video Wall	-	281,136	-	-	-	-	-	281,136
30	Valley Medical Center Fund- Remodel Oncology Infusion Center	302,052	1,026,355	-	-	-	-	-	1,328,407
31	Valley Medical Center Fund- RTLS Cable Project	325,274	1,477	-	-	-	-	-	326,752
32	Valley Medical Center Fund- Seismic Compliance & Modernization Proj	974,338,700	14,230,893	-	-	-	-	-	988,569,593
33	Valley Medical Center Fund- SPD Dept Upgrade	2,614,009	1,084,746	-	-	-	-	-	3,698,755
34	Valley Medical Center Fund- Tele/Data Closets Upgrade	240,371	298	-	-	-	-	-	240,668
35	Valley Medical Center Fund- Urgent Care	267,924	31,499	-	-	-	-	-	299,423
36	Valley Medical Center Fund- VHC Sunnyvale Planning	110,000	163,190	-	-	-	-	-	273,190
37	Valley Medical Center Fund- VSC - Telecom F59	2,150,567	187,630	-	-	-	-	-	2,338,197
38	Valley Medical Center Fund- Women and Children Center	2,037,649	332,351	-	-	-	-	-	2,370,000
39	Valley Medical Center Fund- WW: Chem & Microbio Corridor & Phleboto	338,124	2,562	-	-	-	-	-	340,685
40	Valley Medical Center Fund- VMV Campus Fa Notification Upgrade	133,843	41,157	-	-	-	-	-	175,000
41	Valley Medical Center Fund- Refill Center Order System	373,796	158,617	-	-	-	-	-	532,413
42	Valley Medical Center Fund- NEC Switch EVC	200,043	257	-	-	-	-	-	200,300
43	Valley Medical Center Fund- Steam Sterilizer	1,003,776	109	-	-	-	-	-	1,003,885
44	Valley Medical Center Fund- Core HIS Replacement	108,226,801	190,744	-	-	-	-	-	108,417,545
45	Valley Medical Center Fund- FY13 Equipment Contingency	-	633,873	-	-	-	-	-	633,873
46	Valley Medical Center Fund- Rauland 5 Nurse call West Wing	584,522	315,478	-	-	-	-	-	900,000
47	Valley Medical Center Fund- Analyzer to LIS Interfaces	17,128	1,457	-	-	-	-	-	18,585

Appendix C:

Funding Uses - projects in the AB109, Valley Health Plan, Parks, Roads and Airports, and Valley Medical Center funds

		Budget Amounts as of April 2021			Estimated Budget Targets				
		Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total
48	Valley Medical Center Fund- FY 14Equipment Contingency	44,478	71,616	-	-	-	-	-	116,094
49	Valley Medical Center Fund- Business Continuity (NOC)/UPS	432,230	182,922	-	-	-	-	-	615,152
50	Valley Medical Center Fund- Clinical Workstation for Nuc Med & mammo	21,713	5,234	-	-	-	-	-	26,947
51	Valley Medical Center Fund- Replace Impax Workstation Desk	41,028	11,760	-	-	-	-	-	52,788
52	Valley Medical Center Fund- Building K Nurse Call Augmentation	150,570	175,680	-	-	-	-	-	326,250
53	Valley Medical Center Fund- Distributed Antenna System-All hosp bldg	398,000	1,202,000	-	-	-	-	-	1,600,000
54	Valley Medical Center Fund- Boiler Control Upgrades	841	58,692	-	-	-	-	-	59,533
55	Valley Medical Center Fund- ScriptPro	19,352	125,412	-	-	-	-	-	144,764
56	Valley Medical Center Fund- FY15 Fixed Asset Contingency Fund	1,766,112	1,660,422	-	-	-	-	-	3,426,535
57	Valley Medical Center Fund- MALDI-TOF Instrument	308,987	1,046	-	-	-	-	-	310,033
58	Valley Medical Center Fund- Invivo DyanCad Server & software refresh	42,651	20,870	-	-	-	-	-	63,521
59	Valley Medical Center Fund- Transcutaneous O2 Monitoring System	-	65,175	-	-	-	-	-	65,175
60	Valley Medical Center Fund- Lite Gait 260 with Treadmill	27,933	2,867	-	-	-	-	-	30,800
61	Valley Medical Center Fund- Valley Homeless Healthcare Equipment	156,887	14,808	-	-	-	-	-	171,695
62	Valley Medical Center Fund- FY16 Fixed Asset Projects	12,291,783	1,891,415	-	-	-	-	-	14,183,198
63	Valley Medical Center Fund- FY17 Fixed Asset Projects	12,767,202	5,298,656	-	-	-	-	-	18,065,858
64	Valley Medical Center Fund- FY18 Fixed Asset Projects	9,902,317	4,124,256	-	-	-	-	-	14,026,573
65	Valley Medical Center Fund- FY19 Fixed Asset Projects	10,257,071	13,712,135	-	-	-	-	-	23,969,206
66	Valley Medical Center Fund- FY19 OCH Equipment	13,202,824	1,009,176	-	-	-	-	-	14,212,000
67	Valley Medical Center Fund- FY19 SLRH Equipment	3,426,305	573,695	-	-	-	-	-	4,000,000
68	Valley Medical Center Fund- FY20 Fixed Asset Contingency	3,959,098	36,558,809	-	-	-	-	-	40,517,907
69	Valley Medical Center Fund- FY20 OCH Equipment	7,225,511	8,695,489	-	-	-	-	-	15,921,000
70	Valley Medical Center Fund- FY20 SLRH Equipment	2,883,132	3,016,868	-	-	-	-	-	5,900,000
71	Valley Medical Center Fund- Computer Rack & Shelving	71,548	2,933	-	-	-	-	-	74,481
72	Valley Medical Center Fund- Cisco Firewal Switch Modules	36,460	1,994	-	-	-	-	-	38,454
73	Valley Medical Center Fund- Cisco Routers	29,161	495	-	-	-	-	-	29,656
74	Valley Medical Center Fund- Integrated Automated Library System	19,194	11,092	-	-	-	-	-	30,286
75	Valley Medical Center Fund- Wireless Lan	473,116	12,311	-	-	-	-	-	485,427
76	Valley Medical Center Fund- Chartscan By Softmed - Phase I	467,006	18,197	-	-	-	-	-	485,204
77	Valley Medical Center Fund- IVR Upgrade	201,841	4,931	-	-	-	-	-	206,772
78	Valley Medical Center Fund- UM project - Valley Express	942,292	6,245	-	-	-	-	-	948,536
79	Valley Medical Center Fund- VSC - Equipment - FAF	7,690,288	44,310	-	-	-	-	-	7,734,598
80	Valley Medical Center Fund- VHC Fair Oaks Equipment - FAF	1,104,093	16,915	-	-	-	-	-	1,121,009
81	Valley Medical Center Fund- VHC Gilroy Equipment - FAF	2,182,169	71,488	-	-	-	-	-	2,253,657
82	Valley Medical Center Fund- Dialysis Data Management System	92,256	42,086	-	-	-	-	-	134,342
83	Housing, Land Use, Environment and Transportation	403,537,451	150,340,995	49,248,954	-	-	-	49,248,954	603,127,400
84	Parks Fund- 2017 Storm Damage	73,734	1,176,266	-	-	-	-	-	1,250,000
85	Parks Fund- 3 Creek/Willow Glen Spur Trail (Upr-uni)	2,000,200	1,000,000	-	-	-	-	-	3,000,200
86	Parks Fund- Acquisition Of State Land Within Fsp	172,075	27,925	-	-	-	-	-	200,000
87	Parks Fund- Acquisition Plan And Services	269,946	105,054	-	-	-	-	-	375,000
88	Parks Fund- Ada Improvement	399,624	376	400,000	-	-	-	400,000	800,000
89	Parks Fund- Admin Hq Feasibility Study	51,899	1,000	-	-	-	-	-	52,899
90	Parks Fund- Admin Office Replacement	367,643	132,357	2,500,000	-	-	-	2,500,000	3,000,000
91	Parks Fund- Administration Office Carpet Replacement	51,648	23,352	-	-	-	-	-	75,000
92	Parks Fund- All Inclusive Playground Grant Prgm Ii	4,223,049	5,776,951	-	-	-	-	-	10,000,000
93	Parks Fund- Almaden Quicksilver Hacienda Restroom	543,253	21,747	-	-	-	-	-	565,000
94	Parks Fund- Almaden Quicksilver Sjwc Property	341,081	88,919	-	-	-	-	-	430,000

Appendix C:

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		Total Project Expenditures	Remaining Available Budget	Year 1: 21/22	Years 2-4: FY 22/23 to 24/25	Years 5-7: FY 25/26 to 27/28	Years 8-10: FY 28/29 to 30/31	Years 1-10 Total	Expected Project Total
95	Parks Fund- Alviso Boat Launch Project	3,412,495	12,525	-	-	-	-	-	3,425,020
96	Parks Fund- Amenity Maintenance Program	61,043	88,957	200,000	-	-	-	200,000	350,000
97	Parks Fund- Anderson Road Repaving	149,700	148,261	-	-	-	-	-	297,961
98	Parks Fund- Anderson Slide Repair	214,982	30,493	-	-	-	-	-	245,475
99	Parks Fund- Anderson Visitor Center	247,596	2,404	-	-	-	-	-	250,000
100	Parks Fund- Aq/Guadalupe Watershed Tmdl	3,409,381	582,119	-	-	-	-	-	3,991,500
101	Parks Fund- Bailey Illegal Dump Removal	22,704	22,646	-	-	-	-	-	45,350
102	Parks Fund- Brent Bear Ranch Acquisition	3,205,923	299,077	-	-	-	-	-	3,505,000
103	Parks Fund- Building & Utility Program	453,854	746,146	-	-	-	-	-	1,200,000
104	Parks Fund- Building Infrastructure Program	180,672	619,328	-	-	-	-	-	800,000
105	Parks Fund- Calero & Rsv Trail Mp Implementation	1,586,029	713,971	-	-	-	-	-	2,300,000
106	Parks Fund- Calero Sjwc Property Exchange	6,056	23,944	-	-	-	-	-	30,000
107	Parks Fund- Calero Trail Master Plan & Stables Study	364,755	46,143	-	-	-	-	-	410,898
108	Parks Fund- Calero Water System	149,305	1,977	-	-	-	-	-	151,283
109	Parks Fund- Calero-Brandenburg	300	14,700	-	-	-	-	-	15,000
110	Parks Fund- Calero-Rancho San Vicente	16,455,971	309,029	-	-	-	-	-	16,765,000
111	Parks Fund- Camp Host Site	35,332	64,668	-	-	-	-	-	100,000
112	Parks Fund- Chimney Repair At Grant Ranch Cnty Park	239,951	15,632	-	-	-	-	-	255,583
113	Parks Fund- Chitactac Restroom Replacement	130,483	4,517	-	-	-	-	-	135,000
114	Parks Fund- Cip Contingency	-	276,502	200,000	-	-	-	200,000	476,502
115	Parks Fund- CIP Contingency - Fund 0064	-	466,000	150,000	-	-	-	150,000	616,000
116	Parks Fund- Countywide Trails Planning & Implementat	1,888	748,112	500,000	-	-	-	500,000	1,250,000
117	Parks Fund- Coy Crk So. (Sv Blvd-Metcalf-Malaguerra)	1,256,551	220,848	-	-	-	-	-	1,477,399
118	Parks Fund- Coyote Bear Siep Acquisition	709,590	97,710	-	-	-	-	-	807,300
119	Parks Fund- Coyote Canyon/Highlands Plng And Impl	413,794	2,283,186	-	-	-	-	-	2,696,980
120	Parks Fund- Coyote Creek Kayak Trail	-	50,000	-	-	-	-	-	50,000
121	Parks Fund- Coyote Creek Perrys Hill Plng_Developmnt	27,429	397,571	-	-	-	-	-	425,000
122	Parks Fund- Coyote Creek Restroom	-	30,000	-	-	-	-	-	30,000
123	Parks Fund- Coyote Lake Harvey Bear Ranch Improvemen	178,490	611,510	500,000	-	-	-	500,000	1,290,000
124	Parks Fund- Coyote Lake Harvey Bear Ranch Kiosk	80,596	6,404	-	-	-	-	-	87,000
125	Parks Fund- Coyote Lake Hb Ranch-Mobedshahi	25,495,258	1,714,742	-	-	-	-	-	27,210,000
126	Parks Fund- Coyote Lake Hbr Phase Ii Trail Developme	594,238	131,875	-	-	-	-	-	726,113
127	Parks Fund- Coyote/Bear Master Plan Implementation -	775,721	51,685	-	-	-	-	-	827,406
128	Parks Fund- Deer Valley Habitat Restoration	307,711	3,121	-	-	-	-	-	310,832
129	Parks Fund- Department Wide Grazing Program Improvem	110,706	189,294	50,000	-	-	-	50,000	350,000
130	Parks Fund- Ed Levin Landfill Closure	30,925	314,361	-	-	-	-	-	345,285
131	Parks Fund- Ed Levin Monument Peak Road Repair	120,031	379,969	-	-	-	-	-	500,000
132	Parks Fund- Ed Levin Playground	184,557	5,954	-	-	-	-	-	190,511
133	Parks Fund- Ed Levin Sandy Wool Lake Dam Repair	122,789	22,504	-	-	-	-	-	145,293
134	Parks Fund- Ed Levin South Bay Aqueduct Water Pump	177,293	94,298	-	-	-	-	-	271,591
135	Parks Fund- Environmental Compliance/Remediation Pro	71,444	78,556	100,000	-	-	-	100,000	250,000
136	Parks Fund- Field Sports Park Office	-	200,000	-	-	-	-	-	200,000
137	Parks Fund- Forest Health Management	337,333	87,667	250,000	-	-	-	250,000	675,000
138	Parks Fund- General Fish Screens	73,801	117,710	-	-	-	-	-	191,511
139	Parks Fund- Grant Bridge And Trail Repair	178,882	628	-	-	-	-	-	179,510
140	Parks Fund- Grant Camphost Septic System	38,613	6,362	-	-	-	-	-	44,975
141	Parks Fund- Grant Dam Water Valve Replacement	-	250,000	-	-	-	-	-	250,000

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142	Parks Fund- Grant Historic Structures Survey	97,688	2,312	-	-	-	-	-	100,000
143	Parks Fund- Grant Mp Update & Implementation	120,900	879,100	350,000	-	-	-	350,000	1,350,000
144	Parks Fund- Grant New Well Connection To Water Sys.	89,821	179	-	-	-	-	-	90,000
145	Parks Fund- Grant Ranch Hall'S Valley Restoration	312,742	75,261	-	-	-	-	-	388,004
146	Parks Fund- Grant Ranch Historic Bldg Rehabilitation	1,271,701	1,518,299	-	-	-	-	-	2,790,000
147	Parks Fund- Grant-Nolan Property	948,573	66,427	-	-	-	-	-	1,015,000
148	Parks Fund- Hcp - Acquisition Evaluation	7,775	42,225	-	-	-	-	-	50,000
149	Parks Fund- Hcp-Tulare-Dorton	925	4,075	-	-	-	-	-	5,000
150	Parks Fund- Hcp-Tulare-Svlc	435	1,565	-	-	-	-	-	2,000
151	Parks Fund- Hcp-Tulare-Whiskey Hill	1,839,880	55,120	-	-	-	-	-	1,895,000
152	Parks Fund- Hellyer Cottonwood Day Use Improvement	602,754	9,171	-	-	-	-	-	611,925
153	Parks Fund- Hellyer Eucalyptus Tree Removal	114,162	5,838	-	-	-	-	-	120,000
154	Parks Fund- Hellyer Gap Trail	335,395	207,522	-	-	-	-	-	542,917
155	Parks Fund- Hellyer Mp Update & Implementation	-	150,000	250,000	-	-	-	250,000	400,000
156	Parks Fund- Historic Grant Program	-	5,000,000	-	-	-	-	-	5,000,000
157	Parks Fund- Jackson Ranch Property Acquisition	1,216,349	403,392	-	-	-	-	-	1,619,741
158	Parks Fund- Land Acquisition Holding Account	-	36,031,217	7,400,000	-	-	-	7,400,000	43,431,217
159	Parks Fund- Lester Property	790,595	637,082	-	-	-	-	-	1,427,677
160	Parks Fund- Los Gatos Creek Park-Dog Park Renovation	238,608	128	-	-	-	-	-	238,736
161	Parks Fund- Los Gatos Creek-Campbell Park	1,575	4,025	-	-	-	-	-	5,600
162	Parks Fund- Madonna Clark Canyon Acquisition	2,960,729	458,072	-	-	-	-	-	3,418,800
163	Parks Fund- Madonna-Della Maggiora Acquisition (Fa)	2,643,134	106,866	-	-	-	-	-	2,750,000
164	Parks Fund- Maintenance Management System	856,328	193,672	-	-	-	-	-	1,050,000
165	Parks Fund- Martial Cottle Hellyer Exchange	10,000	90,000	-	-	-	-	-	100,000
166	Parks Fund- Martial Cottle Master Plan Phase 1 Imple	30,421,145	532,855	-	-	-	-	-	30,954,000
167	Parks Fund- Martial Cottle Mp Implementation	1,409,062	1,590,938	750,000	-	-	-	750,000	3,750,000
168	Parks Fund- Martial Cottle Park Master Plan & Ceqa	845,564	27,405	-	-	-	-	-	872,969
169	Parks Fund- Martial Cottle-Lyon Property Acquisition	1,275	8,725	-	-	-	-	-	10,000
170	Parks Fund- Meadow Lane Land Bank	-	762,400	-	-	-	-	-	762,400
171	Parks Fund- Morgan Hill Playground	-	150,000	-	-	-	-	-	150,000
172	Parks Fund- Motorcycle Park Site Plan Implementation	712,544	4,676	-	-	-	-	-	717,219
173	Parks Fund- Mountain Bike Park - Sanborn	-	50,000	-	-	-	-	-	50,000
174	Parks Fund- Mt Madonna Planning & Implementation	291,252	1,708,748	2,000,000	-	-	-	2,000,000	4,000,000
175	Parks Fund- Mt Madonna Visitor Center Redesign	182,186	97,814	-	-	-	-	-	280,000
176	Parks Fund- Mt Madonna Yurt Feasibility Study Implem	228,481	26,519	-	-	-	-	-	255,000
177	Parks Fund- Mt. Madonna Blackhawk Trail Study/Implem	357,462	118,021	-	-	-	-	-	475,483
178	Parks Fund- Mt. Madonna Shower	405,779	50,917	-	-	-	-	-	456,697
179	Parks Fund- Non-Park Historic Heritage Projects	3,803,200	590,001	270,000	-	-	-	270,000	4,663,200
180	Parks Fund- Nrm Habitat Restoration Program	227,285	372,715	125,000	-	-	-	125,000	725,000
181	Parks Fund- Nrm Roads & Trails Program	9,791	340,209	-	-	-	-	-	350,000
182	Parks Fund- P25 Dispatch Radio System	955,037	244,963	-	-	-	-	-	1,200,000
183	Parks Fund- Park Residence Program	498,017	628,489	-	-	-	-	-	1,126,506
184	Parks Fund- Park Visitor Center Upgrades	262,222	262,778	125,000	-	-	-	125,000	650,000
185	Parks Fund- Park Wifi Installation	1,448,092	311,908	400,000	-	-	-	400,000	2,160,000
186	Parks Fund- Parks Labor Distribution Project	11,788,980	5,272,051	1,600,000	-	-	-	1,600,000	18,661,031
187	Parks Fund- Parks Labor Distribution Project-Acq	642,829	406,804	100,000	-	-	-	100,000	1,149,633
188	Parks Fund- Parkwide Appraisal Services	316,088	23,912	-	-	-	-	-	340,000

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189	Parks Fund- Paving Management Fy09	492,812	7,188	-	-	-	-	-	500,000
190	Parks Fund- Paving Management Program	1,798,608	287,392	350,000	-	-	-	350,000	2,436,000
191	Parks Fund- Pay Stations Survey & Replacement	320,195	29,805	-	-	-	-	-	350,000
192	Parks Fund- Penitencia Creek Landscaping	33,217	130,916	-	-	-	-	-	164,133
193	Parks Fund- Penitencia Creek Trail Improvement	109,722	56,186	-	-	-	-	-	165,908
194	Parks Fund- Playground Program For Vasona & Hellyer	1,398,597	71,403	-	-	-	-	-	1,470,000
195	Parks Fund- Preventative Maintenance Program	641,796	3,704	-	-	-	-	-	645,500
196	Parks Fund- Property Management Database	34,623	15,377	-	-	-	-	-	50,000
197	Parks Fund- Rancho Santa Teresa Hd Site Plan	172,039	12,569	-	-	-	-	-	184,608
198	Parks Fund- Rancho St Teresa Historic Park Area	44,187	555,813	-	-	-	-	-	600,000
199	Parks Fund- Sanborn County Park Phase 1 Trail Constr	109,188	59,812	-	-	-	-	-	169,000
200	Parks Fund- Sanborn Dumpsite Remediation	51,876	198,124	-	-	-	-	-	250,000
201	Parks Fund- Sanborn Kiosk Replacement	31,359	128,641	-	-	-	-	-	160,000
202	Parks Fund- Sanborn Mp Implementation	198,036	251,964	500,000	-	-	-	500,000	950,000
203	Parks Fund- Sanborn Trail Master Plan	339,399	3,116	-	-	-	-	-	342,515
204	Parks Fund- Sanborn Trails Plan Implementation	87,006	62,994	-	-	-	-	-	150,000
205	Parks Fund- Sanborn Welch Hurst House	337,708	12,292	-	-	-	-	-	350,000
206	Parks Fund- Sanborn-Christensen Property	20,605	6,468	-	-	-	-	-	27,073
207	Parks Fund- Santa Teresa Grazing Plan	82,525	2,475	-	-	-	-	-	85,000
208	Parks Fund- Santa Teresa Grazing Plan Implementation	637,720	390,000	-	-	-	-	-	1,027,720
209	Parks Fund- Santa Teresa Joice Bernal Barn (East)	348,900	51,100	-	-	-	-	-	400,000
210	Parks Fund- Santa Teresa Joice Bernal Interpretive	32,961	17,914	-	-	-	-	-	50,875
211	Parks Fund- Sign Program	198,026	251,974	-	-	-	-	-	450,000
212	Parks Fund- Sinclair 33.7 Acres Acquisition	254,423	47,857	-	-	-	-	-	302,280
213	Parks Fund- Space Study And Modification	567,164	2,836	-	-	-	-	-	570,000
214	Parks Fund- Spring Valley Pond Trail Reconstruction	244,223	779	-	-	-	-	-	245,002
215	Parks Fund- Stevens Creek Boat Ramp Upgrade	36,217	238,783	-	-	-	-	-	275,000
216	Parks Fund- Stevens Creek Sycamore Group Picnic	410,011	63	-	-	-	-	-	410,074
217	Parks Fund- Strategic Plan Update	227,543	114,457	-	-	-	-	-	342,000
218	Parks Fund- System Wide Equestrian Improvement	37,703	27,297	-	-	-	-	-	65,000
219	Parks Fund- Systemwide Enhancements Program	103,028	196,972	50,000	-	-	-	50,000	350,000
220	Parks Fund- System-Wide Well Closure	8,332	141,668	-	-	-	-	-	150,000
221	Parks Fund- Trail Program	86,882	63,119	-	-	-	-	-	150,000
222	Parks Fund- Unused And Historic Structures Survey	-	50,000	-	-	-	-	-	50,000
223	Parks Fund- Unused Structure Management	24,933	375,067	150,000	-	-	-	150,000	550,000
224	Parks Fund- Utility Infrastructure System	1,835,907	93	200,000	-	-	-	200,000	2,036,000
225	Parks Fund- Uvas Campground Restroom/Shower Upgrade	340,373	109,627	-	-	-	-	-	450,000
226	Parks Fund- Uvas Campground Shower/Restroom Upgrade	12,410	67,590	-	-	-	-	-	80,000
227	Parks Fund- Uvas-Scoffone Acquisition (Funding Agmt)	296,374	141,126	-	-	-	-	-	437,500
228	Parks Fund- Vasona Irrigation Pump Station	460,380	11,461	-	-	-	-	-	471,841
229	Parks Fund- Vasona Los Gatos Creek Trail	902,651	57,349	-	-	-	-	-	960,000
230	Parks Fund- Vasona Meadowbrook & Creek Side Struc	53,736	646,264	600,000	-	-	-	600,000	1,300,000
231	Parks Fund- Vasona Modular	82,429	117,571	-	-	-	-	-	200,000
232	Parks Fund- Vasona Trail/Ramp & Parking Project	-	600,000	-	-	-	-	-	600,000
233	Parks Fund- Vasona Water & Irrigation System	1,592,408	12,592	-	-	-	-	-	1,605,000
234	Parks Fund- Vasona-Lester Acquisition	7,875	2,325	-	-	-	-	-	10,200
235	Parks Fund- Vasona-Tlg Purchase Exchange	6,008,397	41,603	-	-	-	-	-	6,050,000

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236	Parks Fund- Yurts Implementation Phase II	310	399,690	-	-	-	-	-	400,000
237	Roads & Airports- Bridge Rehabilitation & Replacement	46,114,639	17,058,292	1,550,954	-	-	-	1,550,954	64,723,884
238	Roads & Airports- Bridge Repair & Maintenance	20,163,887	2,225,070	1,420,000	-	-	-	1,420,000	23,808,958
239	Roads & Airports- Bridge Spot Safety Projects	3,357,647	351,724	-	-	-	-	-	3,709,371
240	Roads & Airports- District Infrastructure - General Fund	2,005,863	192,266	-	-	-	-	-	2,198,129
241	Roads & Airports- Highway Signals	131,445	18,555	-	-	-	-	-	150,000
242	Roads & Airports- Level Of Service Improvement Projects	56,531,482	5,993,035	10,000,000	-	-	-	10,000,000	72,524,517
243	Roads & Airports- Montague Expressway	35,165,547	118,671	-	-	-	-	-	35,284,218
244	Roads & Airports- Neighborhood Protection Projects	3,988,447	51,630	-	-	-	-	-	4,040,076
245	Roads & Airports- Non Expwy Pavement Management Program	507,018	2,822,982	-	-	-	-	-	3,330,000
246	Roads & Airports- Pavement Management - Highway Design	4,126,802	25,614,857	5,700,000	-	-	-	5,700,000	35,441,659
247	Roads & Airports- Pedestrian & Bicycle Routes	15,181,478	264,500	500,000	-	-	-	500,000	15,945,978
248	Roads & Airports- Professional & Special Services-Dist Inf	2,767,310	785,055	-	-	-	-	-	3,552,364
249	Roads & Airports- Road Maintenance - Contracts	29,135,018	2,282,340	3,008,000	-	-	-	3,008,000	34,425,358
250	Roads & Airports- Road Safety & Lighting Projects	1,424,222	2,118,573	750,000	-	-	-	750,000	4,292,795
251	Roads & Airports- Signal Synch & Intelligent Transp System	2,763,858	45,057	-	-	-	-	-	2,808,914
252	Roads & Airports- Storm Damage Repair & Maintenance	19,683,291	3,863,525	-	-	-	-	-	23,546,817
253	Parks Fund- Almaden Quicksilver Toxic Mitigation	-	-	2,500,000	-	-	-	2,500,000	2,500,000
254	Parks Fund- Grant SCU Complex Fire Repair	-	-	3,500,000	-	-	-	3,500,000	3,500,000
255	Parks Fund- Metcalf Motorcycle Park Planning & Implementation	-	-	250,000	-	-	-	250,000	250,000
256	Grand Total	1,617,418,029	255,978,415	49,248,954	-	-	-	49,248,954	1,922,645,398