



COUNTY OF SANTA CLARA

10-Year Capital Improvement Program

Fiscal Year 2022/23 - 2031/32

*Presented to the
Board of Supervisors*

Jeffrey V. Smith
County Executive

Miguel Márquez
Chief Operating Officer

Sylvia Gallegos
Deputy County Executive

Gregory G. Iturria
County Budget Director



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Message from the County Budget Director

April 29, 2022

To: Board of Supervisors

From: Gregory G. Iturria, County Budget Director

Subject: FY 22-23 through FY 31-32 10-Year Capital Improvement Program

The Capital Improvement Program (CIP) for FY 22-23 through FY 31-32 is presented for the Board's review and consideration. As one of the most significant planning processes, the 10-year CIP integrates capital, operational, and long-term financial planning activities throughout the County.

The CIP is a detailed recommendation that covers a multi-year planning horizon. It will be updated annually to reflect ongoing changes as new projects are added, existing projects are modified, and the needs of the community become better defined.

A primary goal in generating this document is to aid the Board of Supervisors in determining priorities and identifying where one-time funds should be allocated to address the County's most pressing infrastructure needs. The effective use of the CIP process provides for advanced project identification, planning, evaluation, design, public discussions, and financial planning.

The Department of Planning and Development has reviewed all capital projects contained within this document and has confirmed General Plan conformance.

Major Highlights in the 10-year CIP Strategic Framework for Capital Needs

The goal of Capital Programs is to provide quality services that enable County departments to carry out the County's mission and meet the needs of a dynamic community through the promotion of a healthy, safe, and prosperous community for all. The major strategic framework to achieve these goals include:

- An emphasis on utilizing County-owned property versus reliance on leased facilities;
- Ensuring supportive housing production

goals through the use of 2016 Measure A funding;

- Continued investments within the Deferred Maintenance Program that will restore and improve County buildings, systems, and equipment;
- Critical seismic investments at hospital campuses that will ensure buildings remain operational and capable of providing acute medical care services to the public after a seismic event; and
- Prudent planning for future capital investments based on a wise balance of cash contributions, debt financing, and leveraging other funding streams.

Signature Projects

Below are a few signature projects that are also highlighted throughout this document.

- With expected completion in Spring 2023, **Tasman Campus** improvements include full renovations of four 2-story administrative buildings that will provide public services in a warm and welcoming environment. The campus, when fully occupied, will house several departments, including the Assessor's office, Technology Services and Solutions, and the Finance Agency, and it will feature a variety of public spaces, including a new wedding chapel.
- Following the Board's action in January 2022, the County is proceeding with construction of the **Secure Treatment Center**. This project will address critical needs of the County's justice-involved clients by providing a rehabilitative environment that focuses on medical care, mental health services, and program space.
- Some notable **project completions** include the Vietnamese American Service Center in December 2021, the Children's Advocacy Center, and improvements at the 2500 California Clinic. Also, design work was completed for the Pediatric Diagnostic Specialty Center, 2011 Little Orchard – VHHP Clinic Expansion, the Crime Lab Electrical project, Main Jail South demolition, and

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multiple upgrades at the Main Jail North and Elmwood Facilities. Also, the County completed various security fortification projects over the past year.

Significant Investments in the Health and Hospital System

A large focus over the 10-year landscape will be investments in the health and hospital system. In the FY 22-23 Recommended Budget, a significant portion of the total capital program is dedicated to health and hospital projects, which include improvements to the following:

- Seismic improvements at SCVMC Bascom and O'Connor,
- Emergency Department improvements at SCVMC Bascom,
- New Hybrid Operating Room at SCVMC Bascom,
- Catheterization Labs at SCVMC Bascom,
- Diagnostic Imaging construction at SCVMC O'Connor,
- Tenant Improvements at the VHC Morgan Hill Pharmacy and at 9360 No Name Uno,
- Tenant Improvements for Patient Access Support Services at Silver Creek Campus,
- Various equipment replacements at SCVMC Bascom,
- Elevator Modernization at SCVMC O'Connor,

The most notable investment in the HHS system is the **Adolescent Psychiatric Facility and Behavioral Health Services Center** which will provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. This program will serve to eliminate or reduce the number of minors being admitted to out-of-county hospitals. The Board of Supervisors approved a debt issuance during FY 20-21, and the bond was issued and closed in July 2021. The project has experienced unavoidable delays due to the pandemic and supply chain issues, which has escalated construction costs. As a result, the General Fund will need to contribute an additional \$194 million to this project. The updated timeline estimates construction will be completed by December 2024.

Re-prioritized Projects

One major component of the 10-year CIP is to maintain a balanced planning tool. This is accomplished by reassessing short and long-term priorities and balancing resource allocations. As part of that effort, there are four projects identified for re-prioritization to account for more pressing projects on the CIP 10-year horizon. These projects are discussed later in the document.

Summary of Estimated Budget Targets for General Fund Projects

**Summary Chart #1:
10-Year CIP Summary of Targeted Project Expenditures and Sources
—General Fund and Non-General Fund Projects**

| Budget Amounts as of April 2022 | | | | Estimated Budget Targets | | | | |
|--------------------------------------|----------------------------|----------------------------|------------------|------------------------------|------------------------------|-------------------------------|------------------|------------------------|
| | Total Project Expenditures | Remaining Available Budget | Year 1: FY 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| GF Project Expenditures* | \$837.0 M | \$934.6 M | \$1,093 M | \$696 M | \$606 M | \$616 M | \$3,010 M | \$4,782 M |
| GF Funding Sources | N/A | N/A | \$1,093 M | \$696 M | \$606 M | \$616 M | \$3,010 M | \$4,782 M |
| Non-GF Project Expenditures** | \$2,013.9 M | \$288.1 M | \$59.2 M | - | - | - | \$59.2 M | \$2,361 M |
| Non-GF Funding Sources | N/A | N/A | \$59.2 M | - | - | - | \$59.2 M | \$2,361 M |

* A breakdown of the General Fund individual project expenditures can be found in Appendix B

** A breakdown of the Non-General Fund individual project expenditures can be found in Appendix C

**Summary Chart #2:
Breakdown of Funding Sources
—General Fund Projects Only**

| | Year 1: FY 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total |
|---|------------------|------------------------------|------------------------------|-------------------------------|------------------|
| Accumulated Capital Outlay (ACO) | \$95 M | \$330 M | \$300 M | \$300 M | \$1,015 M |
| General Fund | \$154 M | \$366 M | \$306 M | \$316 M | \$1,152 M |
| Debt Financing* | \$689 M | \$0 M | \$0 M | \$0 M | \$689 M |
| Other | \$155 M | \$0 M | \$0 M | \$0 M | \$155 M |
| Total | \$1,093 M | \$696 M | \$606 M | \$616 M | \$3,010 M |

*Debt issuance for the Secure Treatment Center will be brought to the Board of Supervisors at a later date

Summary of Estimated Budget Targets for General Fund Projects

Funding Sources - Assumptions

Accumulated Capital Outlay (ACO)

The ACO serves as a dedicated funding source for long-term capital investments and will enable the County to plan for, acquire, and maintain facilities to meet County operational needs. The County funded the ACO with an ongoing transfer from the General Fund based on facility depreciation. Strategic use of the ACO allows an adjustment for cost updates and unforeseen opportunity by maintaining a prudent reserve.

General Fund (GF)

The General Fund contributions towards future capital projects is based on projected availability of discretionary general fund balance at the end of the fiscal year available for use in the subsequent fiscal year.

Debt Financing

Over the 10-year horizon of the CIP, debt financing may be used as a mechanism to fund projects. Below is a breakdown of the anticipated projects that may be funded through debt financing and the estimated amounts. These amounts do not equal the total project costs, only the amounts expected to be financed.

| Summary Chart #3 Breakdown of Anticipated Debt Financed Projects | | |
|---|-------------------------|----------------|
| Fiscal Year | Project | Amount |
| Year 1: FY 22-23 | Secure Treatment Center | \$689 M |
| Year 2-10: FY 23-24 to 31/32 | N/A | \$0 M |
| Total | | \$689 M |

The County’s Debt Management Policy sets forth certain objectives and establishes overall parameters for issuing and administering the County’s debt. The policy allows for the issuance of long-term debt to finance major capital projects. The County carefully assesses capital improvement priorities, capital costs, annual debt service capacity, and annual operating and maintenance costs on scheduled improvements in advance of deciding to incur indebtedness.

As economic conditions unfold, the amount borrowed will be determined. Current debt capacity analysis shows that \$689 million of debt will not impact the County’s credit rating. Debt service costs for this amount of borrowing depends upon financial market conditions at the time of debt issuance. About \$40 million per year is a rough order of magnitude estimate for annual debt service on a \$689 million debt issuance.

Other

The amounts highlighted under this category encompass County department funding outside of the General Fund, as well as other discretionary revenue sources. As the CIP is further refined, other alternative funding possibilities may be identified.

Table 1: FY 22-23 Recommended Capital Projects —General Fund and Accumulated Capital Outlay Fund

In accordance with Board Policy 4.10 regarding the Capital Outlay Process, the Administrative Capital Committee (ACC) meets monthly to analyze, evaluate, and establish capital funding priorities. From the beginning of each calendar year up until April, the ACC holds working sessions, in addition to regular meetings, where the Committee evaluates and prioritizes capital requests submitted by County departments. The departments score their requests according to the evaluation criteria mentioned in Board Policy 4.10, which is then taken into consideration when prioritizing projects and identifying funding allocations in the next fiscal year. The projects are also considered against Board and administration priorities or any immediate needs the County faces.

These projects undergo thorough discussion regarding current phase or stage of the request (i.e., Planning, Design, Construction phase) to decide what would be the appropriate funding amount. This information aids the ranking process as to what projects are further along and which may need further development before allocating funding. Concurrently during this process, the Committee is informed of available financial resources towards the Capital Improvement Program.

Once capital costs and funding sources are defined, the Committee makes needed adjustments if there is insufficient funding to cover all of the capital requests received and may delay projects that fall lower on the ranking scale. When the re-prioritization is complete and the Capital Improvement Program is balanced, it is then recommended to the Board of Supervisors by the County Executive.

For FY 22-23, the County Executive is recommending a one-time allocation of \$1,092,694,514 for capital projects, comprising \$153,932,437 from the General Fund (including \$6,645,514 from 2012 Measure A), \$94,962,077 from the Accumulated Capital Outlay (ACO) Fund, \$689,000,000 from debt issuance, \$3,400,000 from the Jail Reserve in ACO, \$123,983,132 from Re-prioritized Projects, and \$27,416,868 from project closure savings. Table 1 below lists these projects; project descriptions follow.

| FY 22-23 Recommended Capital Projects | | Budget |
|---------------------------------------|---|---------------|
| 1 | 5905 Silver Creek Improvements for Patient Access Support Services (PASS) | \$2,000,000 |
| 2 | ADA Repackaging at Main Jail and Elmwood | \$3,000,000 |
| 3 | Construct Civic Center Power Distribution System | \$600,000 |
| 4 | Construct New Adolescent Psychiatric Facility and Behavioral Health Services Center | \$194,000,000 |
| 5 | Former City Hall Demolition | \$2,000,000 |
| 6 | FY 22-23 Capital Planning Efforts (BIP) | \$2,550,000 |
| 7 | FY 22-23 Deferred Maintenance Program | \$12,000,000 |
| 8 | FY21 Electric Vehicle Charging Stations | \$1,000,000 |
| 9 | Jail Intercom System Assessment | \$400,000 |
| 10 | Medical Examiner-Coroner New X-Ray Machine and Room Modification | \$700,000 |

Table 1: Continued

| FY 22-23 Recommended Capital Projects | | Budget |
|---------------------------------------|--|-------------------------|
| 11 | Old Animal Services Facility Demolition | \$100,000 |
| 12 | Planning and Construction of West Wing All-Inclusive Restrooms | \$250,000 |
| 13 | Secure Treatment Center | \$689,000,000 |
| 14 | Silver Creek Improvements (Essential Services Building) | \$51,872,000 |
| 15 | Morgan Hill Skilled Nursing Facility | \$2,000,000 |
| 16 | Tenant Improvements at 9360 No Name Uno | \$700,000 |
| 17 | VHC Morgan Hill Pharmacy Tenant Improvements | \$2,000,000 |
| 18 | VMC-Bascom Seismic Improvements | \$89,337,000 |
| 19 | VMC-Bascom Diagnostic Imaging CT Eqpt Replacement | \$700,000 |
| 20 | VMC-Bascom Diagnostic Imaging IR Eqpt Replacement | \$1,600,000 |
| 21 | VMC-Bascom Diagnostic Imaging MRI Eqpt Replacement | \$1,600,000 |
| 22 | VMC-Bascom Emergency Dept. Improvements | \$6,645,514 |
| 23 | VMC-Bascom New Cath Lab Improvements | \$1,200,000 |
| 24 | VMC-Bascom New Hybrid OR Improvements | \$800,000 |
| 25 | VMC-OCH Diagnostic Imaging Construction | \$4,500,000 |
| 26 | VMC-OCH Elevator Modernization Phase 2 | \$750,000 |
| 27 | VMC-O'Connor Seismic Compliance | \$21,390,000 |
| 28 | Re-prioritized Projects | (\$123,983,132) |
| 29 | Project Closure Savings | (\$27,416,868) |
| Total | | \$ 1,092,694,514 |

FY 22-23 Recommended Projects

— Descriptions

1. 5905 Silver Creek Improvements for Patient Access Support Services (PASS):

The funding for this project is to initiate design for the relocation of non-direct patient care staff out of the primary care clinics and consolidating numerous small call centers. PASS will create one main contact and assistance point for patients who need access to any network service offered by one of the County's four main medical campuses or associated primary care and enterprise clinics; produce more efficient workflows; and eliminate redundancies. Additionally, moving these administrative functions out of their current locations will free up space at medical facilities for clinical functions that are needed for face-to-face patient encounters, on-site partnerships, and in-reach services.

One-time Cost: \$2,000,000

2. ADA Repackaging at Main Jail and Elmwood:

As part of the consent decrees, disability-related upgrades and the construction of new suicide resistant cells in Main Jail North and at Elmwood will be undertaken. The project scope includes realignment of interior spaces, barrier removal of interior spaces, and replacement of existing cell fixtures to be ligature resistant. Additional funding is needed to account for construction delay costs due to COVID-19.

One-time Cost: \$3,000,000

This funding allocation is from the Jail Reserve

3. Construct Civic Center Power Distribution System:

This funding augmentation to the existing Civic Center Power Distribution project is for additional lighting replacement of old light standards to more energy efficient light standards that are compatible with the new light standards installed with the temporary parking lot project. The augmentation will also be used towards the completion of the tree mitigation plan and to restore landscaping at the Civic Center.

One-time Cost: \$600,000

4. Construct New Adolescent Psychiatric Facility and Behavioral Health Services Center:

This new facility is designed as a 3-story building with a partial basement and comprises approximately 203,000 square feet. It will include emergency psychiatric services for children and adults, acute psychiatric care for children, adolescents and adults, urgent mental health care clinics for all ages, and a pharmacy and administrative space. This funding augmentation to the existing project will cover the additional cost due to expanded scope and cost increases due to COVID-19-related impacts on the local and global economy.

One-time Cost: \$194,000,000

5. Former City Hall Demolition:

This project will provide funding for the design of the former City Hall Demolition. Although the Board of Supervisors has not yet approved this project, it is anticipated that the Board will consider the project in late-summer 2022. The project, upon approval, will need to commence design work as soon as possible because project approvals include a landmark alteration permit that is only valid for two years pursuant to County of Santa Clara Ordinance Code section C17-20.

One-time Cost: \$2,000,000

6. FY 22-23 Capital Planning Efforts:

As part of the 10-Year Capital Improvement Program, a greater focus continues to be placed on the early stages of project execution. To ensure efficient project design, construction, and delivery, the Capital Planning division leads a thoughtful planning process with County stakeholders for each Capital Project, including scope development, programming, and cost estimation that often utilizes consultant expertise. Some projects require Capital Planning services to determine the feasibility of a project or receive community input on projects of significance to the community. FY 22-23 Capital Planning funding will allow for more comprehensive planning of both short- and long-term projects, including responses to space requests, Master Planning County-owned land, existing facilities conditions assessments, California Environmental Quality Act (CEQA) documentation, and cost estimates.

The proposed projects for FY 22-23 Capital Planning include:

- 9360 No Name Uno Medical Office Building improvements planning
- Berger Campus Building 3 Warehouse planning
- Silver Creek Campus ongoing planning
- Public Health space needs assessment and planning
- 80 Highland Campus Master Plan
- Mental Health Facility Planning
- Facilities conditions assessments

One-time Cost: \$2,550,000

7. FY 22-23 Deferred Maintenance Program:

The Deferred Maintenance Program - Life Cycle Infrastructure Investment Program focuses on protecting the County’s assets in County-owned buildings and properties. Deferred maintenance projects repair and restore County buildings, systems, and equipment that have reached or exceeded their useful lives.

An investment of \$12.0 million is included in the FY 22-23 Recommended Budget for the deferred maintenance program. This recommendation falls short of the estimated \$4 billion identified in the current facilities condition index report to maintain facilities at their current conditions. However, even if additional funding for a greater portion of the identified needs were available, Facilities and Fleet is not sufficiently staffed to execute such a large program.

| FY 22-23 Deferred Maintenance Program | | |
|---------------------------------------|---|-----------|
| # | Project Description | Budget |
| 1 | 150 W Hedding Replace AHU | \$664,000 |
| 2 | 150 W Hedding Repairs | \$124,000 |
| 3 | 1555 Berger Dr Replace Data Air HVAC (Design) | \$198,000 |
| 4 | 1720 Montebello rd. Palo Alto Repair Station Exterior Enclosure | \$64,000 |
| 5 | 18550 DePaul Dr Replace Trane Rooftop Unit | \$356,000 |
| 6 | 18550 DePaul Heating Study | \$44,000 |
| 7 | 2310 and 2410 Charcot Install Weed Fabric | \$78,000 |

| | | |
|-----------------------|---|---------------------|
| 8 | Fire Panel Replacements | \$309,000 |
| 9 | 5750 Fontanoso Way Improvements | \$348,000 |
| 10 | 70 West Hedding Install Cooling Tower Fall Protection | \$57,000 |
| 11 | 701 S Abel Improvements | \$1,291,000 |
| 12 | 976 Lenzen Replace Condensing Unit | \$186,000 |
| 13 | Berger 2 Repair Main Breaker Construction Phase | \$500,000 |
| 14 | Crime Lab Auto Flush Construction Phase | \$256,000 |
| 15 | Fairgrounds Improvements | \$2,050,600 |
| 16 | O'Connor Hospital Improvements | \$2,022,400 |
| 17 | SLRH Air Handling Unit and HVAC Replacements | \$2,188,000 |
| 18 | SLRH Re-Seal windows | \$119,000 |
| 19 | VHC Tully Reroof | \$460,000 |
| 20 | VHC Lenzen Repairs | \$159,000 |
| 21 | Timpany Center Pool Repairs Construction Phase | \$256,000 |
| 22 | VFA FCI Assessment | \$270,000 |
| One-time Total | | \$12,000,000 |

One-time Cost: \$12,000,000

8. FY21 Electric Vehicle Charging Stations:

This funding augmentation to the existing project will increase available EV charging stations at County facilities funding roughly 43 level II EV charging station ports to add an estimated 25 miles of range per hour. This project aligns with Board-adopted goals within the Sustainability Master Plan, the County’s carbon neutrality resolution, and the County’s fleet electrification policy.

One-time Cost: \$1,000,000

9. Jail Intercom System Assessment:

This project will provide an assessment and design for the necessary network cabling and project-related construction to replace the jail intercom system and integrate it with the existing surveillance camera system, including a plan for integration of door control devices.

One-time Cost: \$400,000

This funding allocation is from the Jail Reserve

10. Medical Examiner-Coroner New X-Ray Machine and Room Modification:

This project will provide funding for construction related to the installation of a new x-ray machine at the Medical Examiner-Coroner’s Office. The new x-ray machine will allow for more efficiency and cost savings, reducing the need for constant repairs, and increasing the number of cases the department can conduct.

One-time Cost: \$700,000

11. Old Animal Services Facility Demolition:

This project will provide funding for the design of the demolition at the Old Animal Services Facility. This building is currently vacant and unused, so the plan is to demolish the structure for safety purposes and eliminate unnecessary liability now that the new Animal Services Center is operational.

One-time Cost: \$100,000

12. Planning and Construction of West Wing All-Inclusive Restrooms:

This funding is to initiate design for an all-inclusive restroom in the public lobby area of the Government Center’s West Wing for public and staff use.

One-time Cost: \$250,000

13. Secure Treatment Center:

The proposed project scope consists of the replacement of an outdated correctional facility with a 500-bed, multi-story, 291,000-square-foot building located at the previously demolished Main Jail South site. The new treatment center will include a medical suite along with new ADA housing units, mental health treatment beds, multiple programming and treatment spaces along with recreational areas, and will incorporate daylighting and views to the horizon from the sleeping units. The funding augmentation to the existing project will be financed by bond proceeds from a debt issuance in FY 22-23.

One-time Cost: \$689,000,000

This funding allocation is from a Debt Issuance

14. Silver Creek Improvements - Essential Services Building:

This funding augmentation to the existing Silver Creek project will go toward the headquarters for the Communications Department (911 Dispatch) and the Office of Emergency Management. The project encompasses an entire 42,820 square foot building upgrade to meet Risk Category IV-Essentials Facilities requirements, achieve LEED Platinum as well as Net Zero Carbon/Net Zero Energy. Some design highlights are the use of natural light via skylights in the 911 Dispatch and Emergency Operations Center rooms, all-inclusive restrooms and showers, solar photovoltaic panels, a Hybrid Air and Ground source heat pump system, and a building with a high degree of redundancy and resiliency.

One-time Cost: \$51,872,000

15. Morgan Hill Skilled Nursing Facility:

The County Health System desires to capitalize on the investment and work that brought the former Morgan Hill Verity facility up to a level of usability to support the County’s COVID-19 response by moving forward with steps to convert the 36-bed inpatient wing to address a shortage of skilled nursing beds in the community. The project would ensure the facility is successfully enrolled and permitted under the purview of the Department of Health Care Access and Information (formerly OSHPD) and will include any necessary improvements and repairs to building systems. A separate Urgent Care Clinic is also nearing completion at the facility with services that support the addition of these licensed skilled nursing beds.

One-time Cost: \$2,000,000

16. Tenant Improvements at 9360 No Name Uno:

The previously acquired Medical Office Building requires immediate repairs, including roof replacement and ADA upgrades.

One-time Cost: \$700,000

17. VHC Morgan Hill Pharmacy Tenant Improvements:

To be able to provide a more robust outpatient service to patients, funding for this project will complete the design and construction of the Outpatient Pharmacy. The presence of a local pharmacy will allow residents

to access prescription services more easily and will eliminate the need to commute to San José for these services.

One-time Cost: \$2,000,000

18. VMC-Bascom Seismic Improvements:

This project is a continuation of the Hospital Seismic Safety Project and consists of the seismic upgrade of the Services Building, proposed demolition of the Old Main Hospital (East and West), continuation of the central utility loop to support Building E (Rehabilitation) while Old Main is demolished, and the rebuild of Old Main West. This budget augmentation will support the initiation of the Services Building seismic retrofit and extension of the central utility loop, continuation of design of new Old Main West, and the temporary relocation of occupants of Old Main.

One-time Cost: \$89,337,000

19. VMC-Bascom Diagnostic Imaging CT Equipment Replacement:

Funding for this project is to provide facility upgrades of the supporting infrastructure for a new Computerized Tomography unit that requires more power, cooling, and other utility needs.

One-time Cost: \$700,000

20. VMC-Bascom Diagnostic Imaging IR Equipment Replacement:

Funding for this project is to provide facility upgrades of the supporting infrastructure for new Interventional Radiology equipment that requires more power, cooling, and other utility needs.

One-time Cost: \$1,600,000

21. VMC-Bascom Diagnostic Imaging MRI Equipment Replacement:

Funding for this project is to provide facility upgrades of the supporting infrastructure for a new Magnetic Resonance Imaging unit that requires more power, cooling, and other utility needs.

One-time Cost: \$1,600,000

22. VMC-Bascom Emergency Department

Improvements:

This funding supplements an existing project to double the number of beds and treatment spaces at the SCVMC Emergency Department. As a result of these capital improvements, patients will experience improved access, wait-times, and patient satisfaction.

One-time Cost: \$6,645,514

This funding allocation is from 2012 Measure A

23. VMC-Bascom New Catheterization Lab

Improvements:

The VMC campus only has one existing Cardiac Catheterization Laboratory (Cath Lab) which makes it difficult to meet current patient needs. Funding for this project is to initiate design for a second Cath Lab that is necessary to accommodate increasing patient volume, and for the existing Cath Lab which needs facility upgrades to maintain operations.

One-time Cost: \$1,200,000

24. VMC-Bascom New Hybrid Operating Room

Improvements:

Funding for this project is to initiate design for a new Hybrid Operating Room (OR). To remain a Level 1 Trauma Center, VMC will need to have a Hybrid OR that it currently lacks. This relatively new type of medical facility is a technologically advanced medical procedure room that combines the traditional operating room with a diagnostic imaging guided examination/treatment suite. This facility will allow for a variety of complex surgical procedures to be performed in the same space.

One-time Cost: \$800,000

25. VMC-OCH Diagnostic Imaging Construction:

This funding is for construction costs associated with the replacement of several Diagnostic Imaging units that are at or past their end of life. With replacement of the equipment, O'Connor Hospital will be able to provide more efficient services with higher quality functionality and resolution, eliminating the constant need for repairs.

One-time Cost: \$4,500,000

26. VMC-OCH Elevator Modernization (Phase 2):

Funding for this project is to initiate design for the repair of 6 elevators throughout 4 buildings at the O'Connor Campus. The modernization will eliminate entrapments, downtime, and the constant need for repair technicians on site.

One-time Cost: \$750,000

27. VMC-O'Connor Seismic Compliance:

To meet the requirements of Assembly Bill 2190, acute care services will be removed from two existing 1953 SPC-1 buildings on campus, involving the rerouting of building egress (to meet fire and life safety requirements); redistributing site and building utilities; providing fire and seismic separation of the 1953 buildings from adjoining buildings; and renovating the Diagnostic Imaging Department, the Radiation Therapy Department, and staff and public areas. The project is currently under construction and is scheduled to be complete in July 2023.

One-time Cost: \$21,390,000

28. Re-prioritized Projects:

A major component of the 10-year CIP is to adopt a plan that ensures a sustainable capital budget for future years. This is accomplished through a forecast that balances short- and long-term priorities and is updated annually to correct for economic and operational variables. As a result of funding limitations, debt capacity, and project delivery resources, some projects have been re-prioritized so that available balances can be used for other capital projects.

- **Renovate Tasman Properties:** Construction costs for this project were less than budgeted. The project can therefore release a significant amount of funds while retaining \$14.5M in available budget to complete all remaining improvements.

- **Remodel 2450 S. Bascom for Behavioral Health Services Department:** This project was funded in FY16-17 based upon preliminary costs developed by a third party. When FAF planning developed a more thorough program, the total project cost was much higher than originally planned. Because the building is occupied and there are no plans to proceed with the improvements, these funds will be re-purposed to fund other FY 22-23 capital

projects. A capital request will be submitted when/if this project needs funding.

- **Remodel VHC Sunnyvale for Primary Care Expansion:** This project can be cancelled due to a shift in Health System needs and priorities. The Health System requested that the funds previously allocated to the Sunnyvale renovation be moved to support the development of the second floor at 5905 Silver Creek Valley Road for a consolidation of HHS agency call centers. In addition, as a result of the opening of the new dental site in Mountain View has alleviated access issues that would have been addressed by the original project. The opening of a new pharmacy in Mountain View will also reduce the demand for pharmacy services in the North County area. These funds will be re-purposed to fund other FY 22-23 capital projects.

- **VMC-Bascom Bldg E Improvements:** The renovation of Bldg E to support the decanting of offices and clinics in Old Main is no longer necessary. The project will retain sufficient funds for completion of refresh work on the 3rd floor and the provision of emergency power to elevators. Most of the funding previously allocated for this project can be re-purposed to fund other FY 22-23 capital projects.

One-time Savings: \$123,983,132

29. Project Closure Savings:

In addition to the re-prioritized projects, there are savings from closed projects that had unused resources upon completion. Due to funding limitations, the recommendation is to use these savings towards other FY 22-23 capital projects.

- **Capital Program Holding Account:** A holding account is established within Capital Programs to receive all surpluses or uncommitted funds returned from completed projects. These funds can be re-purposed to fund other FY 22-23 capital projects.

One-time Savings: \$27,416,868

Signature Projects in the 10-Year Capital Improvement Program

This section will provide an overview of signature planning and capital projects reflected in the 10-year CIP horizon. A list of all open projects can be found in Appendix B.

Signature Planning and Capital Projects

231 Grant Educator Workforce Housing

To address the housing needs of educators and staff from local participating school districts, the Board of Supervisors approved the 231 Grant Educator Workforce Housing project in Palo Alto. The project would demolish the existing office building at the site and would construct a new four-story building of 110 residential units, totaling approximately 112,000 square feet. There will also be approximately 2,000 square feet of community space, including a lounge, an activity room, and a laundry room that would be provided for residents' use, as well as management offices. It will also include approximately 1,200 square feet of "flex space" that could be utilized as a café, other retail, or commercial use. As part of the project, a 112-spot car parking garage will be constructed on the site, as well as space to park 134 bicycles. Demolition of the existing office building is scheduled for September 2022, with construction beginning soon after.



Image: Rendering, 231 Grant Educator Workforce Housing

Signature Projects in the 10-Year Capital Improvement Program



The Hub at Parkmoor

A prior-year funding allocation allowed for the purchase, planning, and programming of the Parkmoor property to be used by the HUB—Youth program. On December 17, 2019, the Board of Supervisors approved the co-location of housing with the HUB services that would provide much needed affordable and supportive housing for youth and families. In this time of critical needs for housing and supportive services for youth, the key goal for this project is to maximize the social benefits on this approximately 1.6-acre site. At the direction of the Board, the Office of Supportive

Housing, with the Department of Family and Children Services and Facilities and Fleet, selected a developer to construct a new facility that will provide a high-quality youth center—the HUB—as well as a significant number of affordable and supportive housing units to accommodate families, foster youth, and former foster youth families. Development began in FY 21-22 with demolition of the existing buildings and the submission of an entitlement land use application. Construction is projected to start on/or around April 2023 and is expected to be completed in or around December 2024.



Image: Rendering of Parkmoor Hub and Housing Development

Signature Projects in the 10-Year Capital Improvement Program

Secure Treatment Center

The Secure Treatment Center is intended to address critical needs of the County’s justice-involved clients, especially taking into consideration the changing nature of their needs, increased lengths of stay as a result of realignment under Assembly Bill 109, the need for additional programs, the need to provide treatment to the increased number of clients who require medical and mental health services, and compliance with two Federal consent decrees. The proposed project scope consists of the replacement of an outdated correctional facility with an approximately 500-bed, multi-story, 291,000-square-foot building located at the previously demolished Main Jail South site. The building will include a medical suite along with new ADA housing units, mental health treatment beds, multiple programming and treatment spaces along with recreational areas, and will incorporate daylighting and views to the horizon from the sleeping units.

Reid-Hillview Master Planning

Reid-Hillview Airport (RHV) lies on 180 acres of land in East San José and is used by private pilots of small aircraft, flight training schools, and aviation-related businesses. At the December 4, 2018 Board meeting, the Board of Supervisors approved a policy position to not apply for federal Airport Improvement Program grants for RHV, which obligate the County to operate the airport for a 20-year term with acceptance of a grant, and directed the Administration to explore alternative uses for the site. A study was conducted in FY 2019-20 based on a community vision and the site’s opportunities and constraints. The resulting Reid-Hillview Vision Plan included significant community participation (in-person and online community workshops, convenings of community leaders, attendance at neighborhood association meetings) to understand the community’s vision for the site.

The Reid-Hillview Vision Plan was presented and received by the Board of Supervisors at the November 17, 2020 Board meeting. From that Board meeting, the Board directed staff to continue with the planning and community engagement process framework. This analysis was presented and received at the August 17, 2021 Board meeting. At that meeting, direction was given to staff to address anti-displacement around the airport site, emergency response, and recreation in future RHV Visioning. Funding would be used to further develop a long-term vision for the site.



Image: Reid-Hillview Airport and surroundings

Signature Projects in the 10-Year Capital Improvement Program

Tasman and Silver Creek Campuses

The Administrative Space Committee has experienced an unprecedented number of requests for office and service space over the past ten years, which include the following:

- Office space for day-to-day operations;
- Available employee parking;
- Public parking for members of the community wishing to access County services;
- Storage space for department or Board office needs;
- Alternative office space, or swing space, for department occupancy during renovation or remodeling.

As a result, the FAF Planning Division gathered specific data on the type of space needed, space criteria, functional relationships among departments, gross square feet needs per employee, and other factors to conclude that the outstanding space needs for County departments amounted to approximately 550,000 gross square feet. FAF Planning used this metric to initiate a search for suitable properties to address the County's space needs.

The County has since acquired two facilities in different areas of the county to meet this need. The Tasman Campus comprises four buildings, 110, 130, 150 and 180 West Tasman. Initial renovation work for 150 W. Tasman was completed and is currently occupied by TSS and Procurement. Designs for 110, 130, and 180 W. Tasman are complete, and construction is 30% complete with an anticipated construction completion date of Spring 2023. The interior of all four buildings will be renovated, along with site improvements for various County departments, including TSS and Procurement.



Top Left Image: Rendering, 150 W Tasman Drive

Bottom Right Image: Rendering, Lobby of 110 W Tasman Drive



Signature Projects in the 10-Year Capital Improvement Program



Image: Rendering, Essential Services Building at 5710 Fontanosos Way, Silver Creek Campus

The Silver Creek Campus comprises five buildings, 5710 and 5750 Fontanosos Way, 5965 and 5905 Silver Creek Valley Road, and 5845 Heller Avenue. Tenant departments have moved into various buildings at the Silver Creek campus on a temporary basis while long-term planning for the campus continues and a phased construction is implemented. Design has begun for an Essential Services building (Emergency Operations Center, Office of Emergency Management, County Communications, and 911 Dispatch Center) at 5710 Fontanosos Way, for Parks and Recreation Department on the ground floor of 5965 Silver Creek Valley Road, and for Valley Health Plan and potential tenant departments at 5845 Heller Avenue (2 floors).



Image: Building at 5965 Silver Creek Valley Road, Silver Creek Campus

Health and Hospital System

Introduction

The County of Santa Clara Health System (Health System) continues to move toward the vision of “Better Health for All.” The Health System comprises Santa Clara Valley Medical Centers (SCVMC at Bascom, SCVMC-O’Connor, and SCVMC-Saint Louise), DePaul Health Center and eleven regional Valley Health Centers, the Behavioral Health Services Department, the Public Health Department, Custody Health Services, and the Valley Health Plan. The Health System also supports the Community Health Partnership composed of different community clinics, such as the Indian Health Center, Gardner Health Services, Mayview Community Health Center, North East Medical Services, Peninsula Health Connection, Planned Parenthood Mar Monte and Mar Monte Community Clinic, Ravenswood Family Health Center, RotaCare Bay Area, and School Health Clinics of Santa Clara County.

Santa Clara Valley Medical Center Hospitals and Clinics (SCVMC) and the Community Health Partnership compose the community’s healthcare safety net. SCVMC provides high-quality, specialized treatment for emergency medical care, trauma, burns, and rehabilitation from severe injuries—in some cases, the only such treatment available in the region.

SCVMC, with more than 6,000 physicians, nurses, and other medical professionals, as the public health agency for nearly 2 million Santa Clara County residents and their visitors, includes a network of 11 community clinics or health centers providing primary healthcare and other services for newborns, children, new mothers, adults, the elderly, and families. SCVMC also cares for the homeless population.

The Public Health Department works to prevent the outbreak and spread of infectious diseases and plans and prepares for medical, man-made, and natural disasters. The Behavioral Health Department helps those living with mental illness or addiction to rebuild their lives. Custody Health Services provides medication management, psychotherapy, psychological testing, and treatment to patients admitted to the main jail psychiatric hospital unit and to justice-involved clients in the general population at the main jail, Elmwood, and Correctional Center for Women facilities. Valley Health Plan (VHP) provides management care for capitated Medi-Cal recipients and the County’s coverage program for uninsured individuals. VHP is also a health plan choice for employer groups and offers coverage to individuals and families through Covered California, and Individual and Family Plan products.

County of Santa Clara Health System Planning

With the County population expected to continue to grow, and with the nation’s healthcare systems continuing to undergo changes, the County is actively pursuing plans for an integrated and accessible health model that will provide high-quality care to those in need while actively promoting health and wellness for all.

The County of Santa Clara Health System completed a Service Model and Operation Plan (SMOP) in December 2020. This document will be used to forecast future trends in health services to guide future decisions on space needs, locations for growth, operational requirements, and programming for the Health System’s outpatient clinics. The final report findings will be used for master planning of outpatient facilities that will inform projects along the 10-year CIP horizon.

Health and Hospital System

Since completion of the SMOP, several clinics have become operational:

- 2486 W El Camino Real, Mountain View: Dental Operatories.
- 455 O'Connor Drive, Suites 100, 150 & 170: Children's Advocacy Center: A joint venture with Legal Enforcement and Sexual Assault Forensic Exam (SAFE), operational April 15, 2021.
- 2100 Forest Avenue, Suites 103 & 104: Enterprise Specialty Clinics.
- 2500 California Street, Mountain View: Specialty Clinic and Outpatient Pharmacy; operational March 9, 2022.

In August 2021, the Health System kicked off the Santa Clara Valley Medical Center multi-campus Master Plan (VMC Master Plan), which will provide a planning framework (including facility improvements and land use planning) for Santa Clara Valley Medical Center, O'Connor Hospital, St Louise Hospital, and Valley Health Center-Morgan Hill. The VMC Master Plan will ensure the Health System meets health service line needs with an enterprise-wide perspective, avoiding duplication while maximizing patient access and considering differing regional and local needs. The associated capital framework envisions and quantifies the investments needed to meet the Health System's delivery goals across the county and enables short-term (1-9 year) projects to be done within a long-term (10+ year) plan. Some components of the Health System that are not currently on these campuses and might complement the hospital services—particularly in South County—will also be considered. The VMC Master Plan will include community engagement and will collect community feedback in FY 22-23, with an expected report to the Board of Supervisors in Fall 2022.



Image: Santa Clara Valley Medical Center, San José

Health and Hospital System

New Adolescent Psychiatric Facility and Behavioral Health Services Center

The Board, County leadership, and the community identified the need to improve programs and facilities for behavioral health services, as access to child and adolescent inpatient psychiatric facilities in Santa Clara County is very limited and existing behavioral health facilities are nearing the end of their effective use. The new Adolescent Psychiatric Facility and Behavioral Health Services Center will address these issues and will include inpatient psychiatric care for children, adolescents, and adults; emergency psychiatric services, including assessment, intake and crisis for children, adolescents, and adults; emergency psychiatric services; and mental health urgent care.

MAIN ENTRY - VIEW FROM SOUTHWEST



 HGA • ARCHITECTS

SANTA CLARA VALLEY MEDICAL CENTER - BEHAVIORAL HEALTH SERVICES CENTER (BHSC)

08/25/2020

Plans and specifications are currently being reviewed by the State's Department of Healthcare Access and Information (HCAI). The goal of this facility is to provide a coordinated system of care for children, adolescents, and adults whose level of impairment requires evaluation and treatment in an acute psychiatric inpatient unit. This facility will serve to eliminate or reduce the number of minors being admitted to out-of-county hospitals. The architectural team is proceeding with the design along a fast track; the target occupancy date is December 2024.

Most project costs will be financed through debt issuance. The County is also pursuing grant funding from the State in addition to a General Fund contribution.

Health and Hospital System

SCVMC at Bascom Burn Center Upgrade

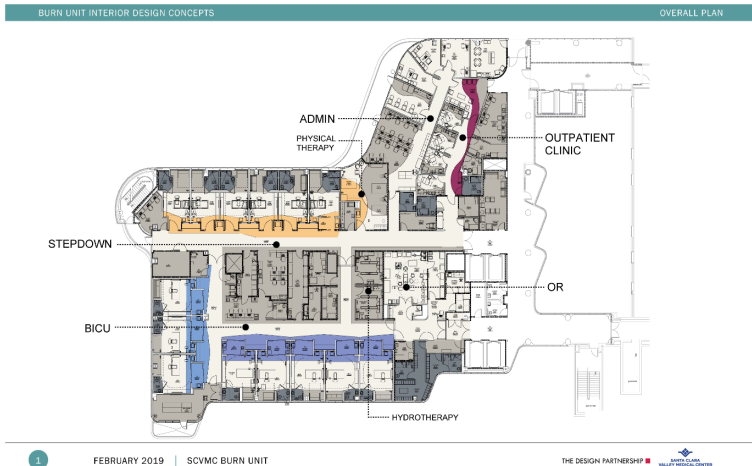
The current eight-bed Burn Center occupies approximately 4,500 square feet on the fourth floor of the West Wing (Building K) of the VMC at Bascom Main Hospital facility. The Burn Center was designed and built as part of the construction of the West Wing in the mid-1980s. Because of the Women and Children's Center project, space will become available in West Wing (Building K) that can be remodeled for a new modern Burn Center while the existing Burn Center remains active. This project is dependent on the completion of the remodel of the Main Hospital fourth floor to accommodate maternity services. This project is expected to begin construction in Spring 2022.



1. BICU CORRIDOR

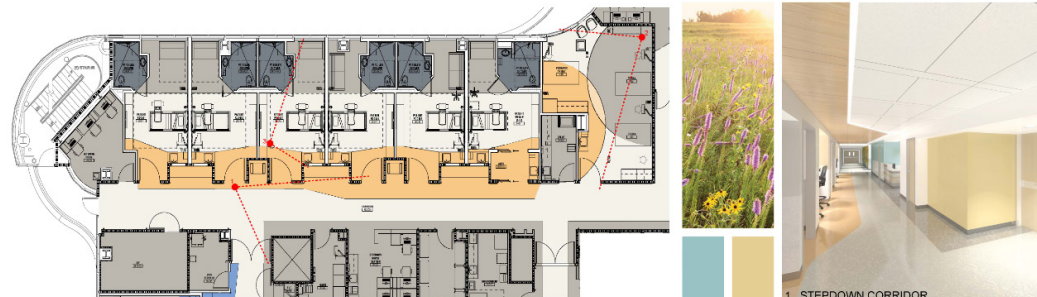


3. BICU NURSE STATION

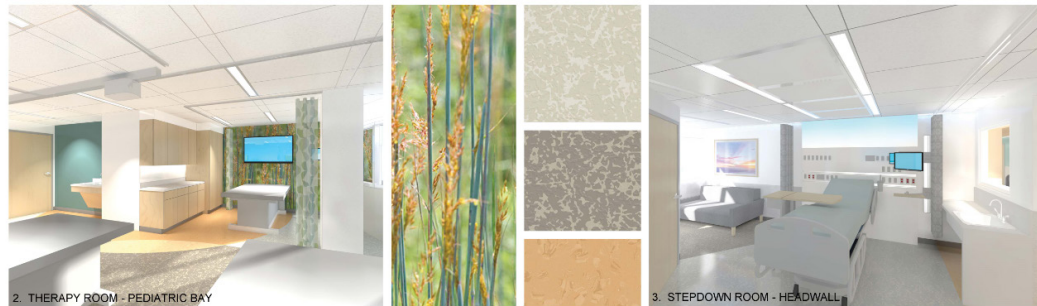


1 FEBRUARY 2019 | SCVMC BURN UNIT THE DESIGN PARTNERSHIP | SANTA CLARA VALLEY MEDICAL CENTER

BURN UNIT INTERIOR DESIGN CONCEPTS



1. STEPDOWN CORRIDOR



2. THERAPY ROOM - PEDIATRIC BAY

3. STEPDOWN ROOM - HEADWALL

3 FEBRUARY 2019 | SCVMC BURN UNIT THE DESIGN PARTNERSHIP | SANTA CLARA VALLEY MEDICAL CENTER

Images: Rendering, Burn Center, VMC at Bascom

Health and Hospital System

SCVMC at Bascom Emergency Department Expansion

This project is a complex expansion of the VMC at Bascom's current 24-bed Emergency Department. The project will expand the Emergency Department by capturing the courtyard between the West Wing building and the Ancillary building, reconfiguring the ambulance bay, and capturing a portion of the courtyard between the West Wing and the Main Hospital. It is a multi-phased project to allow for continued operation of the existing Emergency Department during construction. This project will double the number of beds and treatment spaces in the Emergency Department and will greatly improve access, wait-times, and patient satisfaction. The construction manager at risk (CMR) has been selected and awarded a contract for the delivery of this project. Design is complete and has been submitted to the Department of Healthcare Access and Information (HCAI) for review and approval. The first increments of construction of this project are expected in the first quarter of 2023.



Image: Rendering, Emergency Department Expansion, VMC at Bascom

Child and Adolescent Center of Excellence

Currently under development is a Child and Adolescent Center of Excellence, which will serve at-risk children and adolescents within the county in need of behavioral health, medical care, and academic services. The Center of Excellence will provide the coordinated care currently lacking and will include three major services: Children's Advocacy Center of Santa Clara County and its medical clinic (CAC), the Pediatric Diagnostic and Specialty Center (PDSC), and the SPARK clinic. The CAC was completed and opened in mid-2021, the PDSC is in permitting with an anticipated opening in Summer 2022, and the SPARK clinic has completed programming with an anticipated opening in Spring 2023.

Health and Hospital System

Miscellaneous Projects

Allcove: 2741 Middlefield Rd, Palo Alto: Joint program with Behavioral Health Services Department and VMC for at-risk youth; operational June 2021.

VHC Lundy 1996 Lundy Ave: TB/Refugee Clinic and Public Health Pharmacy; currently in permit review with an estimated completion timeframe summer 2022.

VMC Clinical Lab Serology: Expansion of existing space for workflow and new instrumentation; currently in permit review.

VHHP Respite Center on VMC Campus: Planning complete. A Request for Proposals for modular buildings forthcoming.

VMC Master Plan: Per recent Board direction, a Master Plan for the VMC Campus has been requested and will be forthcoming.

Santa Clara Valley Medical Center Seismic Safety Project

In response to earthquake damage to Southern California hospitals, the State of California in 1994 enacted Senate Bill 1953 (an amendment to the Alfred E. Alquist Hospital Facilities Seismic Safety Act of 1983) with the following mandates:

- By 2013, hospital buildings must be constructed to remain standing and occupants able to exit safely after a seismic event. Through an extension granted to the County in accordance with Senate Bill 90, the 2013 date was extended to 2020. AB 2190 further extended this deadline to July 1, 2022.
- By 2030, hospital buildings must be constructed to remain operational and capable of providing acute-care medical services to the public after a seismic event.

Meeting State seismic safety law requirements drove development of the SCVMC Seismic Safety Project (SSP). The SSP identifies strategies to address regulatory requirements and service demands. The SSP takes a coordinated approach to several functionally and physically interrelated future hospital projects. The extensive interdependencies among services and buildings in a hospital complex necessitate an integrated assessment of the programmatic, functional, operational, and physical interrelationships among the individual projects and a coordinated approach to implementation.

The SSP aims to:

- Protect the community;
- Foster a care-delivery model in which patients are the highest priority;
- Facilitate cost-effective healthcare delivery;
- Enhance the financial stability of SCVMC;
- Support accomplishment of SCVMC's mission and strategic initiatives;
- Promote a positive patient experience;
- Provide flexibility to accommodate changes in healthcare delivery, operations, and technology;
- Complement the Main Hospital and Valley Specialty Center; and
- Be environmentally responsible.

Health and Hospital System

Current Status — As of April 2022:

- Parking Structure 2 opened in Spring 2009.
- Construction of Sobrato Pavilion (also referred to as the Bed Building 1, or BB1) is complete with activation of the building on December 17, 2017. With the activation of the Sobrato Pavilion, SCVMC's new licensed bed total is 681 general acute care beds. This total includes the beds still in the non-compliant Old Main hospital. As the County remodels nursing units that moved into the Sobrato Pavilion and moves non-compliant nursing units to these compliant spaces, the license will again be modified to reflect the actual bed count.
- Construction of the Receiving & Support Center (RSC) is complete, and the building is fully occupied, except for the dietary kitchen. Construction of the tunnel connecting the RSC to Main Hospital circulation was completed in early 2015 and is operational.
- A major landscaping project was completed in Fall 2021.
- The seismic upgrade of the East Wing Services building, also known as Building F, began April 2020.
- Seismic Upgrade of VMC O'Connor to be accomplished by removing all critical care functions from the original 1952 hospital to other compliant buildings in the hospital complex. This project is currently under construction and is due to be completed in July 2023.
- The northern utility loop is currently being extended to support the Rehabilitation Building. Once complete, the Old Main hospital can be demolished and a smaller rebuild of Old Main West will be constructed. Completion of this phase is scheduled for January 2025.
- Many services and departments were relocated to accommodate the extensive seismic retrofitting of the hospital, and business and administrative functions for Revenue Cycle, Primary Care Administration, Patient Access, and Health Information Management have or are in the process of being relocated to the Silver Creek campus.

Planning the Future of County Assets

Strategic Planning Related to County Assets

The purpose of the Facilities and Fleet (FAF) Department, particularly its Sustainable Planning and Real Estate Division, is to manage and plan the County's General Fund real estate portfolio, to optimize the use of County-owned land and facilities for delivering services to the residents of Santa Clara County, and to meet temporary and long-term space needs through the leasing, acquisition, and development of properties throughout the county. FAF is currently working on signature projects for the County, including the Santa Clara Valley Medical Center multi-campus Master Plan, the Reid-Hillview Master Plan, and the continued improvements to the Silver Creek Campus. FAF and its partners, particularly the Office of Sustainability, continue to engage in long-range sustainable strategic planning, development, and purchase and leasing of facilities and campuses for the County to carry out its mission to plan for the needs of a dynamic community, provide quality services, and promote a healthy, safe, and prosperous community for all.

Current State of County-Owned Facilities in the Portfolio

Facilities and Fleet maintains a portfolio of facilities with a combined area of approximately 12 million square feet and a total combined replacement value of about \$5 billion. The average age of the County's facilities is 41.3 years with an average facility condition index (FCI) of 0.55 on a scale of 0.0 to 1.0. For context, an FCI of 0.1 signifies a 10 percent deficiency, which means the facility is generally in good condition; an FCI of 0.7 means that a building needs extensive repairs or replacement. Several significant County-owned facilities are overdue for significant work on heating ventilation and air conditioning (HVAC) equipment, electrical distribution equipment, roofs, interiors, and plumbing. The total costs of recapitalization of the electrical systems and HVAC systems for all County facilities is estimated to cost \$1.5 billion.

Board policy states that ongoing maintenance of facilities should be funded at 2 percent of the Current Replacement Value (CRV) of its facilities. Maintenance funding has remained below the 2 percent mark. In FY 21-22 it was funded at 1.2 percent for FAF maintained

facilities. While the current funding level falls short of the current funding policy, the Deferred Maintenance Program funding is helping to bridge the maintenance funding gap by addressing needs related to the aging of building systems. More work is needed, but this funding has enabled the County to make progress toward accomplishing needed maintenance to reduce the premature deterioration of buildings, reducing their FCI.

In FY 22-23, in addition to the continuous optimization of its existing Preventive and Deferred Maintenance programs, FAF is starting the implementation of an ongoing Retro-commissioning (RCx) program that will focus on assessing building systems in County facilities. The RCx program's objective is to increase the operational efficiency of major building systems by identifying and correcting functional problems.

Deferred Maintenance Program — Life Cycle Infrastructure Investment

The Deferred Maintenance Program—Life Cycle Infrastructure Investment Program will continue to play a significant role in the preservation of the County's real estate assets. While the program focuses on the preservation of building systems, it will also play a role in addressing other areas of need going forward. Such needs include transitioning to more sustainable systems like low water use landscaping and more efficient irrigation systems. The RCx program benefits building systems from an operational standpoint by reducing energy usage and contributing towards the County's sustainability objectives.

Energy and Sustainability Projects and Programs

To reduce the County's carbon footprint and mitigate climate change, the Board of Supervisors has made it a priority to increase its renewable energy portfolio, implement energy efficiency projects, promote building and vehicle electrification, address transportation needs at County facilities, and properly monitor its energy and greenhouse emissions from County operations. These energy and sustainability programs are continuing to move the County closer to meeting its Sustainability Master Plan goals while

Planning the Future of County Assets

maintaining fiscal responsibility.

Energy Programs

Since FY 10-11, FAF has successfully secured over \$60.0 million in low-cost financing, through programs such as Clean Renewable Energy Bonds and Qualified Energy Conservation Bonds, allowing for the implementation of renewable energy and energy efficiency projects. These funds have been used for the purchase and installation of 15.2 megawatts (MW) of solar photovoltaic systems and the deployment of lighting efficiency with controls at some of the County's largest facilities. During this period, the County also funded \$7.0 million in lighting retrofit projects and, using power purchase agreements, implemented 2.6 MWs of fuel cell projects and an additional 2 MWs of solar systems. These efforts have, and continue to, save the County hundreds of thousands of dollars in electricity costs each year while significantly reducing greenhouse gas emissions.



On October 19, 2021, the Board approved a proposed solar and energy storage project that will further the County's renewable energy usage, lessen its dependency on grid electricity, and facilitate the deployment of future electrical resiliency measures. The approved micro-grid enabled solar systems will have a capacity of 12.16 megawatts (MWs) and would provide a projected 19,549,831 kilowatt-hours (kWh) of renewable energy per year. This would increase the annual amount of total County solar generation from 26,354,442 kWh to 46,004,373 kWh, equivalent to 28.6% of the County's total electricity usage and over a 20-year term would provide the County an estimated \$36,292,234 in net savings.

Since approval of the three energy consultant Professional Services Agreements in March 2021, the County has worked on the development of Professional Agreements for the completion of 1) technical assessment services for the County's existing distributed generation systems; 2) planning and implementation of a retro-commissioning program intended to optimize the operation of building systems to reduce energy use at County facilities; 3) an electrification of existing County facilities study and road map to carbon neutrality; 4) technical assistance with management of the County's Low Carbon Fuel Standard Credits; and 5) auditing County Hospitals for energy efficiency opportunities.

Transportation

The completion of the 2020 County and Municipal Operations Greenhouse Gas Inventory identified employee commutes as the largest emissions contributor for County operations, even while a large percentage of employees did not commute due to telework. In 2020, employee commutes represented more than 47 percent of the County's municipal emissions. Since FAF hired the County's first transportation demand manager in 2018, the County has expanded alternative transportation programs and electric vehicle (EV) charging station infrastructure at County facilities. In addition to continuing the VTA SmartPass Program for all County employees, FAF and the Employee Services Agency (ESA) also implemented a Pre-Tax Commuter Benefits Program to reduce the costs employees pay out of pocket for using public transit. In 2021, FAF also implemented a commuter shuttle pilot that connects Diridon Station to the SCVMC campus during morning and afternoon commute periods. Finally, FAF is leading the effort to expand EV charging station infrastructure for fleet vehicles, employees, and the public. In 2020, FAF implemented 28 EV ports at three County facilities. Currently, 304 EV ports are active, with many more expected in the next few years.

Planning the Future of County Assets

Fleet Vehicles

Currently, 26 percent of the County's approximately 2,038 fleet vehicles are hybrid or alternative fuel (AFV). The Greening County Fleet and Operations Study was completed in October 2020 and presented to key stakeholders from Facilities and Fleet, Roads and Airports, Social Services Agency, Office of Sustainability, and County Sheriff in December 2020. Based on the findings of the report, the County could increase its alternative fuel vehicle (AFV) percentage to 75 percent by 2035, with a potential of reducing 4 million metric tons of carbon dioxide annually. This is equivalent to the energy use of 461,574 homes per year. Greening the County fleet aligns with State decarbonization goals and the 2018 Board-adopted carbon neutral resolution.



Current Status — March 2022:

- During calendar year 2022, an additional 20 Office of Sheriff Hybrid Patrol Vehicles will replace older units, which are projected to reduce fuel consumption by 10,000 gallons, CO2 emissions by 88 metric tons, and fuel costs by \$361,000 over their lifetime.
- A study of fleet vehicle overnight parking locations is being completed which will be correlated with duty cycles and utilization data to determine current and future all-electric-vehicle usage that will meet the County's needs. The data will also be used to forecast electric charging infrastructure requirements at County facilities to support the continued fleet transition to Zero-Emissions vehicle technology.
- In partnership with Parks & Recreation, FAF has leveraged grant funding to implement an off-grid mobile solar charging station and EV truck pilot program that will be deployed in FY 22-23. The Pilot will test the use of renewable electricity at Parks where electric grid infrastructure is limited. This symbiotic carbon-free solution will also provide mobile exportable power from the station and truck for use during power outages or localized emergencies.

Parks and Recreation Message

Introduction

Since the dedication of the first County Park 63 years ago, the County's Park system has grown to hold more than 52,000 acres of parkland in 28 regional parks encompassing a variety of urban and rural recreational amenities. This "Necklace of Parks" concept was developed in the early 1960s and has guided park acquisition and development since the vision was adopted as an element of the County's General Plan.

Today, the County's Park system offers more than 340 miles of paved and unpaved recreational trails, camping, and picnicking facilities, off-leash dog areas, and an array of land and water-based recreational venues. In addition, the Department sponsors many recreation and wellness programs, such as Explore Martial Cottle, Living History Days, #pixinparks, Parks Rx Day, and Fantasy of Lights. Department staff work with cities, special districts, contiguous counties, non-profit organizations, and the State of California on mutually beneficial projects by leveraging resources and developing complementary park and recreation services.

During the 2018 Strategic Plan update, the Department re-examined its approach to the CIP, including project categorization, prioritization, distribution, and planning and integration of long-range CIP and operating budgets. This updated approach captures estimates for staffing and other operational costs associated with each capital project to more fully project departmental expenses over time. The budget planning structure includes three categories into which projects fall:

1. Capital Programs, defined as areas of recurring investment that help enhance and sustain the parks system and address aging infrastructure;
2. Stand-Alone Projects, defined as one-time projects to address a single need or issue; and
3. Planning and Implementation Projects, defined as various planning and development efforts at a park unit.

In assessing projects for prioritization, staff uses prioritization criteria as approved in the 2018 Strategic Plan:

- Need or Urgency;
- Project Status;
- Visitor Experience (Public Benefit),
- Stewardship (Environmental or Cultural Benefit);
- Fiscal Sustainability; and
- Operational Benefit.

Projects are additionally categorized by geographic distribution and by their "functional focus," which relates to the primary purpose of the project, specifically whether it would expand, enhance, or sustain existing park amenities and services. Projects were discussed in relation to their estimated cost and operational impact and, where appropriate, recommended for inclusion in the FY 22-23 budget.

Project Roles and Functional Focus Areas *Systemwide Enhancements Program*

This program funds park improvements that occur across multiple parks or across the entire park system in order to more efficiently plan, purchase, and install items, thereby saving money and effort. Some examples include, but are not limited to, automatic gates, visitor hydration stations, small individual picnic site shade structures, wildlife-proof food lockers and Wi-Fi in campgrounds, and automatic restroom door locks. Although planning and execution of this program slowed due to the pandemic, Parks anticipates an increase in activity of this fund.

Rehabilitate and Upgrade Critical Infrastructure and Visitor Facilities

This general category addresses Parks aging infrastructure, while enhancing park visitors' experience. These projects assist in keeping Parks fiscally sustainable. Projects and capital programs fit into three general categories: amenity maintenance, buildings and utilities, and paving management. Parks focus is on the repair and renovation of buildings and utilities to address deferred maintenance needs, including historic buildings. Parks plans to pursue several projects, including Fields Sports Park improvements (Electrical, concrete, water systems,

Parks and Recreation Message

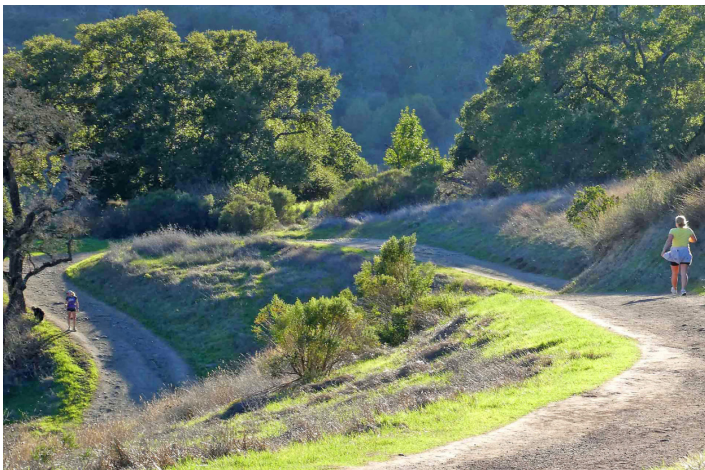
etc.), Almaden Quicksilver Mining Museum HVAC upgrades, Mt. Madonna (water systems, electrical, etc.) and Grant Park Ranger Office Improvements (electrical, roofing, etc.), the Parks Administration Office replacement, Visitor Center upgrades, and Martial Cottle Park Historic Ranch Planning and Implementation. Due to budget constraints and the ongoing nature of some of these capital programs, funding will be recommended over multiple fiscal years.

Increase Access to Parkland and Facilities

This general category of recommended projects includes those types of capital projects that expand access to the County’s Parks system or its facilities. This type of capital project includes new trail construction and implementation, opening parklands to public use, improving accessibility to parklands and amenities, and planning and implementation of master plans (e.g., Mt. Madonna, Grant, Sanborn, Hellyer, Metcalf Motorcycle Park, and the County-wide Trails Master Plan). Due to funding constraints, projects within this category will include multiple fiscal years.

Enhancing Natural Resource Values and Environmental Compliance

This category includes those capital projects that fulfill Park’s natural resource protection and preservation mission and vision. The capital projects within this category include implementation of natural resource plans, environmental compliance and remediation (i.e., Almaden Quicksilver Toxic Mitigation), and implementation of forest health plans. Due to budget constraints, these capital projects are recommended for ongoing funding to allow Parks the flexibility and ability to accumulate funds for larger projects and to take advantage of grant funding and partnership opportunities, while accomplishing recommended and priority projects.





BUILDING HOMES, CHANGING LIVES

2016 Affordable Housing Bond Progress

In November of 2016, Santa Clara County voters approved a \$950 million Affordable Housing Bond. It is projected that the Housing Bond will fund 120 new affordable housing developments over ten years, including 4,800 new units dedicated to Extremely Low-Income and Very Low-Income households. In addition, the County will establish rental and ownership opportunities for Moderate Income households.



YEAR 5 IMPLEMENTATION

\$588,319,628

IN MULTI-FAMILY HOUSING DEVELOPMENT APPROVED

8 CITIES

3,721 NEW APARTMENTS

720 UNITS RENOVATED

41 HOUSING DEVELOPMENTS

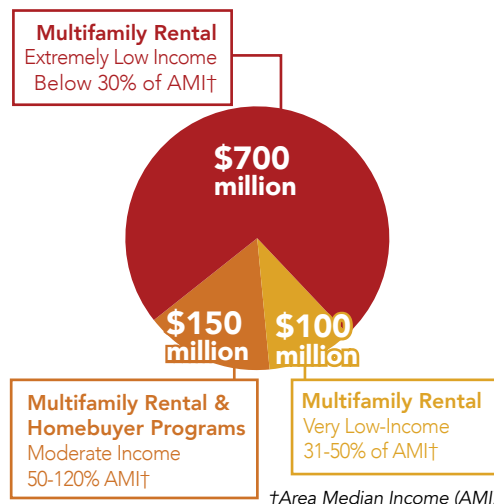
\$25 MILLION

FIRST-TIME HOMEBUYER PROGRAM

*As of Feb. 8, 2022. The implementation update does not include County acquisitions.

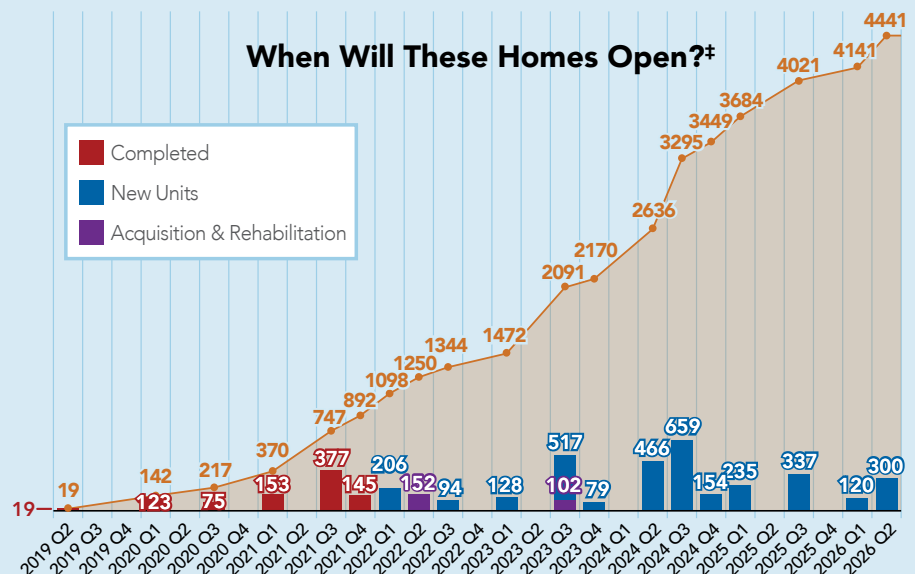
The Housing Bond provides the means for the County to give our community's poorest and most vulnerable residents a fresh start. Many of our veterans, teachers, nurses, single parents, senior citizens, the disabled, foster youth, victims of abuse, chronically homeless, and individuals suffering from mental health or substance abuse illnesses are in need of innovative and effective housing solutions.

Funding Allocations for Voter Approved 2016 Measure A Housing Bond Total of \$950 million



www.supportivehousingcc.org/housingbond

When Will These Homes Open?‡



Details of the developments that make up this timeline can be found on the next page.

‡ Apartment openings are based on projected construction timelines, which are subject to change.

THE SOLUTION TO HOMELESSNESS IS MORE AFFORDABLE HOUSING

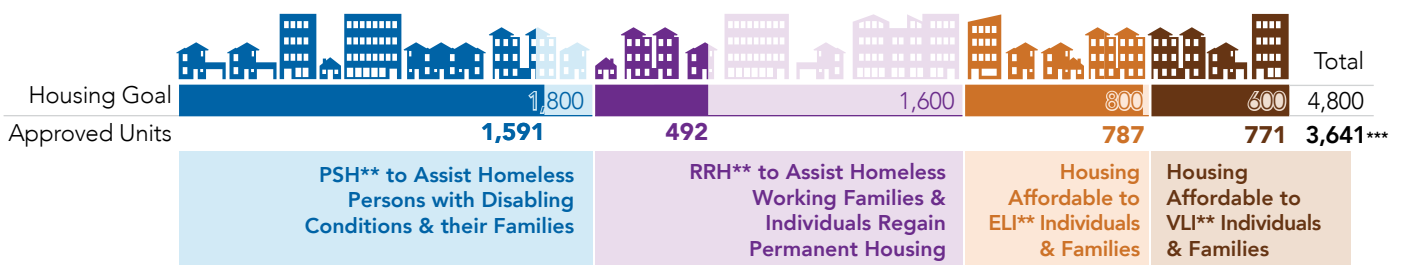
The County's Office of Supportive Housing is leading efforts to increase the supply of housing by funding and spurring the development of housing for low-income households with a prioritization for the poorest and most vulnerable residents who are disproportionately impacted by the lack of affordable housing.

| | HOUSING DEVELOPMENTS | CITY | PROJECTED OCCUPANCY DATE* | SUPERVISORIAL DISTRICT | TOTAL # UNITS | SUPPORTIVE HOUSING | COUNTY DEVELOPMENT FUNDING | |
|-------------------------------|-------------------------------|-----------------|---------------------------|------------------------|---------------|--------------------|----------------------------|----------------------|
| NEW UNITS | | | | | | | | |
| 2019 | The Veranda | Cupertino | June 2019 | 5 | 19 | 6 | \$1,000,000 | |
| | Crossings on Monterey | Morgan Hill | Jan 2020 | 1 | 39 | 20 | \$5,800,000 | |
| | Villas on the Park | San Jose | Mar 2020 | 2 | 84 | 83 | \$7,200,000 | |
| | Monterey Gateway Senior Apts. | Gilroy | Jul 2020 | 1 | 75 | 37 | \$7,500,000 | |
| | Leigh Avenue Senior Apts. | San Jose | Sep 2021 | 4 | 64 | 63 | \$13,500,000 | |
| | Calabazas Apts. | Santa Clara | Dec 2021 | 4 | 145 | 80 | \$29,000,000 | |
| | Quetzal Gardens | San Jose | Feb 2022 | 2 | 71 | 28 | \$9,830,000 | |
| | Iamesi Village | San Jose | Feb 2022 | 2 | 135 | 109 | \$10,327,100 | |
| | PATH Villas at 4th St. | San Jose | Aug 2022 | 2 | 94 | 93 | \$7,500,000 | |
| | Gallup & Mesa Apts. | San Jose | Jan 2023 | 1 | 46 | 23 | \$2,600,000 | |
| 2020 | Page Street Apts. | San Jose | Feb 2023 | 4 | 82 | 27 | \$14,000,000 | |
| | Vela Apartments | San Jose | Jul 2023 | 2 | 87 | 43 | \$15,650,000 | |
| | Blossom Hill Senior Apts. | San Jose | Aug 2023 | 1 | 147 | 49 | \$19,100,000 | |
| | Sango Court Apts. | Milpitas | Aug 2023 | 3 | 102 | 47 | \$16,000,000 | |
| | Immanuel-Sobrato Community | San Jose | Sep 2023 | 4 | 108 | 106 | \$16,654,646 | |
| | Royal Oak Village | Morgan Hill | Sep 2023 | 1 | 73 | 18 | \$9,891,000 | |
| | Vitalia | San Jose | Oct 2023 | 4 | 79 | 39 | \$15,800,000 | |
| | Agrihood Senior Apts. | Santa Clara | Apr 2024 | 4 | 165 | 54 | \$23,550,000 | |
| | Kifer Senior Apts. | Santa Clara | Apr 2024 | 4 | 80 | 47 | \$7,400,000 | |
| | Algarve Apartments | San Jose | May 2024 | 2 | 91 | 46 | \$11,500,000 | |
| 2021 | Auzerais | San Jose | Jun 2024 | 2 | 130 | 64 | \$13,200,000 | |
| | Roosevelt Park Apts. | San Jose | Jul 2024 | 2 | 80 | 40 | \$14,400,000 | |
| | The Charles | San Jose | Jul 2024 | 2 | 99 | 49 | \$12,480,000 | |
| | Mariposa Place | San Jose | Aug 2024 | 4 | 80 | 40 | \$9,300,000 | |
| | McEvoy Apartments | San Jose | Sep 2024 | 4 | 224 | 76 | \$3,000,000 | |
| | Bellarmino Place Apts. | San Jose | Sep 2024 | 4 | 116 | 24 | \$5,750,000 | |
| | Alum Rock Multifamily (West) | San Jose | Sep 2024 | 2 | 60 | 30 | \$11,600,000 | |
| | Sunol-West San Carlos Apts. | San Jose | Dec 2024 | 4 | 154 | 51 | \$29,720,215 | |
| | La Avenida Apts. | Mountain View | Jan 2025 | 5 | 100 | 33 | \$19,000,000 | |
| | Tamien Station TOD | San Jose | Feb 2025 | 2 | 135 | 67 | \$25,000,000 | |
| 2022 | Hawthorn Senior Apts. | San Jose | Jul 2025 | 2 | 103 | 20 | \$15,550,000 | |
| | Dupont Family Apts. | San Jose | Jul 2025 | 4 | 141 | 40 | \$27,500,000 | |
| | Orchard Gardens | Sunnyvale | Aug 2025 | 3 | 93 | 45 | \$13,850,000 | |
| | Lot 12 | Mountain View | Mar 2026 | 5 | 120 | 20 | \$9,750,000 | |
| | Gateway Tower | San Jose | Jun 2026 | 2 | 300 | 73 | \$53,000,000 | |
| | NEW UNITS TOTAL: | | | | | 3,721 | 1,690 | \$506,902,961 |
| | RENOVATED UNITS | | | | | | | |
| | 2023-2021 | Markham Plaza I | San Jose | Mar 2021 | 2 | 153 | 50 | \$7,000,000 |
| | | Hillview Court | Milpitas | Jul 2021 | 3 | 134 | 132 | \$46,900,000 |
| | | Curtner Studios | San Jose | Sep 2021 | 2 | 179 | 111 | \$14,950,000 |
| Markham Plaza II | | San Jose | Jun 2022 | 2 | 152 | 50 | \$7,200,000 | |
| Casa de Novo | | San Jose | Oct 2022 | 4 | - | 0 | \$4,366,667 | |
| Residence Inn | | San Jose | Jul 2023 | 1 | 102 | 50 | \$1,000,000 | |
| RENOVATED UNITS TOTAL: | | | | | 720 | 393 | \$81,416,667 | |
| TOTAL UNITS: | | | | | 4,441 | 2,083 | \$588,319,628 | |

To see a map of supportive housing developments in Santa Clara County, please visit www.supportivehousingcc.org/map.

*As of February 8, 2022. Apartment openings are based on projected construction timelines, which are subject to change.

2016 Measure A Production Goals & Progress



**PSH (Permanent Supportive Housing), RRH (Rapid Rehousing), ELI (Extremely Low Income), VLI (Very Low Income)

***800 additional units of affordable housing and apartments for building managers brings the total to 4,441 apartments approved in the last five years.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

4.11 Policy for Planning Reporting, and Financing Capital Projects (Adopted 3-10-98; Amended 2-26-08)

The Board of Supervisors believes that a high priority must be placed on the financing of capital projects. This approach allows for a capital expenditure strategy which enables the County to:

- provide appropriate facilities for its work force and clients;
- manage maintenance, utilities and other facility ownership costs; and,
- plan for the future replacement of facilities.

The Board supports a rigorous annual planning process and application of well-defined and policy driven criteria. Board Policy 4.10 describes the annual Capital Outlay Process whereby departments will submit capital budget concept proposals for review to the Administrative Capital Committee. The Finance and Government Operations Committee will annually review capital project requests as submitted by the Administrative Capital Committee and will forward recommended projects to the full Board of Supervisors for consideration based upon the following criteria:

Legal Mandates - legal requirements which require implementation of the proposed project.

Health and Safety Effects - the degree to which a project reduces or eliminates the exposure of employees and residents to health and safety hazards.

Preservation of Existing Capital Facilities - the ability of a project to eliminate an existing deficiency, substandard condition, or need for future major rehabilitation.

Service Level Changes (Quality of Service) - the project's effect on the efficiency of County programs.

Fiscal Impacts - the cost effectiveness of the project (cost-benefit, life cycle cost, payback term, risk assessment analysis).

Environmental Sustainability - the potential for the project to improve one or more of the following indicators of environmental sustainability, consistent with Board Policy Section 7.14 (County Green Building Policy):

- (A) Reduced energy use
- (B) Reduced Greenhouse Gas (GHG) emissions
- (C) Reduced water use
- (D) Improvements to water quality
- (E) Improvements to air quality
- (F) Contribution of project to habitat conservation goals

Aesthetic or Social Effects - the beneficial or adverse impact of a project on the quality of life for residents and/or employees.

4.11.1 Reporting Capital Projects in the 10-Year Capital Improvement Plan

Capital projects are developed and reviewed by the Finance and Government Operations Committee and by the Board of Supervisors as described in Board Policy Section 4.10 (Capital Outlay Policy). Capital projects are reported in the annually updated 10-Year Capital Improvement Plan as described below:

(A) Capital projects that exceed \$500,000 will be presented in the 10-Year Capital Improvement Plan and will include information on the stage of the project, estimated life cycle costs including one-time and ongoing costs, and additional costs of the service program, if any.

(B) Capital projects that exceed \$500,000 and require more than one year for completion will be presented to the Board in a multi-year format with clear definition of the need for expenditures and/or encumbrances within each fiscal year based.

(C) For capital projects that exceed \$500,000, distinct phases will be clearly defined separating the design phase from the construction phase. Though a total cost of all phases will be estimated, funding for construction will normally be considered only at the

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

completion of the design phase when accurate costs have been determined.

(D) Projects to be funded from bonds or other sources outside the regular capital review process, such as Santa Clara Valley Health and Hospital capital accounts, will be included in the document for reference purposes.

4.11.2 Capital Projects Descriptions

This policy recommends that capital expenditures be sorted as based on the following categories of projects:

- (A) Preventative / Corrective Maintenance projects
- (B) Life Cycle Replacement / Major Maintenance projects
- (C) Special Program projects
- (D) New Construction / Alteration projects

4.11.3 Preventative/Corrective Maintenance Projects (Amended 6-19-98)

Preventative and corrective maintenance projects are the maintenance work needed to keep a facility and its systems functioning to the end of their engineered lives or “life cycle.” Preventative maintenance accomplishes facility system inspections and services in accordance with schedules established by manufacturers’ recommendations, industry standards, and government regulations. Corrective maintenance is the repair of a facility system that has failed unexpectedly prior to the end of the engineered life of that system. Most corrective maintenance projects are small repair projects that can be performed by County employees since the project work costs less than the dollar amount established by California Public Contract Code Section 22032(a).

These projects typically fall under the criteria of “Preservation of Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

Preventative and corrective maintenance projects are funded in department annual operating maintenance budgets from county “ongoing funds”, and are not capital projects per se. But, failure to perform this work will result in the creation of expensive capital repair projects. Larger corrective maintenance projects may

be reclassified as “major maintenance” projects.

The Board of Supervisors has adopted a policy to determine a level of allocation for preventive maintenance based on the value of County-owned buildings. The preventative maintenance annual funding standard shall be 2% of the facility value.

4.11.4 Life Cycle Replacement / Major Maintenance Projects

Buildings and their systems are engineered for a useful design life. Life cycle replacement and major maintenance projects, also known within the County as Backlog projects, are those capital funded projects that replace or renovate buildings and their systems as those buildings / building systems reach the end of their useful lives. Large corrective maintenance projects may be reclassified as major maintenance projects due to the need to fund these projects with capital funds rather than from department annual operating budgets.

These projects typically fall under the criteria of “Preservation of Existing Capital Facilities,” “Legal Mandates,” and “Health and Safety Effects.”

The list of projects and desired level of annual capital funding for this work is identified through a Facility Condition Assessment process. A prioritized list of these projects is annually presented to the Board of Supervisors during the annual capital planning process.

Funding for these projects is typically provided from County “one-time” funds. Consideration should be given to using other sources of funding if “one-time” funds are insufficient to meet the life cycle replacement requirements of the County’s facilities.

Unexpected emergency maintenance projects are often funded from the County Contingency Reserve Fund. These projects are considered separately from the annual capital project review process due to the unexpected nature of their occurrence and the urgency with which the repair work must be completed.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

4.11.5 Special Program Projects

Special program projects are those groupings of projects having unique characteristics that are of special interest to the County. Possible examples of such programs include energy conservation, water conservation, greenhouse gas reduction, Americans with Disabilities Act projects, security, and others. These projects may be reflective of one or more of the listed capital projects selection criteria.

These projects are prioritized within their groupings, and the suggested prioritized lists are annually provided to the Board of Supervisors for funding consideration. The program lists are often included in the 10-Year Capital Improvement Plan.

These projects are typically funded from “one-time” funds.

4.11.6 New Construction / Alteration Projects (Amended 9-10-13)

These projects provide new, or significantly or materially alter, improve or modify existing, facilities, facility design, parking needs, leased or licensed buildings, space or other properties. An alteration, improvement or modification to a facility, parking need, building, space or other property may be considered material or significant if it materially or significantly alters, modifies or changes the County’s or a Department’s fiscal, operational, management, structural or facility responsibility needs or obligations. While these projects may be selected due to a number of capital project selection criteria, the most commonly used criteria for these projects may be “Service Level Changes.” Changes in Federal or State laws, regulations, and building codes may also create a need for such projects under the “Legal Mandates” criteria.

This policy will require the Administration to include comprehensive statements regarding the fiscal, operational, facility and management impact of new construction or design, and the alteration, improvement, or modification of new or existing capital projects on affected departments including, but not limited to, the

impact on the Facilities and Fleet Department relating to utility, custodial, and maintenance costs, space and design needs and modifications, lease amendments and change orders, and to other support departments such as the Information Services Department. An additional requirement will be to demonstrate how the funding of such a project will improve the performance of particular departments as it relates to productivity, efficiency, service outcomes, or meeting legal mandates. It is anticipated that projects to provide (by lease, license, purchase or agreement) new, expanded, altered, improved or modified facilities, facility design, space, parking, buildings or properties will derive from the Facilities Condition Assessment process, the Real Estate Master Plan, and/or specific operational strategic plans that examine productivity, efficiency, service outcomes, short-term and long-term objectives, legal mandates and a cost/benefit analysis taking into account a lease versus purchase option (where applicable). An examination of the cost effectiveness including a life cycle analysis should be reported regardless of funding sources. All of these factors must be included in the justifications presented to the Finance and Government Operations Committee and the Board of Supervisors.

These projects may be funded from a variety of funding sources including Federal, State, grant, bond indebtedness, and County “one-time” funds; and special funds such as Tobacco Funds, Criminal Justice Funds, parcel tax, and other funding sources.

The financial amount required to fund a large new construction or major alteration project may exceed the financial resources available in any given year. These projects should be considered on a case by case basis and be evaluated separately from annual capital requirements.

4.14 Budgetary Control of Capital Projects (Adopted 1-14-03; Amended 1-13-04; Amended 12-6-05; Amended 12-5-06; Amended 2-26-08)

It is the policy of the Board of Supervisors of Santa Clara County that capital project funds be managed according to the following guidelines.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

4.14.1 General Capital Funding Guidelines

County departments shall develop policies and procedures for the budgetary control of capital funds. Guidelines should define the appropriation process; establish appropriate and prohibited uses for capital funds; set guidelines for handling funds at project close and fiscal year-end; and define reporting requirements for capital projects.

4.14.2 Budgetary Control and Reporting of the Facilities and Fleet (FAF) and Santa Clara Valley Medical Center (SCVMC) Capital Funds (Amended 12-7-04)

The Board of Supervisors approves FAF and SCVMC Capital Funds according to the guidelines established in Section 4.11 of this policy.

(A) FAF Capital Fund and Appropriation Categories

FAF Capital funds are typically appropriated by the Board during the annual Capital Budget Process or by subsequent Board actions. Board Capital Funds are appropriated as either Board Identified Programs or as Board Identified Capital Projects.

(1) Board Identified Programs (BIP) - These purpose specific appropriations are maintained in the BIP account until an Administration Identified Capital Project (AICP) is established.

(a) Building Operations Division BIPs including, but not limited to, Life-cycle Infrastructure Investment Program/Deferred Maintenance Backlog (Backlog) and Energy Conservation Programs

(i) These Building Operations AICPs are approved by the Manager of FAF Building Operations Division within the BIPs scope, e.g., Backlog, to address either deferred maintenance backlog or equipment and building system life cycle replacement needs in County-owned facilities.

(ii) There may be leased buildings for which FAF is contractually obligated to provide maintenance and in those cases, Backlog funds may be used in accordance with this policy.

Energy Conservation Funds may also be used in leased buildings.

(b) Capital Programs Division BIPs including, but not limited to, Security Master Plan, American's with Disabilities Act/Fire Marshal (ADA/FM), Unanticipated, Planning Programs

(i) Capital Programs Division AICPs are approved in accordance with the procedures set forth in paragraph 4.14.2.B.1.b and then are managed by the Manager of Capital Programs to address facility needs within the scope of the BIP appropriation.

(ii) There may be leased buildings for which FAF determines that enhancements are needed and, in those cases, BIP funds may be used in accordance with this policy, e.g., Security Master Plan improvements.

(2) Board Identified Capital Projects (BICP) - These are line-item appropriations with a defined project scope.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

(B) Appropriation Guidelines

(1) Board Identified Programs (BIP)

(a) Building Operations, (i.e., Backlog, Energy Conservation Programs)

(i) Building Operations AICP scope must be in alignment with the BIP scope.

(ii) The FAF Building Operations Division may commit funds to and move funds between Building Operations AICPs using current year Building Operations BIP Funds only.

(iii) Building Operations BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by FAF. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(b) Capital Programs, AICPs. (i.e., ADA/FM, Security Master Plan Programs)

(i) AICP scope must be in alignment with the BIP scope.

(ii) The Deputy County Executive, Office of Budget and Analysis (OBA) or designee may approve or augment an AICP up to \$250,000 that is funded entirely from one BIP.

(iii) AICP funding approved by OBA may be made in increments as long as the total funding for the AICP does not exceed \$250,000;

(iv) AICPs initiated and closed in the

same fiscal year shall have unused funds returned to the BIP for reallocation;

(v) OBA may approve funding transfers between current-year AICPs within a single BIP.

(vi) OBA may augment the funding of a prior year AICP from within the same BIP using current year funding only.

(vii) BIP Funds allocated to an AICP in a prior fiscal year cannot be reallocated to another AICP by OBA. Prior year surplus or uncommitted funds shall be transferred to the appropriate holding account when the AICPs are closed out or the funds are otherwise no longer needed for designated AICPs.

(viii) AICPs requiring funding from more than one BIP or in an amount greater than \$250,000 must be approved by the Board or its designee. Upon Board action, the AICP is reclassified as a BICP and is subject to the guidelines in Section 4.14.2.B.2 of this policy.

(2) Board Identified Capital Projects (BICP) - The Board or its designee must approve the following changes to a BICP:

- (a) Total appropriation increases or decreases;
- (b) Designated line item appropriation increases or decreases (i.e., land purchase); or
- (c) Significant programmatic scope changes.

Appendix A: County of Santa Clara Policy Manual: Policies 4.11 and 4.14

(C) Holding Accounts

(1) Board Identified Programs (BIP)

(a) For each approved BIP, a single holding account shall be established to receive any and all surplus or uncommitted funds returned from its AICPs that were allocated in any prior fiscal year. This account will be separate from the original BIP account. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted prior year funds from AICPs to the designated BIP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(2) Board Identified Capital Projects (BICP)

(a) One single holding account shall be established to receive any and all surplus or uncommitted funds from all BICPs that were allocated in any fiscal year. To the extent possible, holding accounts shall identify the year of initial appropriation.

(b) FAF shall transfer identified surplus or uncommitted funds from BICPs to the designated BICP holding account.

(c) The Office of Budget and Analysis should provide recommendations to the Board for future allocations of holding account funds; however, only the Board or its designee may appropriate funds from these holding accounts.

(D) Guidelines for Appropriation Management at Fiscal Year End

(1) FAF shall carry BICP appropriations across fiscal years until completion and closeout of the project; and

(2) FAF shall carry AICP allocations across fiscal years until completion and closeout of the project; and

(3) At fiscal year end, current BIP appropriations that are not committed to a project with an established scope and budget shall be transferred to the designated holding account.

(E) Reporting Fund Transfers to the Board

(1) FAF Building Operations Division shall report all BIP fund transfers annually to the Finance and Government Operations Committee (FGOC). That report shall include the following:

(a) Funds allocated to Building Operations AICPs from current year BIPs

(b) Funds returned to BIP holding accounts(s)

(2) FAF Capital Programs Division shall report all BIP (AICP) fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

(a) Funds allocated from current year BIPs to current and prior year AICPs

(b) Funds returned to current year BIPs from current year AICPs

(c) Funds transferred to the appropriate BIP holding account(s)

(d) Any funds transferred by the Board, OBA or FAF

(3) FAF Capital Programs Division shall report all BICP fund transfers annually to the FGOC, no later than the April meeting, so the Board will have the information during the budget process. That report shall include the following:

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- (a) Funds appropriated to BICPs
- (b) Funds returned to the BICP holding account
- (c) Funds appropriated from the BICP holding account

(4) SCVMC shall report all capital project fund transfers annually in the Final Budget document and reconcile this list at the end of the fiscal year during the re-appropriation request to the Board of Supervisors. These reports shall include the following:

- (a) All projects equivalent to AICPs, including new and re-appropriated projects.
- (b) At the time of re-appropriation request, a reconciliation of the prior year's Final Budget and the request for re-appropriation.

(F) Procedures

FAF and SCVMC shall develop internal procedures to implement this Board policy.

Appendix B: Funding Uses - projects in the Facilities and Fleet Fund

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|----------|--|---------------------------------|----------------------------|-------------------|------------------------------|------------------------------|-------------------------------|--------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 1 | Children, Seniors and Families | 62,767,628 | 9,911,646 | - | 11,500,000 | - | - | 11,500,000 | 84,179,273 |
| 2 | General Fund/ Accumulated Capital Outlay- 333 & 373 Julian Tenant Improvements | 3,278,406 | - | - | - | - | - | - | 3,278,406 |
| 3 | General Fund/ Accumulated Capital Outlay- Construct new Vietnamese-American Service Center | 52,452,482 | 4,347,518 | - | - | - | - | - | 56,800,000 |
| 4 | General Fund/ Accumulated Capital Outlay- Develop HUB Plan at Parkmoor Campus | 6,178,560 | 3,821,440 | - | 11,500,000 | - | - | 11,500,000 | 21,500,000 |
| 5 | General Fund/ Accumulated Capital Outlay- SSA CCTV Install | 858,179 | 1,742,688 | - | - | - | - | - | 2,600,867 |
| 6 | Finance and Government Operations | 237,786,777 | 218,917,881 | 70,122,000 | 192,660,000 | 230,900,000 | 215,900,000 | 709,582,000 | 1,166,286,658 |
| 7 | AB109- Reentry Resource Center Improvements | - | 2,000,000 | - | - | - | - | - | 2,000,000 |
| 8 | General Fund/ Accumulated Capital Outlay- 100% CGC Renewable Power | 3,256,632 | 9,068 | - | - | - | - | - | 3,265,700 |
| 9 | General Fund/ Accumulated Capital Outlay- 11th Floor Renovations | 2,454,740 | 49,120 | - | - | - | - | - | 2,503,860 |
| 10 | General Fund/ Accumulated Capital Outlay- 2011 Little Orchard St, Design/Planning | - | 136,865 | - | - | - | - | - | 136,865 |
| 11 | General Fund/ Accumulated Capital Outlay- 231 Grant Ave Housing Project | 213,409 | 1,591 | - | - | - | - | - | 215,000 |
| 12 | General Fund/ Accumulated Capital Outlay- 2500 California Lease Improvements | 686,992 | 2,313,008 | - | - | - | - | - | 3,000,000 |
| 13 | General Fund/ Accumulated Capital Outlay- 525 E. Charleston Palo Alto Demo Design | 70,914 | 9,086 | - | - | - | - | - | 80,000 |
| 14 | General Fund/ Accumulated Capital Outlay- Add Chillers to County Clinics | 2,055,857 | 344,143 | - | - | - | - | - | 2,400,000 |
| 15 | General Fund/ Accumulated Capital Outlay- Alter 999 Hamlin Court for Winter Shelter Use | 4,650,611 | - | - | - | - | - | - | 4,650,611 |
| 16 | General Fund/ Accumulated Capital Outlay- Berger CCTV Install | - | 200,000 | - | - | - | - | - | 200,000 |
| 17 | General Fund/ Accumulated Capital Outlay- Capital Program Holding Account | - | 150,505,951 | - | - | - | - | - | 150,505,951 |
| 18 | General Fund/ Accumulated Capital Outlay- Charcot Campus CCTV Install | - | 200,000 | - | - | - | - | - | 200,000 |
| 19 | General Fund/ Accumulated Capital Outlay- Chargepoint Cloud and Maintenance | 310,840 | - | - | - | - | - | - | 310,840 |
| 20 | General Fund/ Accumulated Capital Outlay- Civic Center Comprehensive Study | 352,481 | 3,886 | - | - | - | - | - | 356,367 |
| 21 | General Fund/ Accumulated Capital Outlay- Civic Center Master Plan | 6,483,941 | 1,116,059 | - | - | - | - | - | 7,600,000 |
| 22 | General Fund/ Accumulated Capital Outlay- Civic Center Temporary Parking Lot | 2,454,854 | - | - | - | - | - | - | 2,454,854 |
| 23 | General Fund/ Accumulated Capital Outlay- Construct 151 W Mission Sobering Station | 386,168 | 613,832 | - | - | - | - | - | 1,000,000 |
| 24 | General Fund/ Accumulated Capital Outlay- Construct Civic Center Power Distribution System | 8,459,442 | 642,384 | 600,000 | - | - | - | 600,000 | 9,701,826 |
| 25 | General Fund/ Accumulated Capital Outlay- County buildings window security filming | 73,758 | 51,242 | - | - | - | - | - | 125,000 |
| 26 | General Fund/ Accumulated Capital Outlay- Countywide Relocations post Tasman/Silver Creek | - | - | - | 35,000,000 | 85,000,000 | 65,000,000 | 185,000,000 | 185,000,000 |
| 27 | General Fund/ Accumulated Capital Outlay- Embedded Way, New County Warehouse | 4,670 | 1,995,330 | - | - | - | - | - | 2,000,000 |
| 28 | General Fund/ Accumulated Capital Outlay- Energy & Sustainability Holding Account | - | 630,564 | - | - | - | - | - | 630,564 |
| 29 | General Fund/ Accumulated Capital Outlay- Energy Services Project | 7,883,997 | 242,781 | - | - | - | - | - | 8,126,778 |
| 30 | General Fund/ Accumulated Capital Outlay- Fairgrounds Utilities Assessment | - | 248,135 | - | - | - | - | - | 248,135 |
| 31 | General Fund/ Accumulated Capital Outlay- Former City Hall Demolition | - | - | 2,000,000 | 8,000,000 | - | - | 10,000,000 | 10,000,000 |
| 32 | General Fund/ Accumulated Capital Outlay- Future - Silver Creek Campus Improvements | - | - | - | 75,000,000 | 100,000,000 | 105,000,000 | 280,000,000 | 280,000,000 |
| 33 | General Fund/ Accumulated Capital Outlay- FY 20 Video Surveillance Upgrades | 2,174,534 | 481,887 | - | - | - | - | - | 2,656,421 |
| 34 | General Fund/ Accumulated Capital Outlay- FY 21-22 Capital Planning Efforts (BIP) | - | - | 2,550,000 | 6,000,000 | 6,000,000 | 6,000,000 | 20,550,000 | 20,550,000 |
| 35 | General Fund/ Accumulated Capital Outlay- FY 21-22 Surveillance and Security Efforts (BIP) | - | 300,000 | - | 3,900,000 | 3,900,000 | 3,900,000 | 11,700,000 | 12,000,000 |
| 36 | General Fund/ Accumulated Capital Outlay- FY20 Energy & Sustainability Assessments | 482,303 | 267,697 | - | - | - | - | - | 750,000 |
| 37 | General Fund/ Accumulated Capital Outlay- FY21 Electric Feasibility Studies | 224,726 | 275,274 | - | - | - | - | - | 500,000 |
| 38 | General Fund/ Accumulated Capital Outlay- FY21 Electric Vehicle Charging Stations | (36,800) | 436,800 | 1,000,000 | - | - | - | 1,000,000 | 1,400,000 |
| 39 | General Fund/ Accumulated Capital Outlay- FY21 Resiliency Feasibility Studies | - | 725,274 | - | - | - | - | - | 725,274 |
| 40 | General Fund/ Accumulated Capital Outlay- FY21 SPUR Services | 400,763 | 99,237 | - | - | - | - | - | 500,000 |
| 41 | General Fund/ Accumulated Capital Outlay- FY21 Systems Conditions Assessments | 252,384 | 342 | - | - | - | - | - | 252,726 |
| 42 | General Fund/ Accumulated Capital Outlay- FY21 Water Efficiency Audits | 100,000 | - | - | - | - | - | - | 100,000 |
| 43 | General Fund/ Accumulated Capital Outlay- FY22 Architectural Services | 250,000 | - | - | - | - | - | - | 250,000 |
| 44 | General Fund/ Accumulated Capital Outlay- FY22 Backlog BIP Account | - | 117,155 | 12,000,000 | 36,000,000 | 36,000,000 | 36,000,000 | 120,000,000 | 120,117,155 |
| 45 | General Fund/ Accumulated Capital Outlay- FY22 James Ranch Condition Assessment | 111,472 | 9,528 | - | - | - | - | - | 121,000 |
| 46 | General Fund/ Accumulated Capital Outlay- Gov Center Front Desk Fortifications | 774,331 | 536,069 | - | - | - | - | - | 1,310,400 |
| 47 | General Fund/ Accumulated Capital Outlay- Improve Carol Drive for I/CAD & Network | 2,877,830 | 1,522,170 | - | - | - | - | - | 4,400,000 |
| 48 | General Fund/ Accumulated Capital Outlay- Install Distributed Generation SCADA System | 46,049 | - | - | - | - | - | - | 46,049 |
| 49 | General Fund/ Accumulated Capital Outlay- Install EV Charging Infrastructure | 2,564,058 | - | - | - | - | - | - | 2,564,058 |
| 50 | General Fund/ Accumulated Capital Outlay- James Ranch Condition Assessment | - | 300,000 | - | - | - | - | - | 300,000 |
| 51 | General Fund/ Accumulated Capital Outlay- Muriel Wright Gate Improvements | 149,780 | 25,220 | - | - | - | - | - | 175,000 |
| 52 | General Fund/ Accumulated Capital Outlay- Oakland Warehouse | 2,997,268 | 14,502,732 | - | - | - | - | - | 17,500,000 |
| 53 | General Fund/ Accumulated Capital Outlay- Old Animal Services Facility Demolition | - | - | 100,000 | 1,900,000 | - | - | 2,000,000 | 2,000,000 |
| 54 | General Fund/ Accumulated Capital Outlay- Parkmoor Demolition and Redevelopment | 805,156 | 94,844 | - | - | - | - | - | 900,000 |
| 55 | General Fund/ Accumulated Capital Outlay- Period Product Placement | - | 709,450 | - | - | - | - | - | 709,450 |
| 56 | General Fund/ Accumulated Capital Outlay- PG&E Electric Vehicle Charging Stations | 787,798 | 112,202 | - | - | - | - | - | 900,000 |
| 57 | General Fund/ Accumulated Capital Outlay- Plan Fairgrounds Long-term Uses | 1,076,637 | 973,363 | - | - | - | - | - | 2,050,000 |
| 58 | General Fund/ Accumulated Capital Outlay- Planning Holding Account | - | 737,449 | - | - | - | - | - | 737,449 |
| 59 | General Fund/ Accumulated Capital Outlay- Planning Projects | 138,795 | - | - | - | - | - | - | 138,795 |
| 60 | General Fund/ Accumulated Capital Outlay- Purchase Misc. Parcels from Roads&Airport Dept | - | - | - | - | - | - | - | - |
| 61 | General Fund/ Accumulated Capital Outlay- Registrar of Voters Warehouse Upgrades | 306,825 | 2,693,175 | - | 20,000,000 | - | - | 20,000,000 | 23,000,000 |
| 62 | General Fund/ Accumulated Capital Outlay- Relocate Winter Shelter Modular | 2,037,739 | - | - | - | - | - | - | 2,037,739 |
| 63 | General Fund/ Accumulated Capital Outlay- Renovate 70 West Hedding, Eighth Floor | 3,085,093 | - | - | - | - | - | - | 3,085,093 |
| 64 | General Fund/ Accumulated Capital Outlay- Renovate Tasman Properties | 162,404,788 | 14,468,325 | - | - | - | - | - | 176,873,113 |
| 65 | General Fund/ Accumulated Capital Outlay- Renovations at Reentry Resource Center | 2,411,606 | 288,394 | - | - | - | - | - | 2,700,000 |

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | | | |
|-----|--|---------------------------------|----------------------------|--------------------|--------------------------|--------------------|--------------------|----------------------|----------------------|-------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | | Years 5-7: | | Years 8-10: | | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | Years 1-10 Total | | | |
| 66 | General Fund/ Accumulated Capital Outlay- Security Master Plan Holding Account | - | 1,485,664 | - | - | - | - | - | - | 1,485,664 | |
| 67 | General Fund/ Accumulated Capital Outlay- Server Room Fire Suppression System | 81,857 | 33,143 | - | - | - | - | - | - | 115,000 | |
| 68 | General Fund/ Accumulated Capital Outlay- Silver Creek Improvements - Essential Services Building | 5,090,810 | 3,909,190 | 51,872,000 | 6,860,000 | - | - | - | 58,732,000 | 67,732,000 | |
| 69 | General Fund/ Accumulated Capital Outlay- Solar REAP Project Development | 215,058 | 1,177,902 | - | - | - | - | - | - | 1,392,960 | |
| 70 | General Fund/ Accumulated Capital Outlay- Solicit Utility Data Management System | - | 50,000 | - | - | - | - | - | - | 50,000 | |
| 71 | General Fund/ Accumulated Capital Outlay- Temporary Shelter at Civic Center | 249,398 | - | - | - | - | - | - | - | 249,398 | |
| 72 | General Fund/ Accumulated Capital Outlay- Utilities Data Mgmt Services | 10,295 | - | - | - | - | - | - | - | 10,295 | |
| 73 | General Fund/ Accumulated Capital Outlay- VFA Accruent Assessment Fairgrounds/VMC | 221,243 | - | - | - | - | - | - | - | 221,243 | |
| 74 | General Fund/ Accumulated Capital Outlay- VFA FACS Condition Assessment-Phase 9 | 176,764 | - | - | - | - | - | - | - | 176,764 | |
| 75 | General Fund/ Accumulated Capital Outlay- VFA Software Cost 2021-2022 | 77,633 | - | - | - | - | - | - | - | 77,633 | |
| 76 | General Fund/ Accumulated Capital Outlay- VFA/Accruent Assessment | 63,629 | - | - | - | - | - | - | - | 63,629 | |
| 77 | General Fund/ Accumulated Capital Outlay- VMC Master Plan | 1,500,000 | - | - | - | - | - | - | - | 1,500,000 | |
| 78 | General Fund/ Accumulated Capital Outlay- Waste Procurement Consulting Services | 100,000 | 50,000 | - | - | - | - | - | - | 150,000 | |
| 79 | VHP- 5845 Hellyer Ave, VHP Improvements | 3,477,649 | 11,522,351 | - | - | - | - | - | - | 15,000,000 | |
| 80 | Health and Hospital System | 322,157,333 | 675,198,705 | 329,222,514 | 426,092,474 | 225,000,000 | 200,000,000 | 1,180,314,988 | 2,177,671,026 | | |
| 81 | General Fund/ Accumulated Capital Outlay- 2011 Little Orchard St, VHHP Expansion | 121,875 | 2,628,125 | - | - | - | - | - | - | 2,750,000 | |
| 82 | General Fund/ Accumulated Capital Outlay- 5905 Silver Creek 2nd Floor Improvements for Patient Access Support Services (PASS) | - | - | 2,000,000 | 23,000,000 | - | - | - | 25,000,000 | 25,000,000 | |
| 83 | General Fund/ Accumulated Capital Outlay- allcove Office Improvements | 4,926,007 | 22,362 | - | - | - | - | - | - | 4,948,369 | |
| 84 | General Fund/ Accumulated Capital Outlay- Alter Muriel Wright for BHSO Services | 9,500,732 | 89,268 | - | - | - | - | - | - | 9,590,000 | |
| 85 | General Fund/ Accumulated Capital Outlay- Assess Security at BHSO Facilities | 171,091 | - | - | - | - | - | - | - | 171,091 | |
| 86 | General Fund/ Accumulated Capital Outlay- Bascom Station | - | - | - | 100,000,000 | - | - | - | 100,000,000 | 100,000,000 | |
| 87 | General Fund/ Accumulated Capital Outlay- Child and Adolescent Center of Excellence | 128,483 | 3,371,517 | - | - | - | - | - | - | 3,500,000 | |
| 88 | General Fund/ Accumulated Capital Outlay- Construct Emergency Department Expansion for VMC at Bascom | 4,899,288 | 60,585,266 | 6,645,514 | 54,892,474 | - | - | - | 61,537,988 | 127,022,542 | |
| 89 | General Fund/ Accumulated Capital Outlay- DePaul Improvements | 19,592,361 | 1,248,489 | - | - | - | - | - | - | 20,840,850 | |
| 90 | General Fund/ Accumulated Capital Outlay- Design Emergency Department Expansion for VMC at Bascom | 4,385,691 | 14,309 | - | - | - | - | - | - | 4,400,000 | |
| 91 | General Fund/ Accumulated Capital Outlay- Feasibility Study/Schematic Design for CHS and Sheriff Classification | 158,593 | - | - | 6,000,000 | - | - | - | 6,000,000 | 6,158,593 | |
| 92 | General Fund/ Accumulated Capital Outlay- Future - Upgrade Health ad Hospital Buildings/Implement VMC Master Plan | - | - | - | 135,000,000 | 225,000,000 | 200,000,000 | 560,000,000 | 560,000,000 | 560,000,000 | |
| 93 | General Fund/ Accumulated Capital Outlay- Improve Custody Health Services Spaces | 4,412,394 | 87,606 | - | - | - | - | - | - | 4,500,000 | |
| 94 | General Fund/ Accumulated Capital Outlay- Improve Enborg Lobby Security | 69,824 | - | - | - | - | - | - | - | 69,824 | |
| 95 | General Fund/ Accumulated Capital Outlay- Improve VMC at Bascom Infrastructure | 21,018,341 | 4,981,659 | - | - | - | - | - | - | 26,000,000 | |
| 96 | General Fund/ Accumulated Capital Outlay- Morgan Hill Skilled Nursing Facility | - | - | 2,000,000 | 13,000,000 | - | - | - | 15,000,000 | 15,000,000 | |
| 97 | General Fund/ Accumulated Capital Outlay- New Adolescent Psychiatric Facility and Behavioral Health Services Center | 46,783,165 | 387,362,783 | 194,000,000 | - | - | - | - | 194,000,000 | 628,145,948 | |
| 98 | General Fund/ Accumulated Capital Outlay- Nurse Call System Upgrades | 275,153 | 3,224,847 | - | - | - | - | - | - | 3,500,000 | |
| 99 | General Fund/ Accumulated Capital Outlay- Relocate Main Jail N. Dental Suite | 1,473,134 | - | - | - | - | - | - | - | 1,473,134 | |
| 100 | General Fund/ Accumulated Capital Outlay- Relocate VMC at Bascom-Administrative Office Building (AOB) to Silver Creek | 1,591,764 | 1,408,236 | - | - | - | - | - | - | 3,000,000 | |
| | General Fund/ Accumulated Capital Outlay- Remodel 2450 S. Bascom for Behavioral Health Services Department Administration (BHSO) | 732,524 | - | - | - | - | - | - | - | 732,524 | |
| 102 | General Fund/ Accumulated Capital Outlay- Remodel VHC Gilroy for Urgent Care | 6,976,925 | 23,075 | - | - | - | - | - | - | 7,000,000 | |
| 103 | General Fund/ Accumulated Capital Outlay- Remodel VHC Sunnyvale for Primary Care Expansion | 501,886 | - | - | - | - | - | - | - | 501,886 | |
| 104 | General Fund/ Accumulated Capital Outlay- Security System Replacement at VMC-O'Connor and VMC-St. Louise | - | 2,500,000 | - | - | - | - | - | - | 2,500,000 | |
| 105 | General Fund/ Accumulated Capital Outlay- SLRH Kitchen Dishwasher Machine Replacement | - | - | - | 350,000 | - | - | - | 350,000 | 350,000 | |
| 106 | General Fund/ Accumulated Capital Outlay- SLRH MRI Canopy | - | - | - | 450,000 | - | - | - | 450,000 | 450,000 | |
| 107 | General Fund/ Accumulated Capital Outlay- TB/Refugee Clinic at 1996 Lundy Avenue | 24,489,314 | 4,500,686 | - | - | - | - | - | - | 28,990,000 | |
| 108 | General Fund/ Accumulated Capital Outlay- Tenant Improvements at 9360 No Name Uno | 409,834 | 2,090,166 | 700,000 | - | - | - | - | 700,000 | 3,200,000 | |
| 109 | General Fund/ Accumulated Capital Outlay- Upgrade VMC Burn Unit | 4,314,196 | 40,585,804 | - | 10,000,000 | - | - | - | 10,000,000 | 54,900,000 | |
| 110 | General Fund/ Accumulated Capital Outlay- Upgrade Women's and Children's Center for VMC at Bascom | 24,541,432 | 21,708,568 | - | - | - | - | - | - | 46,250,000 | |
| 111 | General Fund/ Accumulated Capital Outlay- VHC East Valley Pharmacy Renovation | - | - | - | 25,000,000 | - | - | - | 25,000,000 | 25,000,000 | |
| 112 | General Fund/ Accumulated Capital Outlay- VHC Morgan Hill Pharmacy Tenant Improvements | - | - | 2,000,000 | - | - | - | - | 2,000,000 | 2,000,000 | |
| 113 | General Fund/ Accumulated Capital Outlay- VHHP Medical Respite Center Move | 752,929 | 8,247,071 | - | 7,000,000 | - | - | - | 7,000,000 | 16,000,000 | |
| 114 | General Fund/ Accumulated Capital Outlay- VMC at Bascom Bldg E Improvements | 8,782,985 | 1,999,472 | - | - | - | - | - | - | 10,782,457 | |
| 115 | General Fund/ Accumulated Capital Outlay- VMC-Bascom Diagnostic Imaging CT Eqpt Replacement | - | - | 700,000 | - | - | - | - | 700,000 | 700,000 | |
| 116 | General Fund/ Accumulated Capital Outlay- VMC-Bascom Diagnostic Imaging IR Eqpt Replacement | - | - | 1,600,000 | - | - | - | - | 1,600,000 | 1,600,000 | |
| 117 | General Fund/ Accumulated Capital Outlay- VMC-Bascom Diagnostic Imaging MRI Eqpt Replacement | - | - | 1,600,000 | - | - | - | - | 1,600,000 | 1,600,000 | |
| 118 | General Fund/ Accumulated Capital Outlay- VMC-Bascom New Cath Lab Improvements | - | - | 1,200,000 | 7,000,000 | - | - | - | 8,200,000 | 8,200,000 | |
| 119 | General Fund/ Accumulated Capital Outlay- VMC-Bascom New Hybrid OR Improvements | - | - | 800,000 | 7,000,000 | - | - | - | 7,800,000 | 7,800,000 | |
| 120 | General Fund/ Accumulated Capital Outlay- VMC-Bascom Seismic Improvements | 46,754,811 | 97,245,189 | 89,337,000 | 10,500,000 | - | - | - | 99,837,000 | 243,837,000 | |
| 121 | General Fund/ Accumulated Capital Outlay- VMC-DePaul COVID-19 Emergency Repairs | 24,714,573 | 285,428 | - | - | - | - | - | - | 25,000,000 | |
| 122 | General Fund/ Accumulated Capital Outlay- VMC-O'Connor SPD | 3,381,404 | 6,368,596 | - | - | - | - | - | - | 9,750,000 | |
| 123 | General Fund/ Accumulated Capital Outlay- VMC-OCH Diagnostic Imaging Construction | - | - | 4,500,000 | 17,500,000 | - | - | - | 22,000,000 | 22,000,000 | |
| 124 | General Fund/ Accumulated Capital Outlay- VMC-OCH Elevator Modernization (Phase 2) | - | - | 750,000 | 2,750,000 | - | - | - | 3,500,000 | 3,500,000 | |
| 125 | General Fund/ Accumulated Capital Outlay- VMC-OCH Utility Plant Cooling Tower 2 | - | - | - | 1,150,000 | - | - | - | 1,150,000 | 1,150,000 | |
| 126 | General Fund/ Accumulated Capital Outlay- VMC-O'Connor Elevator Modernization | 1,683,354 | 316,646 | - | - | - | - | - | - | 2,000,000 | |
| 127 | General Fund/ Accumulated Capital Outlay- VMC-O'Connor Pharmacy Upgrade | 2,306,139 | 193,861 | - | - | - | - | - | - | 2,500,000 | |
| 128 | General Fund/ Accumulated Capital Outlay- VMC-O'Connor Seismic Compliance | 40,815,337 | 6,684,662 | 21,390,000 | 500,000 | - | - | - | 21,890,000 | 69,389,999 | |

Appendix B:
Funding Uses - projects in the Facilities and Fleet fund

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|---|---------------------------------|----------------------------|----------------------|------------------------------|------------------------------|-------------------------------|----------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 129 | General Fund/ Accumulated Capital Outlay- VMC-Saint Louise E.D. Expansion | 550,238 | 12,449,762 | - | - | - | - | - | 13,000,000 |
| 130 | General Fund/ Accumulated Capital Outlay- VMC-Saint Louise Fire System Replacement | 598,299 | 1,701 | - | - | - | - | - | 600,000 |
| 131 | General Fund/ Accumulated Capital Outlay- VMC-Saint Louise Pharmacy Upgrade | 5,449,739 | 367,069 | - | - | - | - | - | 5,816,808 |
| 132 | General Fund/ Accumulated Capital Outlay- VMC-Saint Louise Radiology Upgrade | 2,016,415 | 2,983,585 | - | - | - | - | - | 5,000,000 |
| 133 | General Fund/ Accumulated Capital Outlay- VMC-SLRH Air Handling Replacements | 1,416,381 | 1,283,619 | - | 5,000,000 | - | - | 5,000,000 | 7,700,000 |
| 134 | General Fund/ Accumulated Capital Outlay- VMC-SLRH Joint Commission | 1,030,085 | 169,915 | - | - | - | - | - | 1,200,000 |
| 135 | General Fund/ Accumulated Capital Outlay- VMC-SLRH Sterilizer | 430,639 | 169,361 | - | - | - | - | - | 600,000 |
| 136 | Housing, Land Use, Environment and Transportation | 47,671,848 | 2,948,997 | - | - | - | - | - | 50,620,844 |
| 139 | General Fund/ Accumulated Capital Outlay- Animal Shelter Design | 3,942,319 | - | - | - | - | - | - | 3,942,319 |
| 140 | General Fund/ Accumulated Capital Outlay- Construct 80 Highland Animal Shelter | 43,341,003 | 2,948,997 | - | - | - | - | - | 46,290,000 |
| 141 | General Fund/ Accumulated Capital Outlay- Reid Hillview Conceptual Master Plan | 388,525 | - | - | - | - | - | - | 388,525 |
| 142 | Public Safety and Justice | 166,571,357 | 27,629,670 | 693,350,000 | 65,700,000 | 150,000,000 | 200,000,000 | 1,109,050,000 | 1,303,251,026 |
| 143 | Accumulated Capital Outlay Fund - Jail Capital Projects Reserve | - | 8,670,153 | - | - | - | - | - | 8,670,153 |
| 144 | General Fund/ Accumulated Capital Outlay- ADA improvements to Elmwood Barracks 2 | 17,559 | 2,982,441 | - | - | - | - | - | 3,000,000 |
| 145 | General Fund/ Accumulated Capital Outlay- ADO Tenant Improvements at Bering Dr | 1,178,482 | 71,518 | - | - | - | - | - | 1,250,000 |
| 146 | General Fund/ Accumulated Capital Outlay- Adult Probation CCTV Install | - | 400,467 | - | - | - | - | - | 400,467 |
| 147 | General Fund/ Accumulated Capital Outlay- Alter Cells for Suicide Prevention | 8,787,124 | 222,702 | - | - | - | - | - | 9,009,826 |
| 148 | General Fund/ Accumulated Capital Outlay- Assess Main Jail N. & Elmwood ADA Compliance | 645,457 | - | - | - | - | - | - | 645,457 |
| 149 | General Fund/ Accumulated Capital Outlay- Bullet Proof Sheriff's 2nd Floor | 48,025 | 201,975 | - | - | - | - | - | 250,000 |
| 150 | General Fund/ Accumulated Capital Outlay- Child Advocacy Center | 5,348,104 | 651,896 | - | - | - | - | - | 6,000,000 |
| 151 | General Fund/ Accumulated Capital Outlay- Construct Holden Ranch Parking Lot | 1,072,348 | 27,652 | - | - | - | - | - | 1,100,000 |
| 152 | General Fund/ Accumulated Capital Outlay- Construct Initial Elmwood ADA Improvements | 8,906,989 | 2,093,011 | - | - | - | - | - | 11,000,000 |
| 153 | General Fund/ Accumulated Capital Outlay- Construct Initial Main Jail N. ADA Improvements | 9,841,563 | 844,207 | - | - | - | - | - | 10,685,770 |
| 154 | General Fund/ Accumulated Capital Outlay- Construct New EVOG | 5,049,725 | 450,275 | - | - | - | - | - | 5,500,000 |
| 155 | General Fund/ Accumulated Capital Outlay- Crime Lab CCTV Install | 193,185 | - | - | - | - | - | - | 193,185 |
| 156 | General Fund/ Accumulated Capital Outlay- Crime Lab Electrical/ UPS Room HVAC | 99,663 | 450,337 | - | - | - | - | - | 550,000 |
| 157 | General Fund/ Accumulated Capital Outlay- Design & Construct New James Ranch Facilities | 37,872,903 | 869,698 | - | - | - | - | - | 38,742,601 |
| 158 | General Fund/ Accumulated Capital Outlay- Harden Elmwood West Gate Station & Lobby | 300,488 | - | - | - | - | - | - | 300,488 |
| 159 | General Fund/ Accumulated Capital Outlay- Harden Main Jail N. 4th & 5th Floors | 21,720,232 | - | - | - | - | - | - | 21,720,232 |
| 160 | General Fund/ Accumulated Capital Outlay- Improve Elmwood ADA Path of Travel | 5,357,687 | 1,142,313 | - | - | - | - | - | 6,500,000 |
| 161 | General Fund/ Accumulated Capital Outlay- ME-C New X-Ray Machine and Room Modification | - | - | 700,000 | - | - | - | 700,000 | 700,000 |
| 162 | General Fund/ Accumulated Capital Outlay- Modulars for Ritchey Site | - | 1,900,000 | - | - | - | - | - | 1,900,000 |
| 163 | General Fund/ Accumulated Capital Outlay- Planning and Construction of All-Inclusive Restrooms in the West Wing | - | - | 250,000 | 700,000 | - | - | 950,000 | 950,000 |
| 164 | General Fund/ Accumulated Capital Outlay- Public Safety Facility Improvements | 499,414 | 586 | - | 65,000,000 | 150,000,000 | 200,000,000 | 415,000,000 | 415,500,000 |
| 165 | General Fund/ Accumulated Capital Outlay- Replace Elmwood HVAC for M1/W1/W4/M4/M5 | 2,103,727 | 96,273 | - | - | - | - | - | 2,200,000 |
| 166 | General Fund/ Accumulated Capital Outlay- Replace Fire Alarm Panel at MJN | 4,393,229 | 619,454 | - | - | - | - | - | 5,012,683 |
| 167 | General Fund/ Accumulated Capital Outlay- Secure Treatment Center | 52,366,438 | 5,872,377 | 689,000,000 | - | - | - | 689,000,000 | 747,238,815 |
| 168 | General Fund/ Accumulated Capital Outlay- Sheriff's Headquarters security upgrades | 622,666 | 62,334 | - | - | - | - | - | 685,000 |
| 169 | General Fund/ Accumulated Capital Outlay- Sheriff's Records Security Fortifications | 146,349 | - | - | - | - | - | - | 146,349 |
| 170 | Jail Reserve- ADA Repackaging at Main Jail and Elmwood | - | - | 3,000,000 | - | - | - | 3,000,000 | 3,000,000 |
| 171 | Jail Reserve- Jail Intercom System Replacement Assessment | - | - | 400,000 | - | - | - | 400,000 | 400,000 |
| 172 | Grand Total | 836,954,942 | 934,606,897 | 1,092,694,514 | 695,952,474 | 605,900,000 | 615,900,000 | 3,010,446,988 | 4,782,008,827 |
| 173 | Total Without Debt Financing | 836,954,942 | 934,606,897 | 403,694,514 | 695,952,474 | 605,900,000 | 615,900,000 | 2,321,446,988 | 4,093,008,827 |

Appendix C: Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center Funds

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|----------|--|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 1 | Health and Hospital System | 1,377,552,202 | 99,965,426 | - | - | - | - | - | 1,477,517,628 |
| 2 | Valley Medical Center Fund- 2220 Moorpark: Roof Replacement | 229,744 | - | - | - | - | - | - | 229,744 |
| 3 | Valley Medical Center Fund- 750 S. Bascom | 251,581 | - | - | - | - | - | - | 251,581 |
| 4 | Valley Medical Center Fund- Activating Clotting Time (Act) | 77,900 | - | - | - | - | - | - | 77,900 |
| 5 | Valley Medical Center Fund- Analyzer to LIS Interfaces | 17,128 | 1,457 | - | - | - | - | - | 18,585 |
| 6 | Valley Medical Center Fund- Ancillary: Urgent Care /Opd Pharmacy | 4,445 | - | - | - | - | - | - | 4,445 |
| 7 | Valley Medical Center Fund- Angio Room | 1,218,899 | - | - | - | - | - | - | 1,218,899 |
| 8 | Valley Medical Center Fund- AOB Computer Room UPS | 234,906 | - | - | - | - | - | - | 234,906 |
| 9 | Valley Medical Center Fund- Backfill Projects | 336,635 | - | - | - | - | - | - | 336,635 |
| 10 | Valley Medical Center Fund- BAP Fire Alarm | 1,513,542 | - | - | - | - | - | - | 1,513,542 |
| 11 | Valley Medical Center Fund- Bed Romodel, Incl Toilet | 190,789 | - | - | - | - | - | - | 190,789 |
| 12 | Valley Medical Center Fund- Bldg. M Radiology Rplacement | 288,314 | 111,686 | - | - | - | - | - | 400,000 |
| 13 | Valley Medical Center Fund- Bldg. Z Roofing Project | - | 200,000 | - | - | - | - | - | 200,000 |
| 14 | Valley Medical Center Fund- Boiler Control Upgrades | 841 | 58,692 | - | - | - | - | - | 59,533 |
| 15 | Valley Medical Center Fund- Brainlab-3D Spine Navigation Integration | 345,362 | - | - | - | - | - | - | 345,362 |
| 16 | Valley Medical Center Fund- Breathing Air Replacement | 2,902,020 | 8,662 | - | - | - | - | - | 2,910,682 |
| 17 | Valley Medical Center Fund- Bronc Suite - Old Main (7Th) | 25,211 | - | - | - | - | - | - | 25,211 |
| 18 | Valley Medical Center Fund- Building K Nurse Call Augmentation | 150,570 | - | - | - | - | - | - | 150,570 |
| 19 | Valley Medical Center Fund- Building W | 19,920 | - | - | - | - | - | - | 19,920 |
| 20 | Valley Medical Center Fund- Building W Repairs | 542,515 | 160 | - | - | - | - | - | 542,675 |
| 21 | Valley Medical Center Fund- Burn Unit Upgrade | 604,631 | - | - | - | - | - | - | 604,631 |
| 22 | Valley Medical Center Fund- Business Continuity (NOC)/UPS | 432,230 | - | - | - | - | - | - | 432,230 |
| 23 | Valley Medical Center Fund- C-1 Remodel For New Scanner | 2,240,325 | - | - | - | - | - | - | 2,240,325 |
| 24 | Valley Medical Center Fund- Call Center Relocation | 853,969 | - | - | - | - | - | - | 853,969 |
| 25 | Valley Medical Center Fund- Cart Washer | 263,915 | 1,000 | - | - | - | - | - | 264,915 |
| 26 | Valley Medical Center Fund- Central Fill -Cassette Robot Replacement | 440,861 | - | - | - | - | - | - | 440,861 |
| 27 | Valley Medical Center Fund- Central Supply Move & Eto Relocation | 344,831 | - | - | - | - | - | - | 344,831 |
| 28 | Valley Medical Center Fund- Chartscan By Softmed - Phase I | 467,006 | 18,197 | - | - | - | - | - | 485,204 |
| 29 | Valley Medical Center Fund- Chiller Addition | 3,718,773 | - | - | - | - | - | - | 3,718,773 |
| 30 | Valley Medical Center Fund- Cisco Firewal Switch Modules | 36,460 | 1,994 | - | - | - | - | - | 38,454 |
| 31 | Valley Medical Center Fund- Cisco Imp. Valley Connection | 1,237,093 | - | - | - | - | - | - | 1,237,093 |
| 32 | Valley Medical Center Fund- Cisco Routers | 29,161 | 495 | - | - | - | - | - | 29,656 |
| 33 | Valley Medical Center Fund- Clinical Workstation for Nuc Med & mammo | 21,713 | - | - | - | - | - | - | 21,713 |
| 34 | Valley Medical Center Fund- Colposcope (x3) | 18,278 | - | - | - | - | - | - | 18,278 |
| 35 | Valley Medical Center Fund- Colposcope @ Tully Clinic | 9,021 | - | - | - | - | - | - | 9,021 |
| 36 | Valley Medical Center Fund- Computer Rack & Shelving | 71,548 | 2,933 | - | - | - | - | - | 74,481 |
| 37 | Valley Medical Center Fund- Cooling System AOB computer room | 1,471,449 | - | - | - | - | - | - | 1,471,449 |
| 38 | Valley Medical Center Fund- Cooling Tower Fill Replacement | 68,864 | - | - | - | - | - | - | 68,864 |
| 39 | Valley Medical Center Fund- Cooling Tower Upgrades | 49,062 | - | - | - | - | - | - | 49,062 |
| 40 | Valley Medical Center Fund- Core HIS Replacement | 108,148,324 | 269,221 | - | - | - | - | - | 108,417,545 |
| 41 | Valley Medical Center Fund- Counter Terrorism | 112,496 | - | - | - | - | - | - | 112,496 |
| 42 | Valley Medical Center Fund- CT Injector Refresh | 68,186 | - | - | - | - | - | - | 68,186 |
| 43 | Valley Medical Center Fund- CT Replacement | 569,144 | - | - | - | - | - | - | 569,144 |
| 44 | Valley Medical Center Fund- Cysto Table - Main | 166,657 | - | - | - | - | - | - | 166,657 |
| 45 | Valley Medical Center Fund- Data Guard | 153,147 | - | - | - | - | - | - | 153,147 |
| 46 | Valley Medical Center Fund- Dental Equipment | 47,798 | - | - | - | - | - | - | 47,798 |
| 47 | Valley Medical Center Fund- Dialysis Data Management System | 92,256 | 42,086 | - | - | - | - | - | 134,342 |
| 48 | Valley Medical Center Fund- Distributed Antenna System-All hosp bldg | 95,059 | 1,504,941 | - | - | - | - | - | 1,600,000 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|----|---|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 49 | Valley Medical Center Fund- Dlp: Fire Alarm Upgrade | 49,752 | 1 | - | - | - | - | - | 49,753 |
| 50 | Valley Medical Center Fund- East Valley Clinic | 355,261 | - | - | - | - | - | - | 355,261 |
| 51 | Valley Medical Center Fund- East Valley Clinic Refurbish | 498,595 | - | - | - | - | - | - | 498,595 |
| 52 | Valley Medical Center Fund- East Valley Modular | 158,581 | 13 | - | - | - | - | - | 158,595 |
| 53 | Valley Medical Center Fund- ED Redesign | 568,726 | - | - | - | - | - | - | 568,726 |
| 54 | Valley Medical Center Fund- ED Security | 60,945 | - | - | - | - | - | - | 60,945 |
| 55 | Valley Medical Center Fund- EEG Machine | 25,060 | - | - | - | - | - | - | 25,060 |
| 56 | Valley Medical Center Fund- EHC Medical Respite Expansion | 78,171 | - | - | - | - | - | - | 78,171 |
| 57 | Valley Medical Center Fund- EKG Machine | 12,028 | - | - | - | - | - | - | 12,028 |
| 58 | Valley Medical Center Fund- Emergency Room | 1,265 | - | - | - | - | - | - | 1,265 |
| 59 | Valley Medical Center Fund- Endoscopic Ultrasound | 619,860 | - | - | - | - | - | - | 619,860 |
| 60 | Valley Medical Center Fund- Energy Management System | 23,731 | - | - | - | - | - | - | 23,731 |
| 61 | Valley Medical Center Fund- ENF-GP Rhino Laryngo Fiberscope | 6,838 | - | - | - | - | - | - | 6,838 |
| 62 | Valley Medical Center Fund- Establish a Discharge Pharmacy | 15,040 | - | - | - | - | - | - | 15,040 |
| 63 | Valley Medical Center Fund- EVC Dental | 81,845 | - | - | - | - | - | - | 81,845 |
| 64 | Valley Medical Center Fund- EVC Registration Desk | 82,480 | 0 | - | - | - | - | - | 82,480 |
| 65 | Valley Medical Center Fund- Flouroscopy | - | 202,620 | - | - | - | - | - | 202,620 |
| 66 | Valley Medical Center Fund- Flouroscopy (2 Rooms) | 500,114 | - | - | - | - | - | - | 500,114 |
| 67 | Valley Medical Center Fund- FMS System & Fire Alarm Upgrades | 179,021 | - | - | - | - | - | - | 179,021 |
| 68 | Valley Medical Center Fund- Franklin Mckinley From Gsa | 2,804,056 | 0 | - | - | - | - | - | 2,804,056 |
| 69 | Valley Medical Center Fund- FY 14 Equipment Contingency | 44,478 | - | - | - | - | - | - | 44,478 |
| 70 | Valley Medical Center Fund- FY06 Maintenance & Operation | 536,399 | - | - | - | - | - | - | 536,399 |
| 71 | Valley Medical Center Fund- FY07 Maintenance & Operation | 1,114,899 | - | - | - | - | - | - | 1,114,899 |
| 72 | Valley Medical Center Fund- FY08 Capital And Equipment | 1,651,201 | - | - | - | - | - | - | 1,651,201 |
| 73 | Valley Medical Center Fund- FY09 Capital Maintenance & Operations | 1,611,144 | 12,347 | - | - | - | - | - | 1,623,491 |
| 74 | Valley Medical Center Fund- FY10 Maintenance & Operations | 3,500,157 | 68,489 | - | - | - | - | - | 3,568,646 |
| 75 | Valley Medical Center Fund- FY11 IT Infrastructure | 939,258 | - | - | - | - | - | - | 939,258 |
| 76 | Valley Medical Center Fund- FY11 Maintenance & Operations | 2,496,872 | 205,601 | - | - | - | - | - | 2,702,473 |
| 77 | Valley Medical Center Fund- FY12 Maintenance & Operations | 3,058,313 | 139,268 | - | - | - | - | - | 3,197,581 |
| 78 | Valley Medical Center Fund- FY13 Maintenance & Operations | 1,054,618 | - | - | - | - | - | - | 1,054,618 |
| 79 | Valley Medical Center Fund- FY14 IT Infrastructure | 2,396,109 | - | - | - | - | - | - | 2,396,109 |
| 80 | Valley Medical Center Fund- FY14 Maintenance and Operations | 1,870,601 | - | - | - | - | - | - | 1,870,601 |
| 81 | Valley Medical Center Fund- FY15 Fixed Asset Projects | 1,811,022 | 1,182,787 | - | - | - | - | - | 2,993,809 |
| 82 | Valley Medical Center Fund- FY15 IT Infrastructure | 1,605,659 | - | - | - | - | - | - | 1,605,659 |
| 83 | Valley Medical Center Fund- FY15 Maintenance & Operations | 2,008,813 | - | - | - | - | - | - | 2,008,813 |
| 84 | Valley Medical Center Fund- FY16 Fixed Asset Projects | 12,336,655 | 435,994 | - | - | - | - | - | 12,772,650 |
| 85 | Valley Medical Center Fund- FY16 Maintenance & Operations | 2,977,609 | - | - | - | - | - | - | 2,977,609 |
| 86 | Valley Medical Center Fund- FY17 Fixed Asset Projects | 12,906,235 | 2,116,983 | - | - | - | - | - | 15,023,218 |
| 87 | Valley Medical Center Fund- FY17 Maintenance & Operations | 1,452,787 | - | - | - | - | - | - | 1,452,787 |
| 88 | Valley Medical Center Fund- FY18 Fixed Asset Projects | 10,238,658 | 2,592,322 | - | - | - | - | - | 12,830,980 |
| 89 | Valley Medical Center Fund- FY18 Maintenance & Operations | 2,422,964 | 222,668 | - | - | - | - | - | 2,645,632 |
| 90 | Valley Medical Center Fund- FY19 Fixed Asset Projects | 14,134,055 | 7,637,076 | - | - | - | - | - | 21,771,131 |
| 91 | Valley Medical Center Fund- FY19 Maintenance & Operations | 3,046,396 | 201,118 | - | - | - | - | - | 3,247,514 |
| 92 | Valley Medical Center Fund- FY19 OCH Equipment | 13,104,439 | 141,799 | - | - | - | - | - | 13,246,238 |
| 93 | Valley Medical Center Fund- FY19 SLRH Equipment | 2,922,965 | 248,086 | - | - | - | - | - | 3,171,051 |
| 94 | Valley Medical Center Fund- FY20 Fixed Asset Projects | 20,566,100 | 16,446,325 | - | - | - | - | - | 37,012,425 |
| 95 | Valley Medical Center Fund- FY20 Maintenance & Operations | 1,961,445 | 14,373 | - | - | - | - | - | 1,975,818 |
| 96 | Valley Medical Center Fund- FY20 OCH Equipment | 12,033,620 | 2,700,547 | - | - | - | - | - | 14,734,167 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|--|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 97 | Valley Medical Center Fund- FY20 SLRH Equipment | 2,943,609 | 3,052,453 | - | - | - | - | - | 5,996,062 |
| 98 | Valley Medical Center Fund- FY21 Fixed Asset Projects | 13,727,429 | 10,936,615 | - | - | - | - | - | 24,664,044 |
| 99 | Valley Medical Center Fund- FY21 Maintenance & Operations | 951,362 | 2,600,913 | - | - | - | - | - | 3,552,275 |
| 100 | Valley Medical Center Fund- FY21 OCH Equipment | 7,753,985 | 3,055,751 | - | - | - | - | - | 10,809,736 |
| 101 | Valley Medical Center Fund- FY21 SLRH Equipment | 63,683 | - | - | - | - | - | - | 63,683 |
| 102 | Valley Medical Center Fund- FY22 Fixed Asset Projects | 3,292,953 | 18,545,152 | - | - | - | - | - | 21,838,104 |
| 103 | Valley Medical Center Fund- FY22 Maintenance & Operations | 158,695 | 6,812,737 | - | - | - | - | - | 6,971,431 |
| 104 | Valley Medical Center Fund- FY22 OCH Equipment | 4,575,473 | 3,751,515 | - | - | - | - | - | 8,326,988 |
| 105 | Valley Medical Center Fund- FY22 SLRH Equipment | 1,724,751 | 1,024,038 | - | - | - | - | - | 2,748,789 |
| 106 | Valley Medical Center Fund- General Fund IT Projects | 209,815 | - | - | - | - | - | - | 209,815 |
| 107 | Valley Medical Center Fund- GI Clinic OS Server Upgrade | 11,603 | - | - | - | - | - | - | 11,603 |
| 108 | Valley Medical Center Fund- GI Lab Relocation | 195,985 | - | - | - | - | - | - | 195,985 |
| 109 | Valley Medical Center Fund- Gilroy Clinic | 129,649 | - | - | - | - | - | - | 129,649 |
| 110 | Valley Medical Center Fund- Gilroy Urgent Care | 867,676 | 132,324 | - | - | - | - | - | 1,000,000 |
| 111 | Valley Medical Center Fund- Hemodynamic System | 205,744 | 10,209 | - | - | - | - | - | 215,953 |
| 112 | Valley Medical Center Fund- House On The Hill - Gsa | 138,444 | 361,276 | - | - | - | - | - | 499,720 |
| 113 | Valley Medical Center Fund- ICU Dialysis-WW-NM | 25,250 | - | - | - | - | - | - | 25,250 |
| 114 | Valley Medical Center Fund- Infrastructure Cabling | 328,452 | - | - | - | - | - | - | 328,452 |
| 115 | Valley Medical Center Fund- Infusion Center Improvements | 66,642 | - | - | - | - | - | - | 66,642 |
| 116 | Valley Medical Center Fund- Inpat Pharmacy - East Corridor Remodel | 58,249 | - | - | - | - | - | - | 58,249 |
| 117 | Valley Medical Center Fund- Inpatient Dialysis | 854,729 | 137,792 | - | - | - | - | - | 992,521 |
| 118 | Valley Medical Center Fund- Integrated Automated Library System | 19,194 | 11,092 | - | - | - | - | - | 30,286 |
| 119 | Valley Medical Center Fund- Invivo DyanCad Server & software refresh | 42,651 | - | - | - | - | - | - | 42,651 |
| 120 | Valley Medical Center Fund- IVR Upgrade | 201,841 | 4,931 | - | - | - | - | - | 206,772 |
| 121 | Valley Medical Center Fund- Kronos Scheduler | 312,368 | - | - | - | - | - | - | 312,368 |
| 122 | Valley Medical Center Fund- Lab Equipment - WW | 179,902 | - | - | - | - | - | - | 179,902 |
| 123 | Valley Medical Center Fund- Labor Bed | 87,288 | - | - | - | - | - | - | 87,288 |
| 124 | Valley Medical Center Fund- Linear Accelerator | 4,450,106 | 6,720 | - | - | - | - | - | 4,456,826 |
| 125 | Valley Medical Center Fund- Lite Gait 260 with Treadmill | 27,933 | - | - | - | - | - | - | 27,933 |
| 126 | Valley Medical Center Fund- Main: Angio II Design | 1,637,247 | - | - | - | - | - | - | 1,637,247 |
| 127 | Valley Medical Center Fund- Main: Cardiac Cath (Shell + Eq.) | 2,713,834 | - | - | - | - | - | - | 2,713,834 |
| 128 | Valley Medical Center Fund- Main: LDR III | 310,141 | - | - | - | - | - | - | 310,141 |
| 129 | Valley Medical Center Fund- Main: Variable Frequency Drive Moters | 225,000 | - | - | - | - | - | - | 225,000 |
| 130 | Valley Medical Center Fund- Maintenance & Operational Contingency | 423,408 | - | - | - | - | - | - | 423,408 |
| 131 | Valley Medical Center Fund- Maintenance-MH/Don Lowe/Bascom Phase 1 | 1,606,444 | - | - | - | - | - | - | 1,606,444 |
| 132 | Valley Medical Center Fund- MALDI-TOF Instrument | 308,987 | 1,046 | - | - | - | - | - | 310,033 |
| 133 | Valley Medical Center Fund- Mckinnon Parking | 72,987 | - | - | - | - | - | - | 72,987 |
| 134 | Valley Medical Center Fund- Med Surg Beds | 322,900 | - | - | - | - | - | - | 322,900 |
| 135 | Valley Medical Center Fund- Medical Air Upgrade | 50,000 | - | - | - | - | - | - | 50,000 |
| 136 | Valley Medical Center Fund- Microbiology Automation | 579,985 | 359,330 | - | - | - | - | - | 939,315 |
| 137 | Valley Medical Center Fund- Microbiology Urine Plate Inoculator | 326,269 | 2,311 | - | - | - | - | - | 328,580 |
| 138 | Valley Medical Center Fund- Milpitas Clinic | 42,733 | - | - | - | - | - | - | 42,733 |
| 139 | Valley Medical Center Fund- Moorpark Project - Pharmacy & Clinic | 211,299 | - | - | - | - | - | - | 211,299 |
| 140 | Valley Medical Center Fund- MRI - Main | 3,399,571 | - | - | - | - | - | - | 3,399,571 |
| 141 | Valley Medical Center Fund- MRI Coil | 488,901 | - | - | - | - | - | - | 488,901 |
| 142 | Valley Medical Center Fund- Mri Infusion Pump | 97,944 | - | - | - | - | - | - | 97,944 |
| 143 | Valley Medical Center Fund- NEC Switch EVC | 200,043 | 257 | - | - | - | - | - | 200,300 |
| 144 | Valley Medical Center Fund- New Main NOC Elect Upgrade | 80,000 | - | - | - | - | - | - | 80,000 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|--|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 145 | Valley Medical Center Fund- Nuclear Med | 231,011 | - | - | - | - | - | - | 231,011 |
| 146 | Valley Medical Center Fund- Nuclear Med (Cardiac Spect) | 1,081,786 | - | - | - | - | - | - | 1,081,786 |
| 147 | Valley Medical Center Fund- Nur Units - Card Reader Devices -Med Rm | 22,940 | - | - | - | - | - | - | 22,940 |
| 148 | Valley Medical Center Fund- Nurse Call West Wing | 297,229 | 47,315 | - | - | - | - | - | 344,544 |
| 149 | Valley Medical Center Fund- OCH Med Pump Replacement | 473,311 | 9,689 | - | - | - | - | - | 483,000 |
| 150 | Valley Medical Center Fund- OCH Oncology & Urology Ste132 Renovation | - | 200,000 | - | - | - | - | - | 200,000 |
| 151 | Valley Medical Center Fund- OCH Pharmacy Freezer 220v Power | 5,000 | 45,000 | - | - | - | - | - | 50,000 |
| 152 | Valley Medical Center Fund- OCH-Oncology&COVIDInfusionSte118 Renovat | 15,837 | 34,163 | - | - | - | - | - | 50,000 |
| 153 | Valley Medical Center Fund- Old Main Bsmt Lab: Lab Area | 6,204 | - | - | - | - | - | - | 6,204 |
| 154 | Valley Medical Center Fund- Old MRI | 212,535 | - | - | - | - | - | - | 212,535 |
| 155 | Valley Medical Center Fund- OR Pharmacy Satellite | 6,311 | - | - | - | - | - | - | 6,311 |
| 156 | Valley Medical Center Fund- OR12 Design | 134,333 | 9,750 | - | - | - | - | - | 144,083 |
| 157 | Valley Medical Center Fund- PET design | 3,027,018 | - | - | - | - | - | - | 3,027,018 |
| 158 | Valley Medical Center Fund- Pharmacy & Infusion | 39,734 | - | - | - | - | - | - | 39,734 |
| 159 | Valley Medical Center Fund- Pharmacy Refill Center | 1,146,541 | - | - | - | - | - | - | 1,146,541 |
| 160 | Valley Medical Center Fund- Phone Switch Upgrade | 275,130 | - | - | - | - | - | - | 275,130 |
| 161 | Valley Medical Center Fund- Plasmapheresis Machine | 71,775 | - | - | - | - | - | - | 71,775 |
| 162 | Valley Medical Center Fund- Pulmonary Clinic OS Server Upgrade | 11,603 | - | - | - | - | - | - | 11,603 |
| 163 | Valley Medical Center Fund- Rauland 5 Nurse Call West Wing | 663,936 | 126,453 | - | - | - | - | - | 790,389 |
| 164 | Valley Medical Center Fund- Refill Center Order System | 373,796 | 158,617 | - | - | - | - | - | 532,413 |
| 165 | Valley Medical Center Fund- Refurbish ICU's | 966,954 | 0 | - | - | - | - | - | 966,954 |
| 166 | Valley Medical Center Fund- Rehab Wound Clinic | 467,062 | - | - | - | - | - | - | 467,062 |
| 167 | Valley Medical Center Fund- Rehab: Pharmacy Iv Solution Prep Area | 687,356 | - | - | - | - | - | - | 687,356 |
| 168 | Valley Medical Center Fund- Remodel Oncology Infusion Center | 470,794 | 857,614 | - | - | - | - | - | 1,328,407 |
| 169 | Valley Medical Center Fund- Renal Care Clinic | 510,269 | - | - | - | - | - | - | 510,269 |
| 170 | Valley Medical Center Fund- Replace Impax Workstation Desk | 41,028 | - | - | - | - | - | - | 41,028 |
| 171 | Valley Medical Center Fund- Rifton Tram | 5,750 | - | - | - | - | - | - | 5,750 |
| 172 | Valley Medical Center Fund- Road Surface Repairs | 292,059 | - | - | - | - | - | - | 292,059 |
| 173 | Valley Medical Center Fund- Robotic Inoculator & Streaker | 120,463 | - | - | - | - | - | - | 120,463 |
| 174 | Valley Medical Center Fund- RTLS Cable Project | 325,274 | 1,477 | - | - | - | - | - | 326,752 |
| 175 | Valley Medical Center Fund- SCMP | 4,370,030 | - | - | - | - | - | - | 4,370,030 |
| 176 | Valley Medical Center Fund- Scriptpro | 19,352 | - | - | - | - | - | - | 19,352 |
| 177 | Valley Medical Center Fund- Security Access | 255,472 | - | - | - | - | - | - | 255,472 |
| 178 | Valley Medical Center Fund- Security Control Center | 4,500 | - | - | - | - | - | - | 4,500 |
| 179 | Valley Medical Center Fund- Seismic Compliance & Modernization Proj | 987,790,002 | 7,279,591 | - | - | - | - | - | 995,069,593 |
| 180 | Valley Medical Center Fund- Sentillion - SSO | 10,270 | 1 | - | - | - | - | - | 10,270 |
| 181 | Valley Medical Center Fund- Shell Completion For Cat Scanner | 98,468 | - | - | - | - | - | - | 98,468 |
| 182 | Valley Medical Center Fund- Signage Wayfinding | 37,088 | - | - | - | - | - | - | 37,088 |
| 183 | Valley Medical Center Fund- Sim Baby 3G w/Monitor,Softwar & License | 48,790 | - | - | - | - | - | - | 48,790 |
| 184 | Valley Medical Center Fund- Sim Man 3G W/Monitor, Software,& License | 55,237 | - | - | - | - | - | - | 55,237 |
| 185 | Valley Medical Center Fund- Site Cable Infrastructure | 87,093 | - | - | - | - | - | - | 87,093 |
| 186 | Valley Medical Center Fund- Slrh Dietary Refrigeration System | 194,348 | 754,169 | - | - | - | - | - | 948,516 |
| 187 | Valley Medical Center Fund- SLRH Pharmacy Freezer 220v Power | 43,647 | 60,031 | - | - | - | - | - | 103,679 |
| 188 | Valley Medical Center Fund- Sonocine (Whole Breast sceening US) | 308,081 | - | - | - | - | - | - | 308,081 |
| 189 | Valley Medical Center Fund- SPD Dept Upgrade | 2,451,885 | - | - | - | - | - | - | 2,451,885 |
| 190 | Valley Medical Center Fund- Spect/CT | 129,343 | - | - | - | - | - | - | 129,343 |
| 191 | Valley Medical Center Fund- Spot Vision Screening Instruments | 141,396 | - | - | - | - | - | - | 141,396 |
| 192 | Valley Medical Center Fund- Steam Sterilizer | 1,003,631 | 254 | - | - | - | - | - | 1,003,885 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|---|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 193 | Valley Medical Center Fund- Stereotatic | 231,810 | - | - | - | - | - | - | 231,810 |
| 194 | Valley Medical Center Fund- Storz, GU Camera and CCU | 93,639 | - | - | - | - | - | - | 93,639 |
| 195 | Valley Medical Center Fund- Sunnyvale Clinic | 121,687 | - | - | - | - | - | - | 121,687 |
| 196 | Valley Medical Center Fund- T25 Backfill | 22,992 | - | - | - | - | - | - | 22,992 |
| 197 | Valley Medical Center Fund- T-29 Roof - Parapet Replacement | 900 | - | - | - | - | - | - | 900 |
| 198 | Valley Medical Center Fund- Tele/Data Closets Upgrade | 240,371 | 298 | - | - | - | - | - | 240,668 |
| 199 | Valley Medical Center Fund- Telecom: East Valley Replacement Switch | 85,000 | - | - | - | - | - | - | 85,000 |
| 200 | Valley Medical Center Fund- Telecom: Site Cable Infrastructure | 200,000 | - | - | - | - | - | - | 200,000 |
| 201 | Valley Medical Center Fund- Telecom: Tele/Data Closets Upgrade | 198,582 | - | - | - | - | - | - | 198,582 |
| 202 | Valley Medical Center Fund- Transcutaneous O2 Monitoring System | - | 65,175 | - | - | - | - | - | 65,175 |
| 203 | Valley Medical Center Fund- Tully Clinic | 8,781 | - | - | - | - | - | - | 8,781 |
| 204 | Valley Medical Center Fund- Ultrasound Machine | 615,196 | - | - | - | - | - | - | 615,196 |
| 205 | Valley Medical Center Fund- Ultrasound Machine - EVC | 82,347 | - | - | - | - | - | - | 82,347 |
| 206 | Valley Medical Center Fund- Ultrasound Replacement - DI | 930,578 | - | - | - | - | - | - | 930,578 |
| 207 | Valley Medical Center Fund- UM Project - Valley Express | 942,292 | 6,245 | - | - | - | - | - | 948,536 |
| 208 | Valley Medical Center Fund- Upgrade Emergency Phones PS1 | 62,965 | - | - | - | - | - | - | 62,965 |
| 209 | Valley Medical Center Fund- Upgrade Nurse Call | 32,256 | - | - | - | - | - | - | 32,256 |
| 210 | Valley Medical Center Fund- Urgent Care | 267,924 | 31,499 | - | - | - | - | - | 299,423 |
| 211 | Valley Medical Center Fund- Urgent Care - Ancillary (1St) | 3,568,419 | - | - | - | - | - | - | 3,568,419 |
| 212 | Valley Medical Center Fund- Valley Homeless Healthcare Equipment | 167,782 | - | - | - | - | - | - | 167,782 |
| 213 | Valley Medical Center Fund- VHC Bascom 3rd Floor | 2,049,628 | - | - | - | - | - | - | 2,049,628 |
| 214 | Valley Medical Center Fund- VHC Bascom Pedestrian Safety | 365,000 | - | - | - | - | - | - | 365,000 |
| 215 | Valley Medical Center Fund- VHC East Valley - Emergency Generator | 420,098 | - | - | - | - | - | - | 420,098 |
| 216 | Valley Medical Center Fund- VHC Fair Oaks Equipment - Faf | 1,104,093 | 16,915 | - | - | - | - | - | 1,121,009 |
| 217 | Valley Medical Center Fund- VHC Fair Oaks Equipment Mgmt - Faf | 461,336 | - | - | - | - | - | - | 461,336 |
| 218 | Valley Medical Center Fund- VHC Fair Oaks Phone | 895,703 | - | - | - | - | - | - | 895,703 |
| 219 | Valley Medical Center Fund- VHC Gilroy Equipment - Faf | 2,182,169 | 71,488 | - | - | - | - | - | 2,253,657 |
| 220 | Valley Medical Center Fund- VHC Gilroy Phone | 941,961 | - | - | - | - | - | - | 941,961 |
| 221 | Valley Medical Center Fund- VHC Milpitas Tel/Data | 1,001,863 | - | - | - | - | - | - | 1,001,863 |
| 222 | Valley Medical Center Fund- VHC Sunnyvale Planning | 110,000 | - | - | - | - | - | - | 110,000 |
| 223 | Valley Medical Center Fund- VHHP Clinic | 73,089 | - | - | - | - | - | - | 73,089 |
| 224 | Valley Medical Center Fund- VMC 3M Corridor Finishes Upgrade | - | 219,076 | - | - | - | - | - | 219,076 |
| 225 | Valley Medical Center Fund- VMC CAMPUS FA NOTIFICATION UPGRADE | 133,843 | 41,157 | - | - | - | - | - | 175,000 |
| 226 | Valley Medical Center Fund- VMC Cath Lab in 2M076 | 571,661 | 26,789 | - | - | - | - | - | 598,450 |
| 227 | Valley Medical Center Fund- VMC Pharmacy Freezer 220v Power | 29,350 | - | - | - | - | - | - | 29,350 |
| 228 | Valley Medical Center Fund- VMC Power over Ethernet | - | 50,000 | - | - | - | - | - | 50,000 |
| 229 | Valley Medical Center Fund- VMC SPD Upgrade | 1,607,409 | 1,892,164 | - | - | - | - | - | 3,499,573 |
| 230 | Valley Medical Center Fund- VSC - Equipment - Faf | 7,690,288 | 44,310 | - | - | - | - | - | 7,734,598 |
| 231 | Valley Medical Center Fund- VSC - Equipment Mgmt - Faf | 460,888 | - | - | - | - | - | - | 460,888 |
| 232 | Valley Medical Center Fund- VSC - Linear Accelerator - Faf | 4,145,841 | - | - | - | - | - | - | 4,145,841 |
| 233 | Valley Medical Center Fund- VSC - Telecom F59 | 2,150,567 | 187,630 | - | - | - | - | - | 2,338,197 |
| 234 | Valley Medical Center Fund- VSC Clinic | 97,452 | - | - | - | - | - | - | 97,452 |
| 235 | Valley Medical Center Fund- VSC Lab | 24,780 | - | - | - | - | - | - | 24,780 |
| 236 | Valley Medical Center Fund- VSC Medevator Replacement | 46,398 | 38,602 | - | - | - | - | - | 85,000 |
| 237 | Valley Medical Center Fund- VSC Room 4Q222 | 7,500 | - | - | - | - | - | - | 7,500 |
| 238 | Valley Medical Center Fund- VSC Site Relocation | 167,960 | - | - | - | - | - | - | 167,960 |
| 239 | Valley Medical Center Fund- VSC: Pneumatic Tube System | 651,268 | - | - | - | - | - | - | 651,268 |
| 240 | Valley Medical Center Fund- Wireless Lan | 473,116 | 12,311 | - | - | - | - | - | 485,427 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|---|---------------------------------|----------------------------|-------------------|------------------------------|------------------------------|-------------------------------|-------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 241 | Valley Medical Center Fund- Women & Children's Library | 429,482 | 70,518 | - | - | - | - | - | 500,000 |
| 242 | Valley Medical Center Fund- Women And Children Center | 2,138,051 | - | - | - | - | - | - | 2,138,051 |
| 243 | Valley Medical Center Fund- Workstation on Wheels (WOW) | 967,684 | - | - | - | - | - | - | 967,684 |
| 244 | Valley Medical Center Fund- Workstations - Diagnostic Reading | 107,999 | 0 | - | - | - | - | - | 107,999 |
| 245 | Valley Medical Center Fund- WW: Chem & Microbio Corridor & Phleboto | 329,959 | 10,727 | - | - | - | - | - | 340,685 |
| 246 | Housing, Land Use, Environment and Transportation | 636,441,108 | 188,114,620 | 59,231,554 | - | - | - | 59,231,554 | 883,787,281 |
| 247 | Parks Fund- 2017 Storm Damage | 73,734 | 1,176,266 | - | - | - | - | - | 1,250,000 |
| 248 | Parks Fund- 3 Creek/Willow Glen Spur Trail (Upr-uni) | 2,000,200 | 1,000,000 | - | - | - | - | - | 3,000,200 |
| 249 | Parks Fund- 6603 San Ignacio Sewer Connect & Stairs | 106,087 | - | - | - | - | - | - | 106,087 |
| 250 | Parks Fund- Acquisition Of State Land Within Fsp | 172,075 | 27,925 | - | - | - | - | - | 200,000 |
| 251 | Parks Fund- Acquisition Plan And Services | 269,946 | 105,054 | - | - | - | - | - | 375,000 |
| 252 | Parks Fund- ADA Improvement | 411,184 | 1,013,816 | 500,000 | - | - | - | 500,000 | 1,925,000 |
| 253 | Parks Fund- Admin HQ Feasibility Study | 51,899 | 1,000 | - | - | - | - | - | 52,899 |
| 254 | Parks Fund- Admin Office Replacement | 431,911 | 5,068,089 | 2,500,000 | - | - | - | 2,500,000 | 8,000,000 |
| 255 | Parks Fund- Administration Office Carpet Replacement | 51,648 | 23,352 | - | - | - | - | - | 75,000 |
| 256 | Parks Fund- All Inclusive Playground Grant Prgm Ii | 9,463,375 | 536,625 | - | - | - | - | - | 10,000,000 |
| 257 | Parks Fund- All Inclusive Playground Grant Program | 9,952,580 | 47,420 | - | - | - | - | - | 10,000,000 |
| 258 | Parks Fund- Almaden Quicksilver Hacienda Restroom | 543,253 | 21,747 | - | - | - | - | - | 565,000 |
| 259 | Parks Fund- Almaden Quicksilver Sjwc Property | 341,081 | 88,919 | - | - | - | - | - | 430,000 |
| 260 | Parks Fund- Almaden Quicksilver Toxic Mitigation | 9,460,824 | (3,378,160) | 4,000,000 | - | - | - | 4,000,000 | 10,082,664 |
| 261 | Parks Fund- Alviso Boat Launch Project | 3,412,495 | 12,525 | - | - | - | - | - | 3,425,020 |
| 262 | Parks Fund- Ambrose Road Acquisition Project | 151,834 | - | - | - | - | - | - | 151,834 |
| 263 | Parks Fund- Amenity Maintenance Program | 374,609 | 325,391 | 450,000 | - | - | - | 450,000 | 1,150,000 |
| 264 | Parks Fund- Anderson Live Oak Bridge | 918,361 | - | - | - | - | - | - | 918,361 |
| 265 | Parks Fund- Anderson Road Repaving | 149,700 | 148,261 | - | - | - | - | - | 297,961 |
| 266 | Parks Fund- Anderson Slide Repair | 214,982 | 30,493 | - | - | - | - | - | 245,475 |
| 267 | Parks Fund- Anderson Toyon Picnic Area Water Supply | 74,042 | - | - | - | - | - | - | 74,042 |
| 268 | Parks Fund- Anderson Visitor Center | 4,531,748 | 2,404 | - | - | - | - | - | 4,534,151 |
| 269 | Parks Fund- AQ Trail Plan Implementation | 232,510 | - | - | - | - | - | - | 232,510 |
| 270 | Parks Fund- AQ/Guadalupe Watershed Tmdl | 3,428,580 | 562,920 | - | - | - | - | - | 3,991,500 |
| 271 | Parks Fund- AQ/Guadalupe Watershed Tmdl (Grant) | 1,042,616 | - | - | - | - | - | - | 1,042,616 |
| 272 | Parks Fund- Arastadero Gateway Funding Agreement | 1,005,332 | - | - | - | - | - | - | 1,005,332 |
| 273 | Parks Fund- Bailey Illegal Dump Removal | 22,704 | 22,646 | - | - | - | - | - | 45,350 |
| 274 | Parks Fund- Bill'S Backyard At Children'S Discovery | 50,000 | - | - | - | - | - | - | 50,000 |
| 275 | Parks Fund- Brent Bear Ranch Acquisition | 3,205,923 | 299,077 | - | - | - | - | - | 3,505,000 |
| 276 | Parks Fund- Building & Utility Program | 1,686,397 | 1,013,603 | 500,000 | - | - | - | 500,000 | 3,200,000 |
| 277 | Parks Fund- Building Infrastructure Program | 532,597 | 267,404 | 3,500,000 | - | - | - | 3,500,000 | 4,300,000 |
| 278 | Parks Fund- Calero & Rsv Trail Mp Implementation | 2,612,076 | 817,924 | - | - | - | - | - | 3,430,000 |
| 279 | Parks Fund- Calero Office Septic System | 59,933 | - | - | - | - | - | - | 59,933 |
| 280 | Parks Fund- Calero Osa Blair Funding Agreement | 1,001,900 | - | - | - | - | - | - | 1,001,900 |
| 281 | Parks Fund- Calero Park Office | 238,455 | - | - | - | - | - | - | 238,455 |
| 282 | Parks Fund- Calero Sjwc Property Exchange | 6,056 | 23,944 | - | - | - | - | - | 30,000 |
| 283 | Parks Fund- Calero Trail Master Plan & Stables Study | 364,755 | 46,143 | - | - | - | - | - | 410,898 |
| 284 | Parks Fund- Calero Water System | 149,305 | 1,977 | - | - | - | - | - | 151,283 |
| 285 | Parks Fund- Calero-Brandenburg | 300 | 14,700 | - | - | - | - | - | 15,000 |
| 286 | Parks Fund- Calero-Rancho San Vicente | 16,455,971 | 309,029 | - | - | - | - | - | 16,765,000 |
| 287 | Parks Fund- Camp Host Site | 35,332 | 64,668 | 200,000 | - | - | - | 200,000 | 300,000 |
| 288 | Parks Fund- Casa Grande | 678,624 | - | - | - | - | - | - | 678,624 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|--|---------------------------------|----------------------------|---------------|------------------------------|------------------------------|-------------------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 289 | Parks Fund- Central Yard Fueling Station Canopy | 159,195 | - | - | - | - | - | - | 159,195 |
| 290 | Parks Fund- Chimney Repair At Grant Ranch Cnty Park | 239,951 | 15,632 | - | - | - | - | - | 255,583 |
| 291 | Parks Fund- Chitactac Restroom Replacement | 130,483 | 4,517 | - | - | - | - | - | 135,000 |
| 292 | Parks Fund- Christensen Residence Maintenance | 102,790 | - | - | - | - | - | - | 102,790 |
| 293 | Parks Fund- CIP Contingency | - | 326,502 | - | - | - | - | - | 326,502 |
| 294 | Parks Fund- CIP Contingency - Fund 0064 | - | 122,152 | - | - | - | - | - | 122,152 |
| 295 | Parks Fund- Congress Springs Funding Agreement | 500,000 | - | - | - | - | - | - | 500,000 |
| 296 | Parks Fund- Countywide Trails Planning & Implementat | 216,878 | 1,283,122 | 500,000 | - | - | - | 500,000 | 2,000,000 |
| 297 | Parks Fund- Coy Crk So. (Sv Blvd-Metcalf-Malaguerra) | 1,256,551 | 220,848 | - | - | - | - | - | 1,477,399 |
| 298 | Parks Fund- Coyote Bear (West Flat) Perimeter Trail | 696,563 | - | - | - | - | - | - | 696,563 |
| 299 | Parks Fund- Coyote Bear Nrm Phase 1 | 168 | - | - | - | - | - | - | 168 |
| 300 | Parks Fund- Coyote Bear Siep Acquisition | 709,590 | 97,710 | - | - | - | - | - | 807,300 |
| 301 | Parks Fund- Coyote Canyon/Highlands Plng And Impl | 871,076 | 1,825,904 | - | - | - | - | - | 2,696,980 |
| 302 | Parks Fund- Coyote Creek Kayak Trail | - | 50,000 | - | - | - | - | - | 50,000 |
| 303 | Parks Fund- Coyote Creek Parkway Master Plan | 466,194 | - | - | - | - | - | - | 466,194 |
| 304 | Parks Fund- Coyote Creek Perrys Hill Plng_Developmnt | 522,061 | 2,939 | 5,000,000 | - | - | - | 5,000,000 | 5,525,000 |
| 305 | Parks Fund- Coyote Creek Restroom | - | 30,000 | - | - | - | - | - | 30,000 |
| 306 | Parks Fund- Coyote Creek Trail | 196,789 | - | - | - | - | - | - | 196,789 |
| 307 | Parks Fund- Coyote Lake Bear Ranch | 76,578 | - | - | - | - | - | - | 76,578 |
| 308 | Parks Fund- Coyote Lake Group Campsite Facility | 2,254 | - | - | - | - | - | - | 2,254 |
| 309 | Parks Fund- Coyote Lake Harvey Bear - Rv Dumpstation | 125,126 | - | - | - | - | - | - | 125,126 |
| 310 | Parks Fund- Coyote Lake Harvey Bear Ranch Improvem | 272,825 | 1,017,175 | 1,000,000 | - | - | - | 1,000,000 | 2,290,000 |
| 311 | Parks Fund- Coyote Lake Harvey Bear Ranch Kiosk | 80,596 | 6,404 | - | - | - | - | - | 87,000 |
| 312 | Parks Fund- Coyote Lake Hb Ranch-Mobedshahi | 25,644,089 | 1,565,911 | - | - | - | - | - | 27,210,000 |
| 313 | Parks Fund- Coyote Lake Hbr Phase Ii Trail Developme | 594,238 | 131,875 | - | - | - | - | - | 726,113 |
| 314 | Parks Fund- Coyote Lake Paving Management | 329,844 | - | - | - | - | - | - | 329,844 |
| 315 | Parks Fund- Coyote Valley Master Plan | - | 350,000 | - | - | - | - | - | 350,000 |
| 316 | Parks Fund- Coyote/Bear Master Plan Implementation | 2,089,280 | - | - | - | - | - | - | 2,089,280 |
| 317 | Parks Fund- Coyote/Bear Master Plan Implementation - | 775,721 | 51,685 | - | - | - | - | - | 827,406 |
| 318 | Parks Fund- CVSP EIR Technical Review Support | 131,302 | - | - | - | - | - | - | 131,302 |
| 319 | Parks Fund- Deer Valley Habitat Restoration | 307,711 | 3,121 | - | - | - | - | - | 310,832 |
| 320 | Parks Fund- Department Wide Grazing Program Improvem | 188,930 | 211,070 | 50,000 | - | - | - | 50,000 | 450,000 |
| 321 | Parks Fund- Dyer House | 600,000 | - | - | - | - | - | - | 600,000 |
| 322 | Parks Fund- Ed Levin Landfill Closure | 30,925 | 314,361 | - | - | - | - | - | 345,285 |
| 323 | Parks Fund- Ed Levin Monument Peak Road Repair | 66,606 | 433,394 | - | - | - | - | - | 500,000 |
| 324 | Parks Fund- Ed Levin Playground | 184,557 | 5,954 | - | - | - | - | - | 190,511 |
| 325 | Parks Fund- Ed Levin Sandy Wool Lake Dam Repair | 249,122 | 22,504 | - | - | - | - | - | 271,625 |
| 326 | Parks Fund- Ed Levin South Bay Aqueduct Water Pump | 177,293 | 94,298 | - | - | - | - | - | 271,591 |
| 327 | Parks Fund- Environmental Compliance/Remediation Pro | 71,444 | 278,556 | 100,000 | - | - | - | 100,000 | 450,000 |
| 328 | Parks Fund- Fairgrounds Park Open Space | - | 200,000 | - | - | - | - | - | 200,000 |
| 329 | Parks Fund- Field Sports Park Office | 4,302 | 195,698 | - | - | - | - | - | 200,000 |
| 330 | Parks Fund- Forest Health Management | 480,963 | 1,172,611 | - | - | - | - | - | 1,653,574 |
| 331 | Parks Fund- Fsp Concrete - R/P Apron & Office Patior | 119,653 | - | - | - | - | - | - | 119,653 |
| 332 | Parks Fund- FY08 Pavement Management | 455,477 | - | - | - | - | - | - | 455,477 |
| 333 | Parks Fund- General Fish Screens | 73,801 | 117,710 | 150,000 | - | - | - | 150,000 | 341,511 |
| 334 | Parks Fund- Grant Bridge And Trail Repair | 178,882 | 628 | - | - | - | - | - | 179,510 |
| 335 | Parks Fund- Grant Camphost Septic System | 38,613 | 6,362 | - | - | - | - | - | 44,975 |
| 336 | Parks Fund- Grant Dam Water Valve Replacement | - | 250,000 | - | - | - | - | - | 250,000 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|---|---------------------------------|----------------------------|---------------|------------------------------|------------------------------|-------------------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 337 | Parks Fund- Grant Historic Structures Survey | 97,688 | 2,312 | - | - | - | - | - | 100,000 |
| 338 | Parks Fund- Grant MP Update & Implementation | 123,523 | 1,616,477 | 1,200,000 | - | - | - | 1,200,000 | 2,940,000 |
| 339 | Parks Fund- Grant New Well Connection To Water Sys. | 89,821 | 179 | - | - | - | - | - | 90,000 |
| 340 | Parks Fund- Grant Park Ranch Complex Restoration | 67,464 | - | - | - | - | - | - | 67,464 |
| 341 | Parks Fund- Grant Ranch Hall'S Valley Restoration | 312,742 | 75,261 | - | - | - | - | - | 388,004 |
| 342 | Parks Fund- Grant Ranch Historic Bldg Rehabilitation | 3,553,804 | 90,044 | - | - | - | - | - | 3,643,848 |
| 343 | Parks Fund- Grant-Nolan Property | 948,573 | 66,427 | - | - | - | - | - | 1,015,000 |
| 344 | Parks Fund- Guadalupe Creek Trail | 80,000 | - | - | - | - | - | - | 80,000 |
| 345 | Parks Fund- Gupta-Khan Conserv Easement Acq Mrostd Fa | 193,423 | 16,578 | - | - | - | - | - | 210,000 |
| 346 | Parks Fund- Hall Property - Mrostd Funding Agreement | 551,712 | - | - | - | - | - | - | 551,712 |
| 347 | Parks Fund- HCP - Acquisition Evaluation | 25,009 | 24,991 | - | - | - | - | - | 50,000 |
| 348 | Parks Fund- HCP-Tulare-Dorton | 925 | 4,075 | - | - | - | - | - | 5,000 |
| 349 | Parks Fund- HCP-Tulare-Svlc | 435 | 1,565 | - | - | - | - | - | 2,000 |
| 350 | Parks Fund- HCP-Tulare-Whiskey Hill | 1,839,880 | 55,120 | - | - | - | - | - | 1,895,000 |
| 351 | Parks Fund- Hellyer Cottonwood Day Use Improvement | 602,754 | 9,171 | - | - | - | - | - | 611,925 |
| 352 | Parks Fund- Hellyer Eucalyptus Tree Removal | 114,162 | 5,838 | - | - | - | - | - | 120,000 |
| 353 | Parks Fund- Hellyer Gap Trail | 335,395 | 207,522 | - | - | - | - | - | 542,917 |
| 354 | Parks Fund- Hellyer MP Update & Implementation | - | 650,000 | 250,000 | - | - | - | 250,000 | 900,000 |
| 355 | Parks Fund- Historic Grant Program | 4,817,378 | 182,622 | - | - | - | - | - | 5,000,000 |
| 356 | Parks Fund- Jackson Ranch Property Acquisition | 1,216,349 | 403,392 | - | - | - | - | - | 1,619,741 |
| 357 | Parks Fund- Jg-Scu Complex Fire Repair 2020 | 1,908,000 | 1,592,000 | - | - | - | - | - | 3,500,000 |
| 358 | Parks Fund- Keyani Property Funding Agreement | 275,000 | - | - | - | - | - | - | 275,000 |
| 359 | Parks Fund- Lakeview Stables Acquisition | - | 5,700,000 | - | - | - | - | - | 5,700,000 |
| 360 | Parks Fund- Land Acquisition Holding Account | - | 40,121,217 | 7,800,000 | - | - | - | 7,800,000 | 47,921,217 |
| 361 | Parks Fund- Lester Property | 780,005 | 647,672 | - | - | - | - | - | 1,427,677 |
| 362 | Parks Fund- Lexington Mrostd Beatty Funding Agreement | 951,400 | - | - | - | - | - | - | 951,400 |
| 363 | Parks Fund- Los Gatos Creek Day Use | 745,242 | - | - | - | - | - | - | 745,242 |
| 364 | Parks Fund- Los Gatos Creek Park-Dog Park Renovation | 238,608 | 128 | - | - | - | - | - | 238,736 |
| 365 | Parks Fund- Los Gatos Creek Trail Widening | 699,929 | - | - | - | - | - | - | 699,929 |
| 366 | Parks Fund- Los Gatos Creek Water Line Replacement | 130,071 | - | - | - | - | - | - | 130,071 |
| 367 | Parks Fund- Los Gatos Creek-Campbell Park | 1,575 | 4,025 | - | - | - | - | - | 5,600 |
| 368 | Parks Fund- Madonna Clark Canyon Acquisition | 2,960,729 | 458,072 | - | - | - | - | - | 3,418,800 |
| 369 | Parks Fund- Madonna-Della Maggiora Acquisition (Fa) | 2,643,134 | 106,866 | - | - | - | - | - | 2,750,000 |
| 370 | Parks Fund- Magical Bridge Playground | 150,000 | - | - | - | - | - | - | 150,000 |
| 371 | Parks Fund- Maintenance Management System | 856,328 | 193,672 | - | - | - | - | - | 1,050,000 |
| 372 | Parks Fund- Martial Cottle Hellyer Exchange | 3,600 | 96,400 | - | - | - | - | - | 100,000 |
| 373 | Parks Fund- Martial Cottle Master Plan Phase 1 Imple | 30,641,725 | 312,275 | - | - | - | - | - | 30,954,000 |
| 374 | Parks Fund- Martial Cottle Mp Implementation | 1,437,323 | 3,612,677 | - | - | - | - | - | 5,050,000 |
| 375 | Parks Fund- Martial Cottle Park Master Plan & Ceqa | 845,564 | 27,405 | - | - | - | - | - | 872,969 |
| 376 | Parks Fund- Martial Cottle Perimeter Buffer Design | 250,000 | - | - | - | - | - | - | 250,000 |
| 377 | Parks Fund- Martial Cottle-Lyon Property Acquisition | 1,275 | 8,725 | - | - | - | - | - | 10,000 |
| 378 | Parks Fund- Mcabee Parking Lot Study | 49,450 | - | - | - | - | - | - | 49,450 |
| 379 | Parks Fund- Meadow Lane Land Bank | - | 762,400 | - | - | - | - | - | 762,400 |
| 380 | Parks Fund- Monroe San Thomas Aquino Trails Staging | 1,090,397 | - | - | - | - | - | - | 1,090,397 |
| 381 | Parks Fund- Moody Gulch Oil Refining Clean-Up | 85,214 | - | - | - | - | - | - | 85,214 |
| 382 | Parks Fund- Morgan Hill Playground | 150,000 | - | - | - | - | - | - | 150,000 |
| 383 | Parks Fund- Motorcycle Park Maintenance Shop | 74,000 | - | - | - | - | - | - | 74,000 |
| 384 | Parks Fund- Motorcycle Park Parking Lot Expansion | 74,000 | - | - | - | - | - | - | 74,000 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|--|---------------------------------|----------------------------|---------------|------------------------------|------------------------------|-------------------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 385 | Parks Fund- Motorcycle Park Site Plan | 39,781 | - | - | - | - | - | - | 39,781 |
| 386 | Parks Fund- Motorcycle Park Site Plan Imp | 500,000 | - | - | - | - | - | - | 500,000 |
| 387 | Parks Fund- Motorcycle Park Site Plan Implementation | 712,544 | 4,676 | - | - | - | - | - | 717,219 |
| 388 | Parks Fund- Mountain Bike Park - Sanborn | - | 50,000 | - | - | - | - | - | 50,000 |
| 389 | Parks Fund- Mt Madonna Planning & Implementation | 314,482 | 3,685,518 | 4,000,000 | - | - | - | 4,000,000 | 8,000,000 |
| 390 | Parks Fund- Mt Madonna Visitor Center Redesign | 182,186 | 97,814 | - | - | - | - | - | 280,000 |
| 391 | Parks Fund- Mt Madonna Yurt Feasibility Study Implem | 228,481 | 26,519 | - | - | - | - | - | 255,000 |
| 392 | Parks Fund- Mt. Madonna Blackhawk Trail Study/Implem | 357,462 | 118,021 | - | - | - | - | - | 475,483 |
| 393 | Parks Fund- Mt. Madonna Shower | 405,779 | 50,917 | - | - | - | - | - | 456,697 |
| 394 | Parks Fund- Mx-Planning & Implementation | - | 250,000 | - | - | - | - | - | 250,000 |
| 395 | Parks Fund- Non-Park Historic Heritage Projects | 4,147,370 | 915,831 | 180,000 | - | - | - | 180,000 | 5,243,200 |
| 396 | Parks Fund- Nrm Habitat Restoration Program | 227,285 | 622,715 | - | - | - | - | - | 850,000 |
| 397 | Parks Fund- Nrm Roads & Trails Program | 9,791 | 590,209 | - | - | - | - | - | 600,000 |
| 398 | Parks Fund- P25 Dispatch Radio System | 964,345 | 235,655 | - | - | - | - | - | 1,200,000 |
| 399 | Parks Fund- Park Entry Signs | 148,937 | - | - | - | - | - | - | 148,937 |
| 400 | Parks Fund- Park Residence Program | 578,678 | 547,828 | - | - | - | - | - | 1,126,506 |
| 401 | Parks Fund- Park Visitor Center Upgrades | 430,875 | 344,125 | 125,000 | - | - | - | 125,000 | 900,000 |
| 402 | Parks Fund- Park WiFi Installation | 1,763,628 | 396,372 | 600,000 | - | - | - | 600,000 | 2,760,000 |
| 403 | Parks Fund- Parks Labor Distribution Project | 12,862,247 | 7,398,784 | 1,600,000 | - | - | - | 1,600,000 | 21,861,031 |
| 404 | Parks Fund- Parks Labor Distribution Project-ACQ | 647,575 | 602,058 | 100,000 | - | - | - | 100,000 | 1,349,633 |
| 405 | Parks Fund- Parkwide Appraisal Services | 380,838 | 59,162 | - | - | - | - | - | 440,000 |
| 406 | Parks Fund- Parkwide Hazmat Remediation-Residence | 110,086 | - | - | - | - | - | - | 110,086 |
| 407 | Parks Fund- Parkwide Swimming Feasibility Study | 139,445 | - | - | - | - | - | - | 139,445 |
| 408 | Parks Fund- Paving Management | 412,813 | - | - | - | - | - | - | 412,813 |
| 409 | Parks Fund- Paving Management FY09 | 492,812 | 7,188 | - | - | - | - | - | 500,000 |
| 410 | Parks Fund- Paving Management Program | 2,862,010 | 323,990 | 500,000 | - | - | - | 500,000 | 3,686,000 |
| 411 | Parks Fund- Pay Stations Survey & Replacement | 320,195 | 29,805 | - | - | - | - | - | 350,000 |
| 412 | Parks Fund- Penitencia Creek Landscaping | 33,217 | 130,916 | - | - | - | - | - | 164,133 |
| 413 | Parks Fund- Penitencia Creek Trail Improvement | 109,722 | 56,186 | - | - | - | - | - | 165,908 |
| 414 | Parks Fund- Playground Program | 2,200,000 | - | - | - | - | - | - | 2,200,000 |
| 415 | Parks Fund- Playground Program For Vasona & Hellyer | 1,398,597 | 71,403 | - | - | - | - | - | 1,470,000 |
| 416 | Parks Fund- Preventative Maintenance Program | 637,755 | 7,745 | - | - | - | - | - | 645,500 |
| 417 | Parks Fund- Preventive Maintenance Pgm Phase 2 Restr | 350,000 | - | - | - | - | - | - | 350,000 |
| 418 | Parks Fund- Preventive Maintenance Phase Iii | 300,000 | - | - | - | - | - | - | 300,000 |
| 419 | Parks Fund- Preventive Maintenance Program | 250,000 | - | - | - | - | - | - | 250,000 |
| 420 | Parks Fund- Property Management Database | 34,623 | 15,377 | - | - | - | - | - | 50,000 |
| 421 | Parks Fund- Rancho Diocese Property Trail Improvemen | 344,137 | - | - | - | - | - | - | 344,137 |
| 422 | Parks Fund- Rancho Santa Teresa Hd Site Plan | 172,039 | 12,569 | - | - | - | - | - | 184,608 |
| 423 | Parks Fund- Rancho St Teresa Historic Park Area | 424,701 | 175,299 | - | - | - | - | - | 600,000 |
| 424 | Parks Fund- Regional Master Plan (Strategic Plan) | 237,814 | - | - | - | - | - | - | 237,814 |
| 425 | Parks Fund- Rotary Playgarden | 250,000 | - | - | - | - | - | - | 250,000 |
| 426 | Parks Fund- San Tomas Aquino Master Plan Implementat | 200,000 | - | - | - | - | - | - | 200,000 |
| 427 | Parks Fund- Sanborn County Park Phase 1 Trail Constr | 109,188 | 59,812 | - | - | - | - | - | 169,000 |
| 428 | Parks Fund- Sanborn Dumpsite Remediation | 388,610 | 4,061,390 | - | - | - | - | - | 4,450,000 |
| 429 | Parks Fund- Sanborn Kiosk Replacement | 31,359 | 128,641 | - | - | - | - | - | 160,000 |
| 430 | Parks Fund- Sanborn Mp Implementation | 531,861 | 668,139 | 1,000,000 | - | - | - | 1,000,000 | 2,200,000 |
| 431 | Parks Fund- Sanborn Trail Master Plan | 339,399 | 3,116 | - | - | - | - | - | 342,515 |
| 432 | Parks Fund- Sanborn Trails Plan Implementation | 87,006 | 62,994 | - | - | - | - | - | 150,000 |

Appendix C:
Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|---|---------------------------------|----------------------------|---------------|--------------------------|-------------------|-------------------|------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: | Years 5-7: | Years 8-10: | Years 1-10 Total | Expected Project Total |
| | | | | | FY 23/24 to 25/26 | FY 26/27 to 28/29 | FY 29/30 to 31/32 | | |
| 433 | Parks Fund- Sanborn Walden West Water Tank | 528,461 | - | - | - | - | - | - | 528,461 |
| 434 | Parks Fund- Sanborn Warren Property. | - | 50,000 | - | - | - | - | - | 50,000 |
| 435 | Parks Fund- Sanborn Welch Hurst House | 337,708 | 12,292 | - | - | - | - | - | 350,000 |
| 436 | Parks Fund- Sanborn-Christensen Property | 20,605 | 6,468 | - | - | - | - | - | 27,073 |
| 437 | Parks Fund- Santa Teresa Grazing Plan | 82,525 | 2,475 | - | - | - | - | - | 85,000 |
| 438 | Parks Fund- Santa Teresa Grazing Plan Implementation | 637,720 | 390,000 | - | - | - | - | - | 1,027,720 |
| 439 | Parks Fund- Santa Teresa Joice Bernal Barn (East) | 348,900 | 51,100 | - | - | - | - | - | 400,000 |
| 440 | Parks Fund- Santa Teresa Joice Bernal Interpretive | 32,961 | 17,914 | - | - | - | - | - | 50,875 |
| 441 | Parks Fund- Santa Teresa-Fortini Property | 18,195 | 31,805 | - | - | - | - | - | 50,000 |
| 442 | Parks Fund- Sign Program | 199,045 | 250,955 | - | - | - | - | - | 450,000 |
| 443 | Parks Fund- Sinclair 33.7 Acres Acquisition | 254,423 | 47,857 | - | - | - | - | - | 302,280 |
| 444 | Parks Fund- Space Study And Modification | 567,164 | 2,836 | - | - | - | - | - | 570,000 |
| 445 | Parks Fund- Spring Valley Pond Trail Reconstruction | 244,223 | 779 | - | - | - | - | - | 245,002 |
| 446 | Parks Fund- Stevens Creek Boat Ramp Upgrade | 36,217 | 238,783 | - | - | - | - | - | 275,000 |
| 447 | Parks Fund- Stevens Creek Residence | 274,283 | - | - | - | - | - | - | 274,283 |
| 448 | Parks Fund- Stevens Creek Sycamore Group Picnic | 572,238 | 63 | - | - | - | - | - | 572,300 |
| 449 | Parks Fund- Stevens Creek-Lobner Easement Acquisitio | 225,000 | - | - | - | - | - | - | 225,000 |
| 450 | Parks Fund- Stevens Creek-Lysons Conservation Easeme | 740,000 | - | - | - | - | - | - | 740,000 |
| 451 | Parks Fund- Stevens Creek-Powell Funding Agreement | 1,250,000 | - | - | - | - | - | - | 1,250,000 |
| 452 | Parks Fund- Strategic Plan Update | 227,543 | 114,457 | - | - | - | - | - | 342,000 |
| 453 | Parks Fund- System Wide Equestrian Improvement | 37,703 | 27,297 | - | - | - | - | - | 65,000 |
| 454 | Parks Fund- Systemwide Enhancements Program | 165,954 | 434,046 | 200,000 | - | - | - | 200,000 | 800,000 |
| 455 | Parks Fund- System-Wide Well Closure | 8,332 | 141,668 | - | - | - | - | - | 150,000 |
| 456 | Parks Fund- Tilton Ranch Trail Easement | 1,004,525 | 345,475 | - | - | - | - | - | 1,350,000 |
| 457 | Parks Fund- Trail Program | 86,882 | 63,119 | - | - | - | - | - | 150,000 |
| 458 | Parks Fund- Unused And Historic Structures Survey | - | 50,000 | - | - | - | - | - | 50,000 |
| 459 | Parks Fund- Unused Structure Management | 99,598 | 600,402 | 250,000 | - | - | - | 250,000 | 950,000 |
| 460 | Parks Fund- Utility Infrastructure System | 2,048,369 | 37,631 | - | - | - | - | - | 2,086,000 |
| 461 | Parks Fund- Uvas Campground Restroom/Shower Upgrade | 340,373 | 109,627 | - | - | - | - | - | 450,000 |
| 462 | Parks Fund- Uvas Campground Shower/Restroom Upgrade | 12,410 | 67,590 | - | - | - | - | - | 80,000 |
| 463 | Parks Fund- Uvas Reservoir Melchor Funding Agreement | 718,000 | - | - | - | - | - | - | 718,000 |
| 464 | Parks Fund- Uvas Visitor Center | 1,950 | - | - | - | - | - | - | 1,950 |
| 465 | Parks Fund- Uvas-Scoffone Acquisition (Funding Agmt) | 296,374 | 141,126 | - | - | - | - | - | 437,500 |
| 466 | Parks Fund- Vasona Circle Group Area | 166,934 | - | - | - | - | - | - | 166,934 |
| 467 | Parks Fund- Vasona Irrigation Pump Station | 460,380 | 11,461 | - | - | - | - | - | 471,841 |
| 468 | Parks Fund- Vasona Los Gatos Creek Trail | 2,312,651 | 57,349 | - | - | - | - | - | 2,370,000 |
| 469 | Parks Fund- Vasona Meadowbrook & Creek Side Struc | 1,438,889 | 11,111 | - | - | - | - | - | 1,450,000 |
| 470 | Parks Fund- Vasona Modular | 82,507 | 117,493 | - | - | - | - | - | 200,000 |
| 471 | Parks Fund- Vasona Road Repaving | 619,584 | - | - | - | - | - | - | 619,584 |
| 472 | Parks Fund- Vasona Trail/Ramp & Parking Project | - | 600,000 | - | - | - | - | - | 600,000 |
| 473 | Parks Fund- Vasona Water & Irrigation System | 1,592,408 | 12,592 | - | - | - | - | - | 1,605,000 |
| 474 | Parks Fund- Vasona-Lester Acquisition | 7,875 | 2,325 | - | - | - | - | - | 10,200 |
| 475 | Parks Fund- Vasona-Tlg Purchase Exchange | 6,008,397 | 41,603 | - | - | - | - | - | 6,050,000 |
| 476 | Parks Fund- Vietnamese Cultural Garden | 100,000 | - | - | - | - | - | - | 100,000 |
| 477 | Parks Fund- Yurts Implementation Phase II | 310 | 399,690 | - | - | - | - | - | 400,000 |
| 478 | Roads & Airports- Bridge Rehabilitation & Replacement | 60,576,629 | 12,108,918 | 1,761,554 | - | - | - | 1,761,554 | 74,447,101 |
| 479 | Roads & Airports- Bridge Repair & Maintenance | 22,073,565 | 2,050,365 | 1,965,000 | - | - | - | 1,965,000 | 26,088,931 |
| 480 | Roads & Airports- Bridge Seismic Retrofit | 3,712,542 | - | - | - | - | - | - | 3,712,542 |

Appendix C:

Funding Uses - projects in the Parks, Roads and Airports, and Valley Medical Center funds

| | | Budget Amounts as of April 2022 | | | Estimated Budget Targets | | | | |
|-----|--|---------------------------------|----------------------------|-------------------|------------------------------|------------------------------|-------------------------------|-------------------|------------------------|
| | | Total Project Expenditures | Remaining Available Budget | Year 1: 22/23 | Years 2-4: FY 23/24 to 25/26 | Years 5-7: FY 26/27 to 28/29 | Years 8-10: FY 29/30 to 31/32 | Years 1-10 Total | Expected Project Total |
| 481 | Roads & Airports- Bridge Spot Safety Projects | 3,896,747 | 633,504 | - | - | - | - | - | 4,530,251 |
| 482 | Roads & Airports- Comprehensive Study | 1,234,113 | - | - | - | - | - | - | 1,234,113 |
| 483 | Roads & Airports- District Infrastructure - General Fund | 2,005,863 | 192,266 | - | - | - | - | - | 2,198,129 |
| 484 | Roads & Airports- Expressway Pavement Management Program | 17,379,373 | - | - | - | - | - | - | 17,379,373 |
| 485 | Roads & Airports- Highway Signals | 1,762,712 | 21,948 | - | - | - | - | - | 1,784,660 |
| 486 | Roads & Airports- Intelligent Transportation System | 8,647,467 | 0 | - | - | - | - | - | 8,647,468 |
| 487 | Roads & Airports- Level Of Service Improvement Projects | 61,228,318 | 27,849,432 | 2,500,000 | - | - | - | 2,500,000 | 91,577,750 |
| 488 | Roads & Airports- Measure B Projects | 10,784,727 | - | - | - | - | - | - | 10,784,727 |
| 489 | Roads & Airports- Montague Expressway | 34,509,326 | 774,892 | - | - | - | - | - | 35,284,218 |
| 490 | Roads & Airports- Neighborhood Protection - Traffic&Elect | 399,563 | - | - | - | - | - | - | 399,563 |
| 491 | Roads & Airports- Neighborhood Protection Projects | 3,988,447 | 16,630 | - | - | - | - | - | 4,005,076 |
| 492 | Roads & Airports- Non Expwy Pavement Management Program | 4,225,095 | 32,905 | - | - | - | - | - | 4,258,000 |
| 493 | Roads & Airports- Pavement Management - Highway Design | 25,917,752 | 12,045,908 | 11,800,000 | - | - | - | 11,800,000 | 49,763,659 |
| 494 | Roads & Airports- Pavement Management - Road Maintenance | 6,725,385 | - | - | - | - | - | - | 6,725,385 |
| 495 | Roads & Airports- Ped & Bicycle Routes - Traffic&Elctrical | 10,628,003 | 1,681,368 | 500,000 | - | - | - | 500,000 | 12,809,371 |
| 496 | Roads & Airports- Pedestrian & Bicycle Routes | 15,405,806 | 1,030,573 | - | - | - | - | - | 16,436,378 |
| 497 | Roads & Airports- Prof & Special Svcs - Road Maintenance | 63,922 | - | 500,000 | - | - | - | 500,000 | 563,922 |
| 498 | Roads & Airports- Professional & Special Services-Dist Inf | 2,767,310 | 497,476 | - | - | - | - | - | 3,264,785 |
| 499 | Roads & Airports- Road Maintenance - Contracts | 33,003,712 | 5,072,704 | 2,500,000 | - | - | - | 2,500,000 | 40,576,416 |
| 500 | Roads & Airports- Road Safety And Lighting Projects | 2,035,305 | 2,322,490 | - | - | - | - | - | 4,357,795 |
| 501 | Roads & Airports- Rural Roads Projects | 1,490,588 | - | - | - | - | - | - | 1,490,588 |
| 502 | Roads & Airports- Signal Synch & Intelligent Transp System | 2,959,771 | 89,512 | 1,450,000 | - | - | - | 1,450,000 | 4,499,284 |
| 503 | Roads & Airports- Signal Synchronization Program | 27,785,550 | 59 | - | - | - | - | - | 27,785,610 |
| 504 | Roads & Airports- Spot Safety | 11,097,987 | 92,093 | - | - | - | - | - | 11,190,080 |
| 505 | Roads & Airports- Storm Damage Repair & Maintenance | 20,353,085 | 48 | - | - | - | - | - | 20,353,132 |
| 506 | Roads & Airports- Structure Improvements | 506,202 | 18,142,455 | - | - | - | - | - | 18,648,657 |
| 507 | Grand Total | 2,013,993,310 | 288,080,046 | 59,231,554 | - | - | - | 59,231,554 | 2,361,304,910 |